



City of North Kansas City FY 2023 Budget



Adopted Version

Last updated 09/02/22



TABLE OF CONTENTS

Introduction	4
Transmittal Letter	5
History of City	7
Demographics	8
Organization Chart	12
Budget Overview	15
Executive Overview	16
Strategic Plan	18
Priorities & Issues	24
Personnel Changes	31
Departments	32
General Fund	33
Administration Department	41
Municipal Court Department	47
Fire Department	52
Police Department	59
Public Works Administration	67
Building and Grounds	71
Transportation	76
Water	84
Water Pollution Control	91
Community Development Department	98
Economic Development	103
Interdepartmental	105
Parks and Recreation Department	109
Library	116
Gaming	122
Convention and Tourism	125
Community Center	127
Communications	130
Fund Summaries	133
Fund Summary	134
General Fund	140
Parks & Recreation Fund	143
Library Fund	148
Transportation Fund	151
Convention & Tourism Fund	155
Gaming Fund	158
Water Fund	163
Water Pollution Control Fund	166
Community Center Fund	170
Communications Fund	174
Northgate Project	177



One North TIF Fund	180
Retiree Health Insurance Reserve Fund	183
Restricted Funds	185
Covid19 Grants And Disbursements	188
American Rescue Plan Fund	190
Capital Improvements	192
One year plan	193
Multi-year plan	208

INTRODUCTION

Transmittal Letter

September 6, 2022

Re: Adopted Budget for Fiscal Year 2023
Honorable Mayor DeLong and City Council Members:

It is my pleasure to transmit the Fiscal Year (FY) 2023 City budget; balanced pursuant to State Law. This transmittal letter has a new look and format that staff believes represents their commitment to carrying out Council goals by highlighting the alignment of the various projects in this budget with the Council's strategic plan, as adopted February 15, 2022, as well as other direction provided by Council.

This budget reflects the skill and dedication of many employees. It serves as a communication device on how to best allocate available resources to meet the goals set forth by the Council, and how to best serve the residents and businesses of North Kansas City with high value municipal services in a fiscally responsible manner.

Much like the FY 2022 Adopted Budget, the FY 2023 Budget is presented during a time of economic uncertainty in the region. As a whole, revenues are positive. Sales tax continues to show strong positive growth and other revenues continue to trend towards pre-pandemic levels. Uncertainty still exists regarding the impact of current and potential economic and social challenges, however, staff has taken this into account and remains cautious in our projections for the next fiscal year. Many revenue projections stay flat, and many operating expenses have been adjusted to reflect the exorbitant increase in the costs of goods and services being experienced by all.

The FY 2023 Budget does not include massive spending cuts. As will be discussed in the Budget Overview, the City has been fortunate to have substantial fund balances in several funds, including the General Fund and the Gaming Fund. For this year, it is proposed to use these balances to continue carrying out the goals of the Council, and to provide services to our citizens at the level they have come to expect.

This budget document is truly a team effort, as it is the product of numerous people within the city organization. Department heads were responsible for submitting and explaining their respective budget proposals to the Budget Team. I appreciate the hard work of all in presenting budgets that accomplish the goals and objectives of the city and demonstrate their commitment to the prudent use of taxpayer dollars.

I would especially like to thank Finance Manager, Nick Hawkins and Deputy City Administrator, Kim Nakahodo for their work on this year's budget document. They are the core components of the Budget Team. Both were essential in working with the department heads and staff, and ensuring the budget maintained its alignment with Council goals. Additional thanks are also due to Deputy City Clerk, Mallory Brown and summer intern, Kyle Derringer for their dedication and thoroughness.

On behalf of staff, I'm proud to say we are very excited to continue the transition from our legacy printed budget to an online platform that allows our residents to explore the City's budget in an intuitive and easy-to-use system, while at the same time carries out our long-term goal of producing a budget document that follows the Government Finance Officers Association (GFOA) best practices and meets the Distinguished Budget Presentation Award criteria.

It is my privilege to be entrusted with the production of the FY 2023 Budget and to have worked with such an outstanding team in doing so. I look forward to City Council's discussion and guidance.

Respectfully submitted,

Michael Nichols
City Administrator





History of City

In 1883, Willard E. Winner came to the area with visionary plans of building a city and bridge. He built a rock road that became Swift Avenue, and began constructing a bridge across the Missouri River. Winner also purchased land, and began planning for a town called North Kansas City.

North Kansas City was well planned and built with homes, retail areas, commercial and industrial areas, paved and lighted streets, a waterworks system and parks in advance of its inhabitants. The district was incorporated on November 4, 1912, as the Town of North Kansas City. Most cities grow organically. The city acquires a population first and its structural form later. That was not what happened with North Kansas City.

Winner was not able to finish North Kansas City, but the North Kansas City Development Company, created by three businesses – Armour Meat, Swift Meat Packing and the Burlington Railroad – was able to complete his dream.

Today, North Kansas City is a thriving, progressive community where residents, industry, commerce, and government work together for the common good.

Who Was Here First?

North Kansas City is often confused with Kansas City, North. North Kansas City got its name because, at the time, it was north of Kansas City. Here is a brief timeline of when cities started establishing in the northland:

- 1822** Liberty, Missouri was incorporated.
- 1838** Town of Kansas, Missouri was founded — later became Kansas City.
- 1844** Parkville, Missouri was incorporated.
- 1850** Kansas City, Missouri was incorporated as a town, and incorporated as a city in 1853 (.7 square miles).
- 1912** North Kansas City, Missouri was incorporated.
- 1940-50s** Kansas City began annexing land. They were scared they would become landlocked like St. Louis. In 1946, Kansas City annexed 19 square miles in Clay County, and 62 square miles in Jackson County.
- 1951** Riverside, Missouri was incorporated.
- 1952** Gladstone, Missouri was incorporated.
- 1960-70s** Kansas City began annexing large amounts land, covering approximately 316 square miles, more than five times its size in 1940. Much of this annexation was in the northland.

Population Overview



TOTAL POPULATION

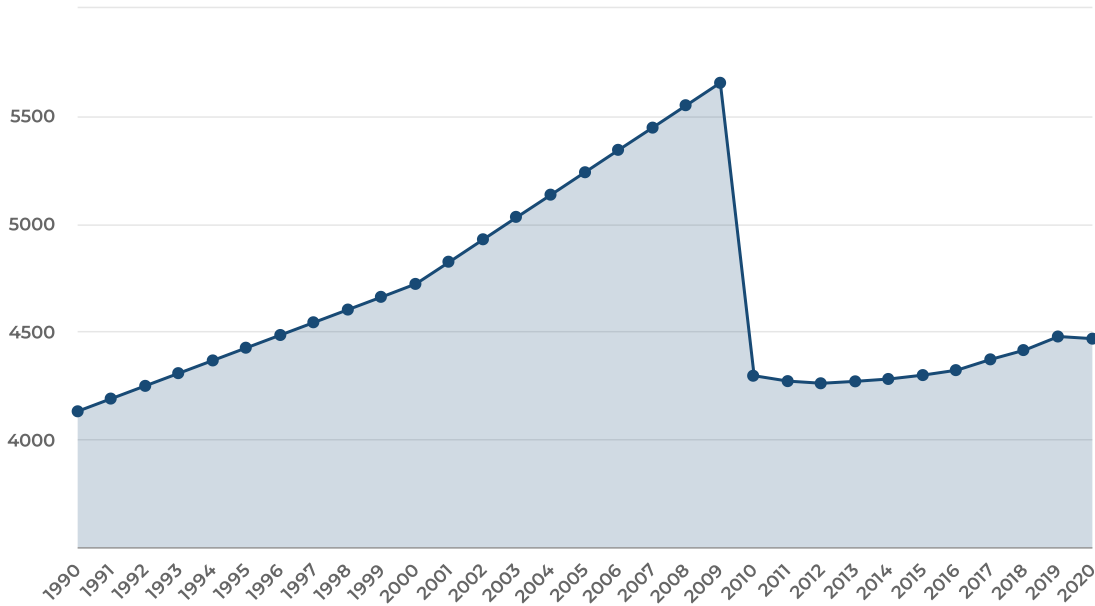
4,467

▼ **.2%**
vs. 2019

GROWTH RANK

499 out of **1220**

Municipalities in Missouri



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



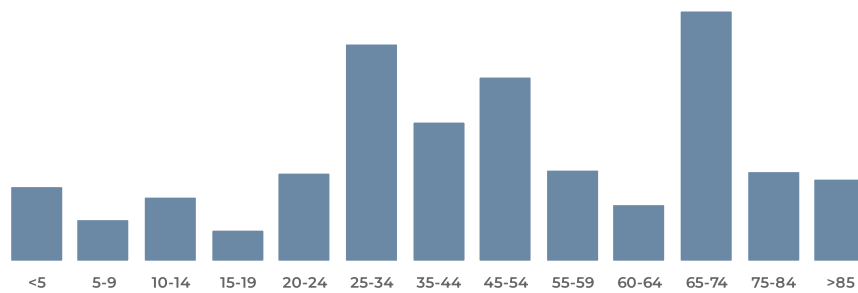
DAYTIME POPULATION

22,956

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

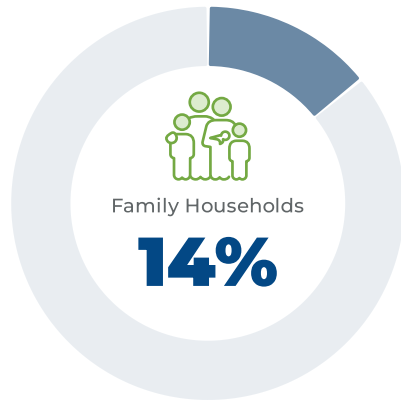
* Data Source: American Community Survey 5-year estimates

Household Analysis

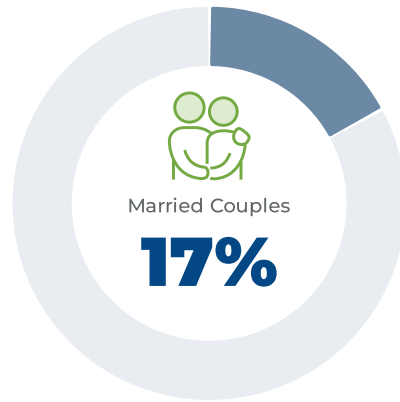
TOTAL HOUSEHOLDS

2,742

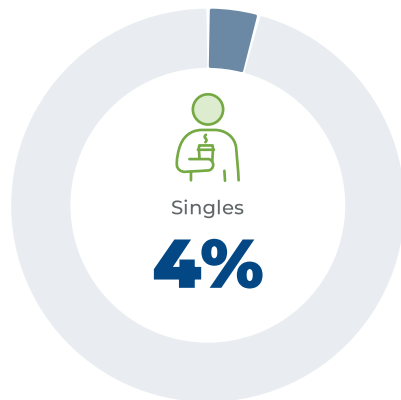
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **71%**
lower than state average



▼ **65%**
lower than state average



▼ **29%**
lower than state average

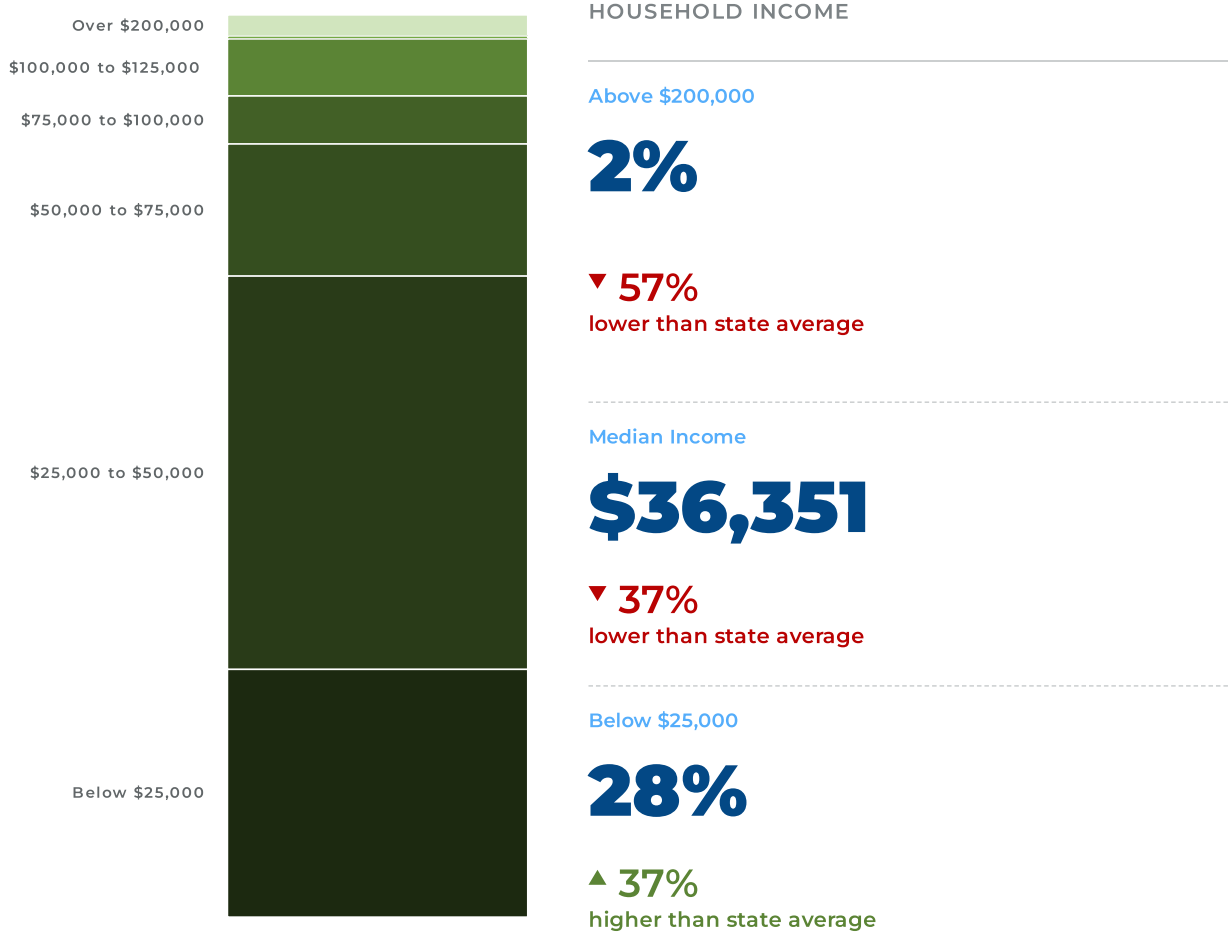


▲ **73%**
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



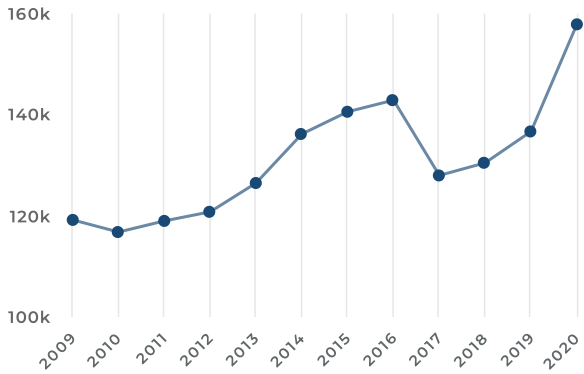
* Data Source: American Community Survey 5-year estimates

Housing Overview



2020 MEDIAN HOME VALUE

\$157,900

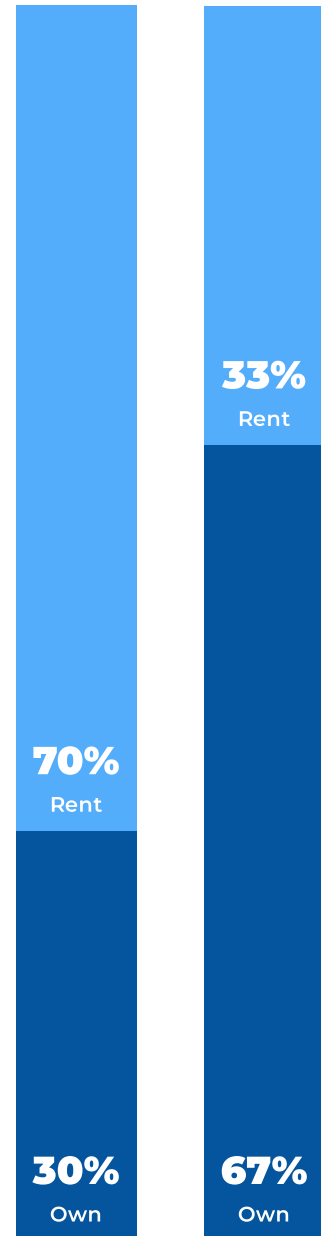


* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

North Kansas City State Avg.



HOME VALUE DISTRIBUTION



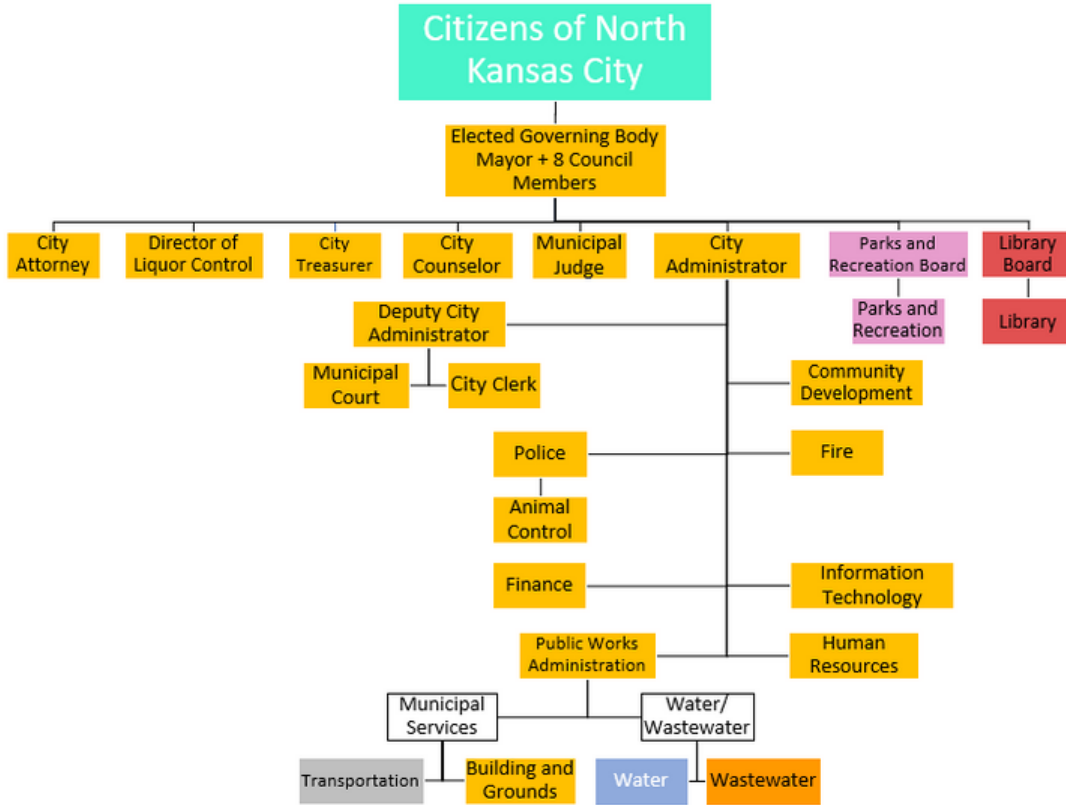
* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

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Organization Chart



City of North Kansas City Leadership

CITY OF NORTH KANSAS CITY LEADERSHIP

Elected Officials

Bryant DeLong	Mayor
Anthony Saper	Councilmember Ward I
Wesley Graves	Councilmember Ward I
Jesse Smith	Councilmember Ward II
Lisa Tull	Councilmember Ward II
Vacant	Councilmember Ward III
Adam Roberts	Councilmember Ward III
Amie Clarke	Councilmember Ward IV
Ana Pellumbi	Councilmember Ward IV
David Silvers	City Treasurer

Management Team

Michael Nichols	City Administrator
Kim Nakahodo	Deputy City Administrator
Thomas Barzee	City Counselor
David Hargis	Fire Chief
Kevin Freeman	Police Chief
Anthony Sands	Public Works Director
Nicholas Hawkins	Finance Manager
Casey Campbell	Human Resources Manager
Stephen Roberts	Information Technology Manager
Xue Wood	Community Development Director
Victoria Meier Ressler	Parks & Recreation Director
Lori Mangan	Public Library Executive Director
Crystal Doss	City Clerk

Advisory Boards

Board of Zoning Adjustment
Housing Advisory and Appeals Board
Industrial Development Authority
Liquor Control Board of Review
North Kansas City Hospital Board of Trustees
North Kansas City Library Board
North Kansas City Parks and Recreation Board
Planning Commission
Police and Fire Personnel Board
Tax Increment Finance Commission
Equity and Inclusion Committee

City Structure

THIRD-CLASS CITY

Missouri statutes classify municipalities on the basis of population and limit the form of government options of each classification. The statutes provide that a community may incorporate as a city of the third class, fourth class or village on the basis of the population at the time of incorporation. Third-class cities are granted the authority to establish the mayor/council form, the council/manager form, the commission form or the mayor/city administrator/council form.

Once a community is incorporated under a given classification, the municipality does not automatically change classification with a gain or loss of population. A municipality may change classification only when the change is approved by a majority vote of the people.

MAYOR/CITY COUNCIL/CITY ADMINISTRATOR GOVERNMENT

The City of North Kansas City is a third-class city with a Mayor/City Council/City Administrator form of government. This form of government is similar to a publicly traded corporation. An elected governing body, usually called a city council, board of aldermen, or similar title, is responsible for legislative functions such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision, similar to a corporate board of directors.

The governing body appoints a professional manager to oversee the administrative operations, implement its policies, and advise it. The manager position is similar to that of a corporate chief executive officer (CEO), providing professional management to the board of directors.

The day-to-day operations of city government are handled by a professional staff headed by the City Administrator. The City Administrator recommends candidates for department head positions; hires and supervises all staff; recommends the annual budget; and implements, through staff, the policy adopted by the governing body.

The City Administrator is hired to serve the council and the community and to bring to the local government the benefits of training and experience in administering local government projects and programs on behalf of the governing body.

BUDGET OVERVIEW

Executive Overview

EXPENDITURE SUMMARY

The table below details the FY 2023 expenditures by fund, less transfers, compared to the FY 2022 budget as amended during the course of the year.

Total Budgeted expense for all funds, less transfers, is \$75.1M. Below is a comparison of all funds from FY 2022 to FY 2023.

Fund	FY 2022	FY 2023	Change
General	\$17,895,872	\$ 19,366,295	8.2%
Parks & Recreation	1,381,541	3,627,248	162.6%
Library	1,177,383	1,147,365	-2.5%
Gaming	23,077,366	22,521,254	-2.4%
Transportation	2,872,008	3,434,222	19.6%
Convention & Tourism	1,113,149	524,189	-52.9%
Community Center	865,377	874,558	1.1%
Communications	195,332	200,736	2.8%
Water	3,084,283	11,226,190	264.0%
Water Pollution Control	9,762,922	10,196,418	4.4%
Retiree Health Insurance	156,469	-	-100.0%
One North	750,000	750,000	N/A
American Rescue Plan	936,000	930,000	-0.6%
Northgate	312,319	312,319	0.0%
	<u>\$63,580,021</u>	<u>\$ 75,110,794</u>	18.1%

SERVICE LEVELS

The City is primarily a service organization. The majority of the City's operating expenditures, therefore, are personnel-related. Costs related to personnel comprise approximately 82% of General Fund budgeted expenditures for FY 2023.

The FY 2022 Budget authorized a total of 193.23 full-time equivalent (FTE) positions citywide. The FY 2023 budget includes 195.04 FTEs, an increase of 1.81 FTE. A comparison of staffing levels to those in the last fiscal year is illustrated below:

	<u>Budget 2021-2022</u>	<u>Budget 2022-2023</u>
General Fund		
Administration	12.40	13.40
Municipal Court	3.25	3.25
Fire Department	62.00	62.00
Police Department	56.10	56.50
Community Development	5.50	5.50
Public Works Department		
Administration	3.00	3.00
Buildings & Grounds	7.00	7.00
Total General Fund	149.25	150.65
Parks & Recreation Fund	9.39	9.50

Public Library Fund	12.59	12.89
Transportation Fund	6.00	6.00
Water Fund	12.50	12.50
Water Pollution Control Fund	3.50	3.50
Total	<u>193.23</u>	<u>195.04</u>

COMPENSATION EXPENDITURES

The City's compensation package is a key component to attracting and retaining employees to provide quality city services. The major components of the City's compensation package are wages, pension/retirement benefits, and health insurance benefits.

Wages

The FY 2023 Budget assumes a 10.0% merit/market based pay increase for the full-time non-Union represented employee workforce, in the aggregate. Non-represented employees are evaluated and compensated according to the pay for performance system proposed in the Compensation Plan which is in the process of being updated with recommendations being presented in early FY 2023.

It is my goal, generally, to put non-Union-represented employees close to the same aggregate level as represented employees in terms of annual compensation increases.

The represented employees of Fraternal Order of Police Lodge #50 are budgeted to receive the increases called for in FY 2022 according to the ratified 2022 – 2024 Collective Bargaining Agreement (CBA) with those employees. The agreement was presented to the City Council and approved, resulting in an average increase of 12.2%, effective July 2022 for 18 months.

The CBA for IAFF Local #42 was ratified in October of 2021 for 2022-2024. The FY 2022 Budget was amended to reflect an average increase of 8.7% for the bargaining unit. The FY 2023 Budget includes an average increase of 5.0% for employees represented, for a combined rate of 13.7%.

Pension/Retirement

The City's police and fire employees participate in the Police and Fire Retirement Plan, which is mainly funded by a property tax levy. Additional funding is provided by 3.1% employee and 6.9% employer contributions of total base salary. (The Police and Fire Retirement Fund is an independent budget and not shown in this document.)

The City's general employees participate in the Missouri Local Government Employee Retirement System (LAGERS). The City participates at the L-6 level in the system and as a contributory member, meaning it pays both the employer and the employee shares into the system. In this budget, the contribution rate has decreased from 13.6% to 11.8% of gross wages for full-time employees based on instructions from LAGERS. The LAGERS system adjusts the percentage of gross wages, up to one percent per year, as necessary to meet its funding requirements.

For all full-time employees, the City matches employee contributions up to three percent (3%) for the 457 defined benefit plans.

Health Insurance

The FY 2023 budget assumes a 13.7% increase in health premiums. Rates are effective January 1, 2023, but the City will not receive final plan contribution figures until after the start of the fiscal year.

Strategic Plan

What is a strategic plan?

A strategic plan is a tool that guides an organization toward specific objectives and outcomes. This plan was devised during a retreat between the Mayor and City Council to review the city's existing goals, and to formulate the strategic priorities of the city going forward. This plan was adopted by the City Council on February 15, 2022.

Vision:

We are a vibrant, connected community with deep roots and a future focus.

We are a safe, welcoming destination with ample amenities for all!

How does management carry out the plan?

For management to implement the plan, there are three main actions that should be considered:

- **Implementation Plan:** This process identified five Key Performance Areas and priority goals. The Mayor, City Council, and staff should work together to identify objectives for each of those priority goals. In other words, what actions are necessary to achieve the priority goals, in what timeframe should they be achieved, and by whom.
- **Resource Allocation:** These goals should be used as a guide when considering both financial and human resources. Implementing the plan will require necessary funding as determined in the annual budgeting process. As well, linking staff work to the strategic priorities not only moves toward those priorities being realized, but also helps staff to come together around common goals.
- **Communication:** Efforts should be made to publicize the results of this process and progress that is made in achieving it. In addition, the plan should be communicated with stakeholders so that they are aware of the City's continued efforts.

Key Performance Areas

The goals of the strategic plan are divided into **Key Performance Areas**. These performance areas are:

1. Financial Stewardship

We are a financially stable, transparent organization with diverse revenue sources to support the ongoing function and growth of the City.

- Goal 1: Implement Use Tax
- Goal 2: Implement Parks & Recreation Sales Tax
- Goal 3: Remove ongoing expenses from the Gaming Fund
- Goal 4: Consider debt issuance for major projects i.e., with water infrastructure

2. Community Works

NKC offers amenities and services to enhance the quality of life.

- Goal 1: Expand parks/green space at River Forest Park
- Goal 2: Implement complete streets, including levee trails
- Goal 3: Streetcar
- Goal 4: Rebuild Howell Street playground to meet inclusive standards

3. Infrastructure

Plan for and execute capital improvements that support a sustainable community.

- Goal 1: Improve and sustain LiNKCity
- Goal 2: Replace NKC vehicles with hybrid/electric vehicles to work toward a “Green Fleet”
- Goal 3: Complete a fiber technology audit
- Goal 4: Remove crosswalks that lead nowhere

4. Economic Development

North Kansas City fosters a diverse and prosperous live/work/play environment.

- Goal 1: Incent redevelopment, especially industrial areas, and affordable housing
- Goal 2: Develop housing repair and maintenance programs
- Goal 3: Offer sidewalk dining/parklet permits
- Goal 4: Resolve high school parking/general parking
- Goal 5: Develop small business grant program

5. Engaged Organization

Be an employer of choice; facilitate active community involvement; foster effective two-way communication.

- Goal 1: Provide competitive compensation and benefits package with policies that support individuals' families
- Goal 2: Expand educational assistance/reimbursement
- Goal 3: Implement paid family-leave policy

What We Are Addressing in Fiscal Year 2023?

The strategic plan (above) focuses on issues that the city should dedicate attention to over multiple fiscal years. This fiscal year, the city will appropriate dollars towards addressing the following Key Performance Areas:

2. Community Works

- Goal 2: Implement complete streets, including levee trails
 - *Burlington complete street is in Phase I.*

3. Infrastructure

- Goal 2: Replace NKC vehicles with hybrid/electric vehicles to work toward a “Green Fleet”
 - *City Council approved the electric fleet vehicle transition plan. New EV's are incorporated into this proposed budget.*
- **Goal 3: Complete a fiber technology audit**
 - *Funding is included in this proposed budget.*

4. Economic Development

- Goal 1: Incent redevelopment, especially industrial areas, and affordable housing
 - *New developments include: One North grocery store, surrounding restaurants, and multi-family housing.*
 - *Continued support for the minor home repair and modification program.*

5. Engaged Organization

- Goal 1: Provide competitive compensation and benefits package with policies that support individuals' families
 - *Compensation study was initiated in FY 2022 with estimates incorporated into this year's proposed budget.*
- Goal 2: Expand educational assistance/reimbursement
 - *15 employees have taken advantage of tuition reimbursement. Financial support is continued in the proposed budget.*

Fiscal Year 2022 Highlights

During the 2022 Fiscal Year (September 1, 2021-August 31, 2022), the city appropriated dollars to satisfy many Strategic Plan objectives. Furthermore, many of these objectives from 2022 will continue into this Fiscal Year 2023 budget. The Performance Area highlights of the Fiscal Year 2022 budget are:

1. Financial Stewardship

- Goal 3: Remove ongoing expenses from the Gaming Fund
 - *The City Council adjusted water and sewer rates to promote the financial stability of the utilities.*

2. Community Works

- Goal 1: Expand parks/green space at River Forest Park
 - *Completed River Forest Park feasibility study in FY 2022 in conjunction with an outside planning and architecture firm. Feasibility study findings will be presented to the City Council and Parks Board for consideration.*
- Goal 2: Implement complete streets, including levee trails
 - *Armour Road complete street began construction phase in Summer 2022.*
 - *The majority of the Burlington complete street right of way was acquired in FY22.*
- Goal 3: Streetcar
 - *The streetcar feasibility study was completed in FY 2022 in conjunction with Kansas City, RideKC and the KC Streetcar Authority. Feasibility study findings will be presented to the City Council for consideration.*

4. Economic Development

- Goal 1: Incent redevelopment, especially industrial areas, and affordable housing
 - *Continued progress on the One North development area. Residential construction at 18th and Swift, Gallery Lofts, 23rd and Swift and Linn Street and Armour Road also progressed.*
 - *Created a minor home repair and modification program.*
- Goal 3: Offer sidewalk dining/parklet permits
 - *Continued sidewalk dining permit issuance to restaurants.*

5. Engaged Organization

- **Goal 1: Provide competitive compensation and benefits package with policies that support individuals' families**
 - *Entered into two union contracts with represented Police and Fire personnel that included a competitive pay schedule.*

Financial Stewardship Status Update:

Below is the progress we have made on fulfilling the goals of the strategic plan. These updates include FY 22 and FY 23 expenditures.

1. Financial Stewardship

We are a financially stable, transparent organization with diverse revenue sources to support the ongoing function and growth of the City.

In Fiscal Year 2023, work sessions can be held to further discuss goals one and two:

- Goal 1: Implement Use Tax
- Goal 2: Implement Parks & Recreation Sales Tax
- **Goal 3: Remove ongoing expenses from the Gaming Fund**
 - *Council adjusted water and sewer rates to be more fiscally sustainable.*

Community Works Status Update:

2. Community Works

NKC offers amenities and services to enhance the quality of life.

- **Goal 1: Expand parks/green space at River Forest Park**

- Completed River Forest Park feasibility study in FY 2022 in conjunction with an outside planning and architecture firm. Feasibility study findings will be presented to the City Council and Parks Board for consideration.

- **Goal 2: Implement complete streets, including levee trails**

- Armour Road is slated for completion by the end of the calendar year.
- Burlington is currently in Phase I.

- **Goal 3: Streetcar**

- The streetcar feasibility study was completed in FY 2022 in conjunction with Kansas City, RideKC and the KC Streetcar Authority. Feasibility study findings will be presented to the City Council for consideration.

Infrastructure Status Update:

3. Infrastructure

Plan for and execute capital improvements that support a sustainable community.

- **Goal 1: Improve and sustain LiNKCity**

- Ongoing funding is included in this proposed budget.

- **Goal 2: Replace NKC vehicles with hybrid/electric vehicles to work toward a “Green Fleet”**

- Council approved the transition of four fleet vehicles to EV's

- **Goal 3: Complete a fiber technology audit**

- Funding is included in this proposed budget for a fiber optic network audit.

Economic Development Status Update:

4. Economic Development

North Kansas City fosters a diverse and prosperous live/work/play environment.

- **Goal 1: Incent redevelopment, especially industrial areas, and affordable housing**

- City Council approved a development agreement with Tnemec to abate and redevelop a brownfield site.

- **Goal 2: Develop housing repair and maintenance programs**

- Continued support for the minor home repair and modification program.

- **Goal 3: Offer sidewalk dining/parklet permits**

- Continue to provide sidewalk dining permits to support a vibrant downtown.

Engaged Organization Status Update:

5. Engaged Organization

Be an employer of choice; facilitate active community involvement; foster effective two-way communication.

· **Goal 1: Provide competitive compensation and benefits package with policies that support individuals' families**

- Compensation study was initiated in FY 2022 with estimates incorporated into this year's proposed budget.
- Entered into two union contracts with represented Police and Fire personnel that included a competitive pay schedule.

· **Goal 2: Expand educational assistance/reimbursement**

- *15 employees have taken advantage of tuition reimbursement. Financial support is continued in the proposed budget*

· **Goal 3: Implement paid family-leave policy**

- The city implemented a new family leave policy in FY 22.

Revenue and Expenditure Highlights by Fund

GENERAL FUND

FY 2022 Projected Performance

The General Fund in FY 2022 began the year with a higher balance (+\$1.12M) than was anticipated in the FY 2022 Adopted Budget.

Revenues are projected to end the year \$2.0M higher than budgeted, or 13%.

- Major revenues projected to come in flat compared to budgeted figures in FY 2022 include:
 - Property Tax
 - Franchise fees, including those for electric and gas utilities.
 - Licenses and Permits revenue.
- Some revenues projected higher than budgeted in FY 2022 include:
 - Sales Tax is projected to come in 21% higher than budgeted, as the City has experienced continued growth compared to the same point in FY 2021. Staff has taken this into account that uncertainty still exists regarding the impact of current and potential economic and social challenges and remains cautious in our projections for the next fiscal year.
 - Other Revenue is projected higher than budgeted, due largely to a higher than expected rent payment from Harrah's Casino (based on the 2021 calendar year, budgeted at the minimum) and a number of non-recurring revenues that were not budgeted.

Expenditures for the year are projected to end at \$227K, or 1.3%, lower than originally budgeted. Salaries are projected to come in higher than adopted due to the City passing two bargaining agreements during the fiscal year. The amended budget reflects these changes. Other personnel related expenses are projected to be lower than budget due to a conservative projection for health insurance and other premiums.

The Adopted FY 2022 Budget projected an operating deficit of \$2.46M. The FY 2022 budget was created as the City was experiencing growth in several revenue categories, however there was not enough data to feel comfortable increasing budgeted figures. The FY 2022 Budget is now projected to have an operating deficit of \$258K, at the end of the fiscal year. Combining the higher-than-budgeted beginning FY 2022 balance and the projected FY 2022 operating deficit, the General Fund is projected to finish with a balance that is \$3,326,704 higher than projected at the time the FY 2022 Budget was proposed.

FY 2023 General Fund Budget

Revenue

For FY 2023, General Fund revenues are projected to increase from the FY 2022 budget amount of \$15.43M to \$16.06M.

- Franchise Fees are budgeted slightly lower from the FY 2022 Budget level due to telecom franchise fees reflecting prior year actual collections.
- Staff is keeping sales taxes flat to the FY 2022 Adopted Budget. While collections have exceeded projections to date, sales taxes are an economically sensitive revenue source, and staff has chosen to take a conservative approach.
- Licenses and Permits revenue is budgeted flat to FY 2022 Budget.

- Other Revenue is budgeted to increase \$600,000 higher than FY 2022 due to generally higher than anticipated revenue in 2022, including rental revenue from Harrah's. The casino pays the City an annual ground rent equal to the greater of two percent (2%) gross winnings or \$2.0M. FY 2023 is budgeted close to what the City received in FY 2022.

The following table summarizes projections for the City's General Fund revenue sources. Revenues, as in years past, are estimated using a conservative approach.

	2021 Actual	2022 Amended Budget	2023 Adopted
Revenue Source			
Property Taxes	\$ 1,617,694	\$ 1,539,462	\$ 1,539,462
Franchise Taxes	2,431,124	2,475,000	2,403,000
Sales Taxes	6,812,008	5,440,000	5,440,000
Intergovernmental	50,660	18,000	18,000
Licenses & Permits	2,132,703	2,030,000	2,030,000
Charges For Services	1,211,818	1,096,367	1,108,867
Other Revenue	2,923,713	2,734,000	3,334,000
Investment Revenue	88,409	125,000	125,000
Capital Contributions	225,270	-	-
Total Revenue Source:	\$ 17,493,399	\$ 15,457,829	\$ 16,008,329

* Within the "Other Revenue" category is rental income from Harrah's Casino. In the FY 2023 Budget, this revenue constitutes 14.2% of all General Fund revenue. The following reflects the history of rental income from Harrah's Casino since 2007:

- 2007: \$4,015,366
- 2008: 4,011,685
- 2009: 3,947,303
- 2010: 3,880,648
- 2011: 3,955,534
- 2012: 3,839,936
- 2013: 3,330,078
- 2014: 3,219,713
- 2015: 3,132,858
- 2016: 3,152,770
- 2017: 3,072,680
- 2018: 3,133,393
- 2019: 3,089,737
- 2020: 3,168,136
- 2021: 2,485,704
- 2022: 3,392,585
- 2023: 3,100,000

Expenditures

The following departments/divisions are funded through the General Fund:

Administration	11.3%
Municipal Court	1.3%
Fire Department	37.3%
Police Department	30.9%
Public Works Admin.	1.8%
Buildings & Grounds	5.4%
Community	
Development	3.1%
Economic Development	1.3%



Interdepartmental	7.6%
	<u>100.0%</u>

Total General Fund budgeted expenditures in FY 2023 are \$19.33M, an increase of \$920K or 5.0% from the adjusted FY 2022 Budget amount of \$17.9M. Expenditure increases are primarily due to wage increases from two new bargaining agreements and the anticipated results of a compensation study for non-union-represented employees. The General Fund adds one position in Administration (Accounting Specialist) and one part-time position in Police for Investigations. The General Fund also increases in several categories due to anticipated inflation and increases in fuel prices.

General Fund Deficit

A deficit of \$3.23M is budgeted in FY 2023. While not desirable, the City is fortunate in one very important respect. We began the fiscal year with a balance at the beginning of FY 2022 of over 100% of budgeted FY 2022 operating expenditures. The General Fund balance at the end of FY 2023 is budgeted to be \$15.86M which is 82% of budgeted FY 2023 General Fund operating expenditures. It is City policy to maintain a General Fund balance that is at least 50% of budgeted General Fund expenditures.

The budgeted deficit is due to a combination of caution around the City's revenue projections and projected expenditure increases due to inflation.

- Sales tax has rebounded and collections have continued to outperform pre-pandemic levels since the start of the FY 2021 Budget year, including double-digit growth projected for the remainder of FY 2022.
- Since 2015, the City has been able to count on a rent payment on the Harrah's ground lease of about \$3.1 million. In FY 2023, \$3.1 million is assumed, a slight decrease from the FY 2022 actual payment.
- Staff projects flat revenue for several other sources of revenue including Franchise Fees, and Licenses and Permits.

One might ask whether the City should make expenditure cuts in the face of the deficit revenue decline that is forecast. For now, it is staff's recommendation that the City not do so. Personnel costs comprise approximately 82% of General Fund budgeted expenditures for FY 2023. It is not possible for the City to make substantial cuts in the General Fund without laying off personnel and reducing services. Given the healthy fund balance in the General Fund, the City can achieve the goals in this budget as presented.

We recommend remaining financially conservative and making fiscally appropriate decisions to ensure our General Fund balance is at a level to weather yet another economic downturn and maintain the level of service the community expects from us.

OTHER FUNDS

Parks & Recreation Fund

The Parks & Recreation Board controls the Parks & Recreation Fund Budget. In the FY 2023 budget, property taxes provide 75% of the revenues for this fund, less transfers. The Gaming Fund provides \$144,717 to the department. The purpose of this transfer is to reimburse the Fund for a payment it makes to the General Fund for administrative and public works services for the same amount. In FY 2023, the Parks & Recreation Board budgeted an operating deficit of \$73,338, resulting in a projected fund balance at the end of FY 2023 of \$841K. .

Library Fund

The Library Board controls the Library Fund Budget. In the proposed budget, property taxes provide 98% of the revenues for this fund. The Library Board has budgeted a \$110K operating deficit, which will result in a projected fund balance at the end of FY 2023 of \$1.37M.

Gaming Fund



This fund is the repository of funds from gross revenues and admissions from Harrah's Casino. The Gaming Fund is a primary source of funding for capital improvements or extraordinary services in the General Fund. Casino activity decreased each year from 2010 to 2018, which had an effect on both General Fund and Gaming Fund revenue derived from this source. In 2019 this revenue ticked up slightly from the year before. This hopeful trend was interrupted by covid-19 in FY 2020. The table below reflects the history of Gaming Revenue and Casino Admissions revenue income from Harrah's since 2007:

Year	Gaming	Admissions	Totals
2007:	\$ 4,052,823	\$ 6,336,563	\$ 10,389,386
2008:	3,988,531	5,506,892	9,495,423
2009:	4,111,291	5,377,442	9,488,733
2010:	4,196,639	5,617,004	9,813,643
2011:	4,055,178	4,968,925	9,024,103
2012:	3,908,434	4,583,673	8,492,107
2013:	3,737,828	4,019,573	7,757,401
2014:	3,682,295	3,889,584	7,571,879
2015:	3,628,960	3,775,275	7,404,235
2016:	3,640,780	3,667,448	7,308,228
2017:	3,661,476	3,596,936	7,258,412
2018:	3,581,493	3,463,957	7,045,450
2019:	3,684,617	3,400,727	7,085,344
2020:	3,022,033	2,600,378	5,622,411
2021:	3,782,991	2,997,232	6,780,223
2022 Est.:	3,700,000	2,500,000	6,200,000
2023 Budget:	3,700,000	2,500,000	6,200,000

Revenues have recovered from the time period when the casino was closed due to the Covid-19 pandemic, but projections do not show a full recovery to pre-pandemic levels, and staff are projecting a decline in revenue over the next five years until more data is available.

In addition to Casino-related revenue, other revenue into the Gaming Fund includes interest income and interfund transfers from the Northgate Capital Project Fund for repayment of a loan made years ago to develop Northgate Village. Also included in this budget is a payment from the North Kansas City School District for improvements to Macken Park Diamond #1 per a multi-year agreement approved by the City Council and the School District last year.

Expenditures: The monies from this fund are spent mostly on capital expenditures and some other special expenditures. These are elaborated upon in the "Capital and Gaming Fund Projects" section of this budget. Notwithstanding the revenue hit in the Gaming Fund in FY 2022 and FY 2023, the fund balance in this fund is relatively healthy. Expenditures that have been planned in previous years or which are deemed of crucial importance have been budgeted in FY 2023. As discussed further below, expenditures from this fund in FY 2023 include some subsidization of projects in the Transportation Fund and Water Fund.

The Budget for the Gaming Fund carries over a number of projects from prior fiscal years including the Burlington Complete Streets project which has three phases planned in addition to utility infrastructure work (transfer to Water Fund). This project comprises over half of budgeted Gaming Fund expenditures in FY 2023 and is partially subsidized through grant funds.

A five-year forecast of revenues, expenditures and fund balances in this fund is included in the Gaming Fund section. As noted in previous conversations with the Council, we would like to continue to remove ongoing operational expenditures from the Gaming Fund. This will help ensure that the Gaming Fund balance is at a level to weather yet another economic downturn and still achieve the capital projects the Council has identified for use by the Gaming Fund.

Transportation Fund



The Transportation Fund is supported by a half-cent sales tax. It is restricted by statute to paying for transportation expenses which may include construction, repair and maintenance of streets and bridges, acquisition of land, right-of-way purchases, and related debt retirement. The Transportation Fund accounts for personnel who maintain the City's right of ways, fixed-route and on-call bus service within the City, and the City's streetlight system.

The amended Transportation Fund is projected to have an operating surplus of \$550K in FY 2022 due to higher than anticipated Sales Tax revenue. In FY 2023, this fund is budgeted to have a \$386K operating deficit.

In FY 2023, a transfer of \$415K from the Gaming Fund is budgeted to offset the estimated cost of the KCATA Metroflex on-demand bus service in the city. Staff has presented different options for the service, and it has been determined by Council to continue with the Metroflex service. Staff will continue to work with KCATA to develop options to meet transportation needs in a more cost-effective way.

As budgeted, the Transportation Fund will have a balance at the end of FY 2023 that is 83% of budgeted FY 2023 operating expenditures. City policy is that the Transportation Fund maintain a balance of at least 25% of the fund's budgeted operating expenditures.

Convention and Tourism Fund

In 2012 City voters approved a five percent (5%) Hotel/Motel Tax, which is the source of revenues in this fund. By statute, these funds may be utilized for the purposes of funding tourism and infrastructure improvements. The Covid-19 pandemic has hit hotel/motel revenues particularly hard. \$450K is projected for FY 2022, and is projected \$450k for FY 2023 as well, down from \$543K collected in FY 2019.

This fund is used for funds to support the Snake Saturday celebration in March of each year, for the Arts in the Park festival in June, and for supporting other events that bring people to the City from out of town. This fund is also being used to fund new "gateway" monument signage at entrances to town according to a master plan for the signage that has been approved by the Council.

Community Center Fund

Until 2015, the Community Center Fund was an Enterprise Fund that funded the operations of the North Kansas City Community Center. On January 1, 2015, the City began an arrangement with the YMCA of Greater Kansas City whereby the YMCA operates the facility as a branch of the YMCA. If the facility realizes an annual operating surplus, the City and the YMCA share equally in the surplus. If the facility realizes an annual operating deficit, the City fully funds the deficit from the Community Center Fund. To the extent necessary, the Gaming Fund makes transfers to the Community Center Fund to balance the fund. The City also budgets an amount for unexpected capital repairs that may become necessary during the year.

Communications Fund

Until 2014, the Communications Fund was an Enterprise Fund that accounted for the operations of the City's fiber optic, high-speed internet utility, liNKCity. In September 2014, the City entered into an Operations and Maintenance Agreement with DataShack, LLC (now NOCIX, LLC). The agreement calls for NOCIX to operate and maintain the City's fiber optic network for a term of ten years, with the City retaining ownership of the network. NOCIX has set up an LLC, KC Fiber, for the liNKCity operation.

The agreement calls for the City to share equally with KC Fiber in any annual operating deficits up to an annual limit of \$150,000, and to share equally in any annual operating surpluses. Any fund balance in this account is available to pay the City's share of any deficit or other expenses for which the City may be contractually liable. To the extent that fund balances in the Communications Fund are insufficient to cover expenses, funds are transferred into it from the Gaming Fund to balance the fund.

As a matter of conservative budgeting, the City assumes the maximum amount of City liability for operating losses in this budget, along with costs for liability insurance and for legal or other professional services that may be necessary.

Water Fund

The Water Fund is an Enterprise Fund that derives its funding through charges for services to water customers.

The renovation of the Water Treatment Plant will continue in FY 2023 after construction began in FY 2021.

In FY 2023, an increase in water rates of 20% is assumed. Taking a transfer of \$7.1M from Gaming for a specific capital project, this fund is budgeted to have revenues of \$2.9M in FY 2023 and expenditures of \$11.22M. This will leave the fund with a balance that is 28% of budgeted FY 2023 expenses, however part of the fund balance will be encumbered for the completion of the Water Treatment Plant renovation. City policy is that the Water Fund maintain a balance of at least 25% of the fund's budgeted operating expenditures.

Water Pollution Control Fund

The Water Pollution Control Fund is an Enterprise Fund responsible for providing funding for the City's sanitary sewer and stormwater system operations and preventing the introduction of pollutants into the local groundwater. It is funded primarily through charges for services for sewer customers.

This fund began seeing a great deal of stress in FY 2019, due to a number of factors, including:

- The amount paid to the City of Kansas City, Missouri to treat the City's sewage increased sharply after a faulty master flow meter was replaced, which resulted in significantly higher volume readings.
- Very substantial stormwater infrastructure failures that occurred in the Paseo Industrial District (PID) in the summer of FY 2019 occurred due to the high level of the Missouri River. The high river level created hydrostatic pressure in the ground, which caused several large storm sewers to collapse. This in turn triggered significant numerous sinkholes, which had to be repaired at great expense.

City policy is that the WPC Fund maintain a balance of at least 25% of the fund's budgeted operating expenditures. Since the fund was deeply underfunded, a decision was made to use the Gaming Fund to fund capital projects in the WPC Fund until such time as the Fund could be restored to a healthy level.

The City conducted a rate study for water and sewer rates in FY 2021 with Raftelis and requested that a rate scenario be presented to remove Gaming Fund subsidies from both the Water and Wastewater Funds. As noted above, water and sewer rates are budgeted to increase 20% in calendar year 2023.

In addition, over the next two years, Public Works expects to study and develop a master plan for each utility, beginning with the stormwater utility in FY 2022.

In FY 2023,

- An increase in sewer rates of 20% is assumed.
- With the assumptions above in place, an operational surplus of \$600K is projected.
- A fund balance equal to 11% of budgeted operating expenses is projected.

Northgate Capital Project Fund

In 1999, the City undertook the redevelopment of a nine-block area known as the Northgate Village Apartments. The new development, also called simply "Northgate," includes apartments, single family homes, senior housing and some retail.

Tax Increment Financing (TIF) was used to finance the project. Rather than issue bonds to finance the work, the City used Gaming Fund revenues to pay for the development costs of the project. The Northgate Fund serves as the special allocation fund for TIF revenues - Payments In Lieu of Taxes (PILOTs) and Economic Activity Taxes (EATs) - being generated, which are then transferred annually to the Gaming Fund as repayment for that Fund's initial expenditure.

Tax Increment Financing was implemented in phases, beginning in 2004 and ending in 2009. Revenues from PILOTs and EATs will accrue into this fund for 23 years from the year of implementation in each phase, ultimately until 2032 in the case of the last phases.

FY 2020 represented a significant shift in the plans for Northgate. The previous development agreements with the residential and retail developers were ended in FY 2019, and the City has embarked on new strategies for developing the retail section of the development and the remaining multi-family and single-family residential units. In FY 2021, the City executed a new agreement to develop the “superblock” at 23rd Avenue and Swift. Staff is working to bring forward an agreement to develop the last City-owned property in Northgate Village in the near future.

Restricted Funds

This section reports on revenues that may only be spent for specific purposes. These might be donations or sources for which the expenditure of the funds is restricted by statute or the municipal code. These sources are not recorded in a separate fund but are designated accounts in the General Fund.

Employment and Benefits Summary

	Budget 2021-2022	Budget 2022-2023
General Fund		
Administration	12.40	13.40
Municipal Court	3.25	3.25
Fire Department	62.00	62.00
Police Department	56.10	56.50
Community Development	5.50	5.50
Public Works Department		
Administration	3.00	3.00
Buildings & Grounds	7.00	7.00
Total General Fund	149.25	150.65
Parks & Recreation Fund	9.39	9.50
Public Library Fund	12.59	12.89
Transportation Fund	6.00	6.00
Water Fund	12.50	12.50
Water Pollution Control Fund	3.50	3.50
Total	193.23	195.04

The FY 2023 Budget increase 1.81 FTEs compared to the FY 2022 Adopted Budget.

- o Accounting Specialist added in Administration
- o Part-time position added in Police for Investigations
- o Wage and Benefit Assumptions include:
 - 10% merit/market based increase for non-represented employees
 - Aggregate 13.7% increase for IAFF Local #42 employees (FY 2022 and FY 2023 combined)
 - Aggregate 12.2% increase for FOP employees (18 months July 2022-December 2023)
 - 13.7% increase for Health Premiums based on current premium plans for active employees and a base rate plan for vacant full-time positions
 - Decrease of pension contribution for LAGERS (non-represented employees from 13.6% to 11.8%)
 - No change to contributions for the Police and Fire Pension Plan

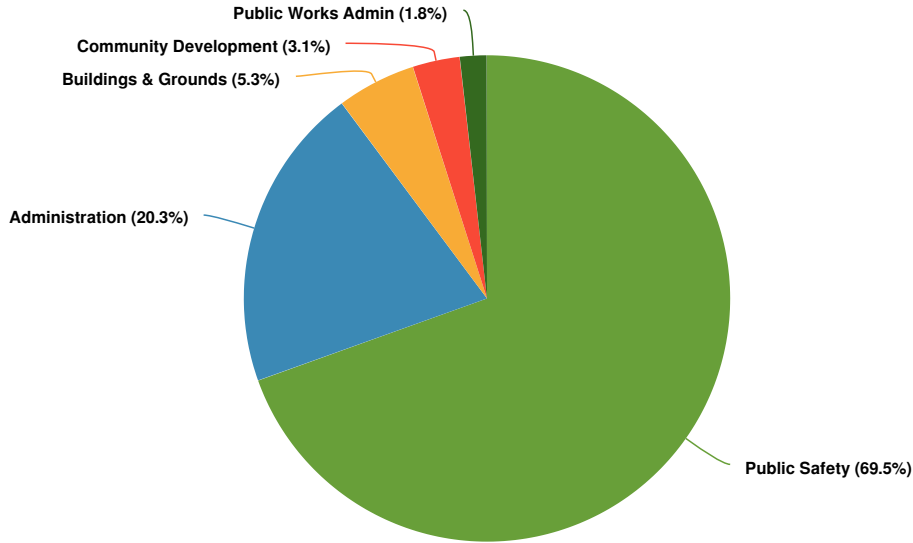
The chart on the left is based on full time equivalent employees. The number of hours worked by part-time and seasonal employees determines the equivalency as compared to a full time employee working a 40-hour week.

DEPARTMENTS

General Fund

Expenditures by Function

Budgeted Expenditures by Function

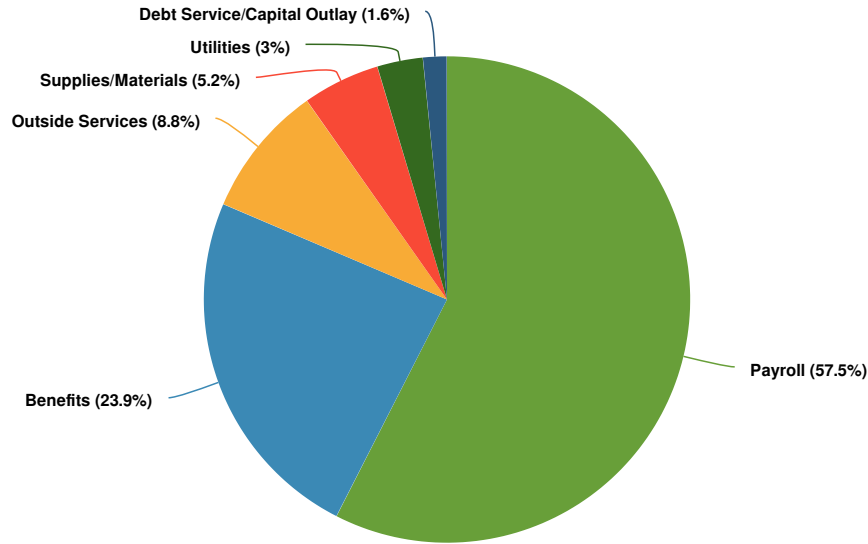


Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expenditures					
Administration					
Administration	\$1,648,031	\$1,995,894	\$2,018,689	\$1,886,184	\$2,183,896
Economic Development	\$263,876	\$255,000	\$255,000	\$255,000	\$260,000
Interdepartmental	\$1,001,754	\$1,416,705	\$1,463,055	\$1,364,005	\$1,485,911
Total Administration:	\$2,913,661	\$3,667,599	\$3,736,744	\$3,505,189	\$3,929,807
Public Safety					
Municipal Court	\$209,288	\$238,086	\$238,086	\$217,004	\$252,057
Fire	\$6,351,143	\$6,653,163	\$7,053,162	\$6,785,796	\$7,235,112
Police	\$5,054,460	\$5,671,663	\$5,679,363	\$5,438,182	\$5,977,277
Total Public Safety:	\$11,614,891	\$12,562,912	\$12,970,611	\$12,440,982	\$13,464,446
Public Works					
Buildings & Grounds	\$688,009	\$760,429	\$775,429	\$886,253	\$1,017,035
Public Works Admin	\$311,023	\$315,987	\$315,987	\$306,924	\$345,502
Total Public Works:	\$999,032	\$1,076,416	\$1,091,416	\$1,193,177	\$1,362,537
Community Development	\$525,545	\$588,945	\$588,945	\$529,112	\$609,505

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Community Development:	\$525,545	\$588,945	\$588,945	\$529,112	\$609,505
Total Expenditures:	\$16,053,130	\$17,895,872	\$18,387,716	\$17,668,461	\$19,366,295

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$9,540,930	\$9,906,617	\$10,278,368	\$10,170,260	\$11,137,311
Benefits	\$4,116,869	\$4,629,389	\$4,629,389	\$4,171,825	\$4,630,538
Outside Services	\$1,176,221	\$1,647,197	\$1,744,590	\$1,676,457	\$1,707,117
Utilities	\$466,030	\$569,580	\$569,580	\$509,280	\$587,800
Supplies/Materials	\$675,016	\$907,979	\$915,679	\$905,529	\$997,529
Debt Service/Capital Outlay	\$78,063	\$235,110	\$250,110	\$235,110	\$306,000
Total Expense Objects:	\$16,053,130	\$17,895,872	\$18,387,716	\$17,668,461	\$19,366,295

Revenue Descriptions

Property Tax

Property tax limits are set by local governments within the limits set by the Missouri Constitution, the Hancock Amendment and state statutes. The property tax levy per \$100 of assessed value as of October 1, 2021 for the City is 0.3659.

Property taxes are billed and collected for the City by the Clay County Collector. Clay County is now a charter county in Missouri, and the date for setting the levy is moved from September 1 to October 1. Preliminary valuations show growth in North Kansas City, however revenue growth is limited due to the Hancock Amendment passed in the early 1980's. The FY 2023 Proposed Budget will assume a flat revenue until the City receives final valuations and levy information, anticipated by early September.

Real Estate Tax: The Real Estate Tax is a tax on real property in the City limits. Real Estate Tax revenue is calculated by taking the market valuation of real property in the City, as determined by the Clay County Assessor, and multiplying it by the assessment ratio to obtain the assessed value. The assessment ratio for the three types of real property is: 32% for commercial real estate, 19% for residential real estate and 12% for agricultural real estate. Real Estate Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. Real Estate Tax is projected flat until final valuations are received. \$914,600, N/C

Personal Property Tax: The Personal Property Tax is a tax on personal property, i.e. cars, boats, trailers, computers, manufacturing equipment, etc., within the City limits. Personal Property Tax revenue is calculated by taking the market valuation of personal property, as determined by the Clay County Assessor, and multiplying it by the assessment ratio of 33%. Personal Property Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. Personal Property Tax is projected flat until final valuations are received. \$304,700, N/C

Commercial Surtax: The State of Missouri has set a value of \$1.59 per \$100 of assessed real estate value to replace the Merchants and Manufacturers Tax. The tax is collected by the County and distributed based on the City's percentage of commercial real estate countywide. This is budgeted based on FY 2022 Budget. \$261,362, N/C.

Utility – RR – Fin Inst. Tax: This is real and personal property tax that is assessed by the state on utilities and railroads that cross multiple jurisdictions. The tax is based on the levies listed above. Also, this is a tax on banks and other financial institutions; it is collected by the state and allocated based on the number of accounts opened in the City limits. This is budgeted based on valuations from Clay County. \$51,800, N/C.

Other Property Tax: This is penalty and interest collected on delinquent property tax payments. This is budgeted based on FY 2022 Budget. \$7,000, N/C.

Other Tax

Cigarette Tax: This is a fee of fifty cents (\$0.50) per thousand cigarettes sold within the City limits. \$5,000, -\$2,000.

Franchise Fees

Cable Franchise: Each company operating in North Kansas City that supplies public cable services pays a quarterly franchise tax of three percent (3%) of the gross receipts collected from fees charged to customers in the City. \$28,000, N/C.

Electric (Power & Light) Franchise: Each company operating in North Kansas City that supplies electrical power pays a monthly franchise tax of five percent (5%) of the gross receipts collected from fees charged to customers in the City. This revenue is budgeted based on FY 2021 revenue, which has trended very closely with the current year to date. \$1,850,000, N/C.

Gas Franchise: Each company operating in North Kansas City that supplies natural gas pays a monthly franchise tax of five percent (5%) of the gross receipts collected from fees charged to customers in the City. This revenue is dependent to some degree on weather conditions. \$290,000, N/C.

Telephone Franchise: Each company operating in North Kansas City that supplies telephone service pays a monthly franchise tax of five percent (5%) of the gross receipts collected from fees charged to customers in the City. This revenue has declined in recent years, and the budget has been adjusted to match actual collections \$250,000, -\$70,000

Sales Taxes

General Sales Tax: All cities in Missouri except those located in St. Louis County are authorized to collect a general revenue sales tax. North Kansas City voters have authorized a General sales tax of one percent (1%), a Public Safety sales tax of one-half percent (0.5%) and a Transportation Fund sales tax of one-half percent (0.5%) on receipts from the sale at retail of tangible personal property or taxable services.

The General sales tax may be used for general governmental activities such as public safety and administrative functions. General sales tax revenues are budgeted flat compared to the FY 2022 Budget. Receipts in FY 2022 have consistently outpaced prior years and indicate a rebound from FY 2020, which was impacted heavily by the COVID-19 pandemic. Changes in the pandemic and other economic conditions still create some uncertainty about the impact on economic driven taxes, and that uncertainty is reflected in the FY 2023 Proposed Budget. \$3,675,000, N/C.

Public Safety Sales Tax: The Public Safety sales tax was approved by North Kansas City voters in April 2017. Collections began in October 2017. The tax may be used only for public safety purposes. The revenues from this tax are deposited in the General Fund, since it is the fund that funds public safety expenditures. In the General Fund. \$1,765,000, N/C..

Intergovernmental

Grants & State Aid (Federal Grants): In FY 2023, the City expects to continue receiving a State Emergency Management Administration (SEMA) grant to cover part of the cost of Fire Department management staff. \$18,000, N/C.

Licenses & Permits

Business License: Business License revenue comes from fees instituted on businesses for the privilege of doing business within the City. The fee is based on either gross receipts or a percentage of construction costs; for non-retail business it is based on factors such as warehouse square footage, number of vehicles, and numerous others. The fee is payable by the business or trade at the time it commences operations and annually thereafter. \$1,550,000, N/C.

Building Permits: A building permit must be obtained from the City before work is initiated on any construction, demolition, roofing or remodeling job. The fee is based upon the total cost of construction and materials. FY 2022 receipts are projected to be slightly higher than budget, but still in line with the Adopted amount. \$300,000, N/C.

Liquor License/Permits: The City charges a license fee to businesses that serve or sell alcohol within the City limits based on the type of license obtained. The amounts differ for liquor by the drink sales, package liquor sales, and hours of operation. In addition, persons selling liquor in these licensed establishments must obtain an individual liquor license. The fee for an individual license is \$25, which is used to offset administrative costs and the cost of background checks. \$40,000, N/C.

Animal Control Fees: All dogs over six months old and all cats over three months old must be licensed annually after proof of a rabies vaccination. The license is valid for one year. Neutered animals are free and there is a five-dollar (\$5) fee for unneutered animals. \$3,500, N/C.

Other Permits/Fees: This category includes fees for conditional use permits, garage sales, taxi cabs, excavation, certificate of occupancy, signs, food trucks, etc. \$140,000, N/C.

Charges for Services

Copies: This is for copies provided to the public, including police reports which are provided at a charge of \$12 per report. \$10,000, N/C.

Range Maintenance Fees: This is for charges to other jurisdictions or agencies for using the North Kansas City firing range. \$5,000, N/C.

Ambulance Services: This is for fees charged to patients for emergency medical care and transport. In 2015, the City outsourced and automated ambulance collections. In 2018 the City entered into the Missouri Healthnet Division's Ground Emergency Medical Transport (GEMT) program, whereby the City may request compensation for certain previously unreimbursed costs for Medicaid transports. \$600,000, +\$100,000.

Hospital Ambulance Fees: The ambulance service bills North Kansas City Hospital \$300 for any response initiated by the hospital. The Fire Department responds to about 20 calls a month at the hospital, mostly for emergency ambulance transfers. \$50,000, N/C.

Application Fees: This is for fees collected by the Community Development Department for planning and zoning applications. The fee is structured to cover costs of processing and public notice. \$2,500, N/C.

Charges to Other Funds: Functions funded in the General Fund provide services for functions in other City operating funds, and the General Fund receives a payment for these services from the other operating funds according to a calculation that is updated from time to time. A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services was last revised in FY 2019. \$497,867, N/C.

Other Fees and Services: This is for fees collected for sales of trash bags and minor charges that do not fit any of the descriptions above. \$4,000, N/C.

Investment Earnings

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. The COVID-19 pandemic has had a dramatic effect on interest rates, which will affect the return the City receives on investments made after February 2020. The effect on FY 2023 revenues will be similar to FY 2022. \$125,000, N/C.

Other Revenue

Municipal Court Fines: This is revenue from fines and forfeitures collected by the Municipal Court. In 2015, the Missouri General Assembly passed legislation in response to concerns about the operation of municipal courts in the wake of events in Ferguson, Missouri. In May of 2019, the Missouri Supreme Court issued a new Uniform

Fine Schedule for Violations, lowering many of the fines associated with violations. As a result of these new regulations, Municipal Court revenue has drastically reduced. The revenue in this line item is budgeted the same as FY 2022. \$200,000, N/C.

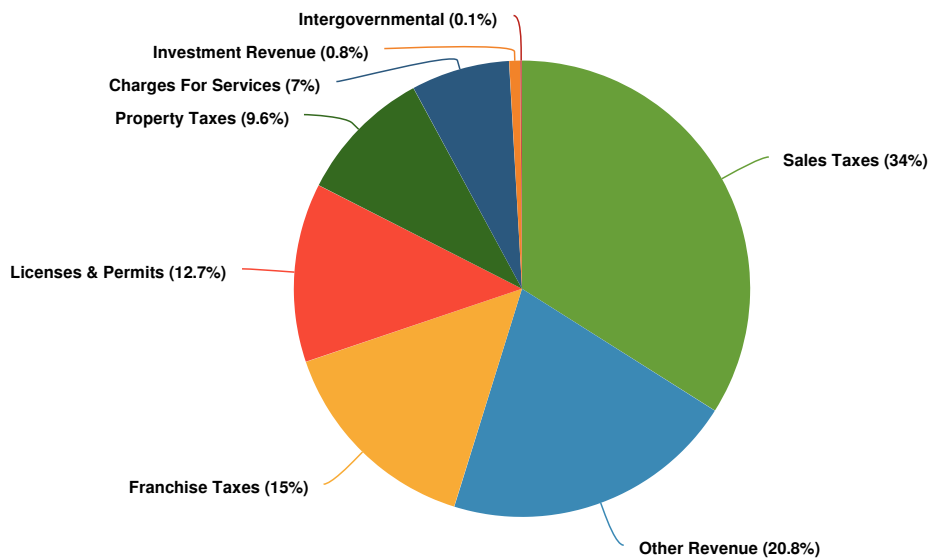
Rental Income (Harrah’s): The City owns the land on which Harrah’s Casino operates. The casino pays the City an annual ground rent equal to the greater of two percent (2%) of adjusted gross winnings or \$2,000,000. Revenues from this source have been generally stable over the last several years. However, operations were heavily impacted by the COVID-19 pandemic, and the casino was shut down for two and a half months during calendar year 2020 with ongoing effects of the pandemic affecting operations after the shutdown. While operations have rebounded, projections are conservative and based on the rental income received in FY 2022. \$3,100,000, +\$600,000.

Proceeds from the Sale: This line item accounts for the sale of City property that is no longer being used. The City does not budget an amount due to the uncertainty of what amounts might be received.

Non-recurring Revenue: The City does not budget for non-recurring revenue due to the uncertainty of what amounts might be received.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Property Taxes	\$1,617,694	\$1,539,462	\$1,539,462	\$1,653,800
Franchise Taxes	\$2,431,124	\$2,475,000	\$2,475,000	\$2,387,000
Sales Taxes	\$6,812,008	\$5,440,000	\$5,440,000	\$6,596,065
Intergovernmental	\$50,660	\$18,000	\$18,000	\$18,000
Licenses & Permits	\$2,132,703	\$2,030,000	\$2,030,000	\$2,004,500
Charges For Services	\$1,211,818	\$1,068,867	\$1,096,367	\$1,068,867
Other Revenue	\$2,923,713	\$2,734,000	\$2,734,000	\$3,596,585
Investment Revenue	\$88,409	\$125,000	\$125,000	\$25,000
Capital Contributions	\$225,270	\$0	\$0	\$81,060



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Total Revenue Source:	\$17,493,399	\$15,430,329	\$15,457,829	\$17,430,877

Administration Department

Michael Nichols
City Administrator

ADMINISTRATION DEPARTMENT

The Administration Department is responsible for supervising and coordinating the operations of all City functions except Parks & Recreation and the Library. Expenses pertaining to the governing body of the City, the Mayor and City Council, are accounted in this department. Staff functions include advising the Mayor and City Council on policy issues; implementation of the policies and directives of the City Council; enforcement of the City Code; administration of the City's finances; preparation of legal documents and provision of legal advice to the Governing Body and staff; encouragement of economic development; administration of the City's information technology systems; preparation of the City's annual budget; implementation of the budget adopted by the Council; administration of the personnel system; provision of public information; and management of the official records of the City.

Elected Officials: The powers of the City, as provided by State law and the City Code, are vested in the Mayor and City Council. The Council is composed of the Mayor and eight councilmembers, two each from four wards.

City Administration: The City Administrator is the chief administrative officer of the City and is responsible for the carrying out of all City Council policies and directives; management of all departments and personnel except the Parks & Recreation and Library; provision of support and policy recommendations to the City Council; development and implementation of the annual budget; and enforcement of laws. The City Administrator is assisted by the Assistant City Administrator.

City Clerk: The City Clerk manages and retains all City records; assists citizens and the media in research of ordinances, contracts and other public information; coordinates the preparation of information for City Council meetings; coordinates the municipal election process; and ensures the City Code is updated and maintained.

Human Resources: The Human Resources Manager is responsible for attracting, developing and retaining employees; administering the City's salary and benefits system; administering payroll; ensuring the City's compliance with governmental recordkeeping and other best practices; ensuring good employee relations; facilitating employee educational events; and providing advice on the impact of federal and state regulatory actions.

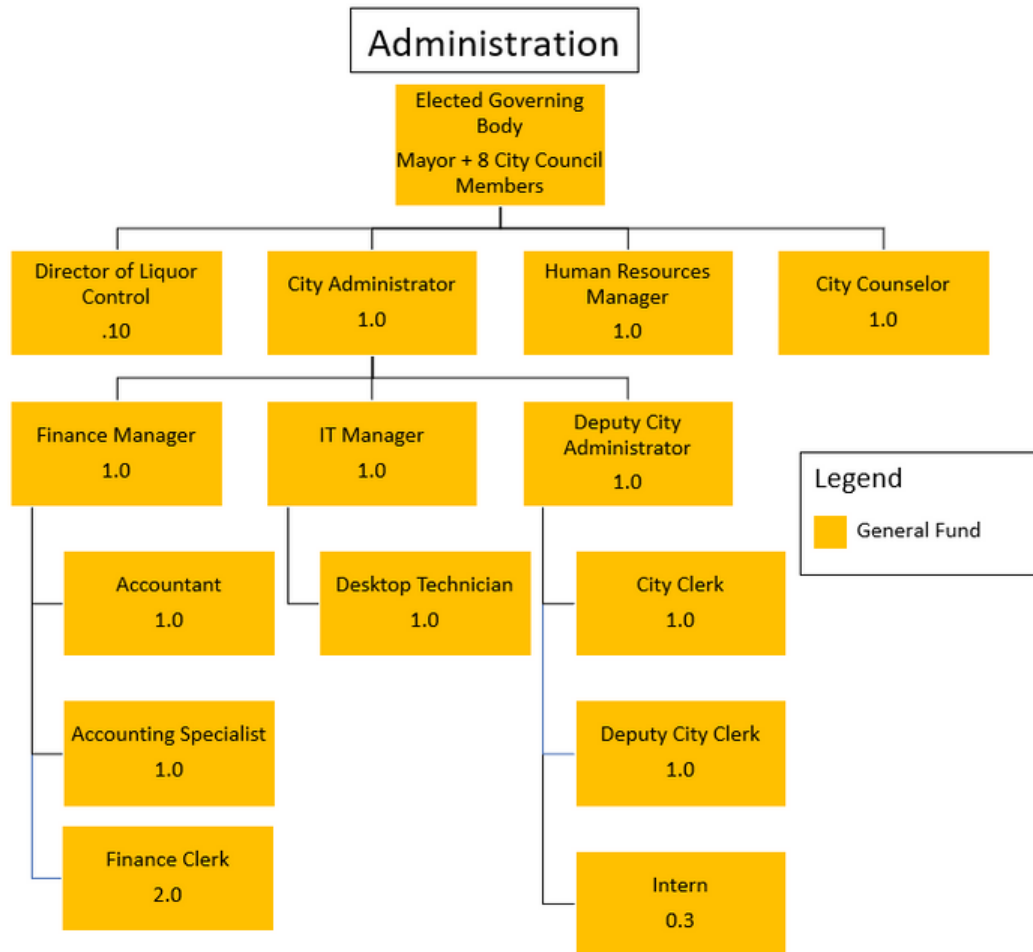
Finance: The Finance division provides internal support services, administration, management and external customer service for all aspects of the City's finances, cash management, and utility billing. The Finance Manager plays a key role in the preparation and administration of the City's budget. The Finance Manager provides oversight and compliance with federal, state and local statutes, regulations and codes to ensure the City's accountability and prudent use of public funds. The division maintains internal controls and procedures for the safekeeping of assets, investments, efficient collection of City revenues, timely vendor payments, efficient procurement and timely utility billing services.

Information Technology: The Information Technology division is responsible for administration of the City's computer systems and other technology, including telephone systems and security systems; systems administration; client support; capital asset replacement; and training.

Legal: The City Counselor is responsible for preparing legal documents and providing legal advice to the City Council and City staff.

Economic Development: The function of working with our regional partners to attract new businesses to North Kansas City, retain existing businesses and help existing businesses expand is performed by personnel in the Administration Department. A separate Economic Development budget division exists to

Organizational Chart



Personnel Chart

City of North Kansas City
General Fund
Administration Department
Personnel Chart
Fiscal Year 2022-2023

	Budget 2021-2022	Budget 2022-2023
Professional Staff		
City Administrator	1.0	1.0
Deputy City Administrator	1.0	1.0
City Counselor	1.0	1.0
Director of Liquor Control	0.1	0.1
City Clerk	1.0	1.0
Finance Manager	1.0	1.0
Human Resources Manager	1.0	1.0
Information Technology Manager	1.0	1.0
	7.1	7.1
Support Staff		
Accounting Specialist	-	1.0
Accountant	1.0	1.0
Deputy City Clerk	1.0	1.0
Finance Clerk II	1.0	1.0
Finance Clerk III	1.0	1.0
Desktop Support Technician	1.0	1.0
Summer Intern	0.3	0.3
	5.3	6.3
	12.4	13.4

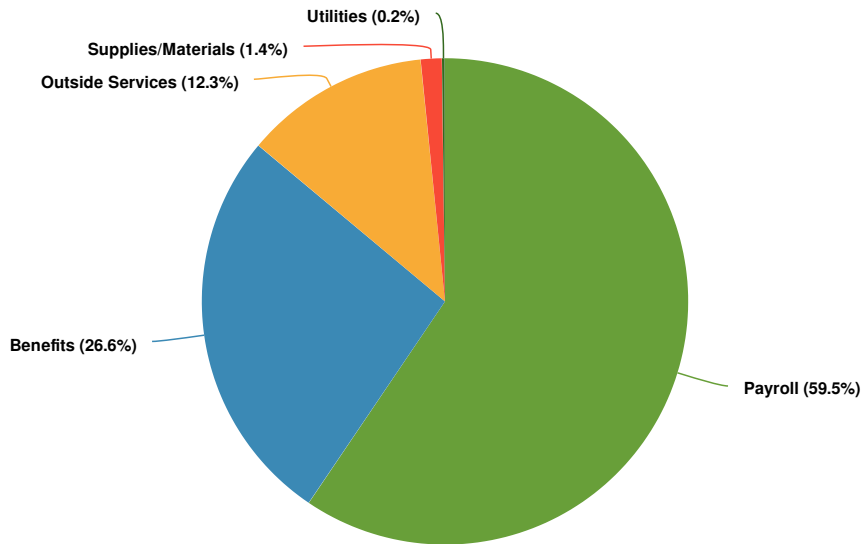
Significant Non-Capital Budgetary Items

- A. *Allowance Elected Officials*: This line item reimburses elected officials for mileage from the use of personal or hired vehicles used in official local travel. \$1,000, N/C.
- B. *Auto Allowance/Mileage Reimbursement*: A number of employees receive an automobile allowance as part of their compensation; other employees are reimbursed for mileage based on usage. This line item accounts for those costs. \$14,700, N/C.
- C. *Training/Travel Appointed*: This line item accounts for various conferences and trainings for appointed staff. With new employees, including a new City Administrator, it is anticipated these expenses will increase. \$28,690, +\$1,600.
- D. *Training/Travel – Elected*: This line item accounts for training and travel for elected officials. With several new elected officials, it is anticipated this expense will increase in FY 2023. \$34,056, +\$4,056.
- E. *Legal Costs*: This line item accounts for items such as legally required public notices in the City's newspaper of record, the Kansas City Star. The budget was amended in FY 2022 to include legal assistance to the City Counselor. \$45,000, N/C.
- F. *Professional Services*: \$37,000, -\$19,000.
1. The City Clerk maintains multiple public records in accordance with the City's records management retention schedule. Many of these records predated the City's Laserfiche system and retrieving these documents is a manual process. This line item includes off-site scanning services to digitize these records for quick retrieval. \$4,000, N/C
 2. Fraud Risk Assessment. The City's annual audit does not involve unearthing fraud (although if the auditors do see something suspicious while they are examining the City's financial statements they will certainly advise the City of it). Training staff received this year opened staff's eyes regarding the prevalence and significance of fraud in City organizations. It is budgeted to perform a fraud risk assessment to identify and understand the City's risks and measures that the City should take to minimize those risks. This project was initially planned for the FY 2020 Budget, but due to COVID-19, this project has been rescheduled to the FY 2023 Budget. \$20,000, N/C.
 3. Citizens Academy. The implementation of a Citizens Academy has been outlined in multiple Strategic Plans. Through this academy, attendees can learn about their city, how cities improve the quality of their daily life and their city's commitment to its citizens. This academy is both a public outreach program and a way to educate and encourage future city leaders. \$2,400, N/C.
 4. An amount for miscellaneous services is budgeted. \$10,600, N/C
- G. *Public Relations*: This line item is to support the City's communications efforts with the creation of video and communications products to be shared on the City's social media channels and the new website. \$20,000, -\$6,010.
- H. *Dues and Memberships*: Staff plans to invest in additional professional organization memberships for Administration employees including Engaging Local Government Leaders (ELGL), International City/County Management Association (ICMA) and Government Finance Officers Association (GFOA). \$18,600, +\$2,240.
- I. *Collector's Expense*: This line item accounts for the cost of property tax collections on behalf of the City by Clay County. Expenses are a percentage of County collections on behalf of the City. The contract with Clay County was renewed in June of 2021, and collection fees increased from 1.6 percent to 2.0 percent. \$70,000, +\$5,000.

J. *Minor Equipment*: This line item accounts for anticipated upgrades and changes in configuration of the office space on the first floor of City Hall. \$10,000, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - ELECTED	\$37,800	\$37,800	\$37,800	\$37,800	\$37,800
SALARIES - APPOINTED	\$950,426	\$1,066,615	\$1,066,615	\$1,048,137	\$1,260,200
OVERTIME	\$97	\$1,000	\$1,000	\$1,000	\$1,000
Total Payroll:	\$988,323	\$1,105,415	\$1,105,415	\$1,086,937	\$1,299,000
Benefits					
FICA/FEM	\$77,315	\$86,907	\$86,907	\$81,000	\$99,538
CITY PAID DEFERRED COMP	\$22,563	\$31,626	\$31,626	\$23,000	\$32,025
PENSION EXPENSE	\$133,493	\$154,787	\$154,787	\$154,787	\$151,408
LONG TERM DISABILITY INSURANCE	\$5,545	\$6,220	\$6,220	\$6,220	\$2,360
HEALTH, DENTAL & LIFE INS	\$174,372	\$206,007	\$206,007	\$164,000	\$166,419
AUTO ALLOWANCE - ELECTED	\$0	\$1,000	\$1,000	\$0	\$1,000
AUTO ALLOWANCE/MILEAGE	\$11,984	\$14,700	\$14,700	\$14,700	\$14,700
TRAINING/TRAVEL APPOINTED	\$20,591	\$28,690	\$28,690	\$15,000	\$45,000
TRAINING & TRAVEL - ELECTED	\$7,762	\$30,000	\$30,000	\$5,000	\$34,056
PERSONNEL/BOARDS AWARDS	\$23,559	\$23,500	\$23,500	\$23,500	\$34,500
Total Benefits:	\$477,185	\$583,438	\$583,438	\$487,207	\$581,006

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Outside Services					
AUDIT SERVICE	\$45,680	\$50,000	\$56,000	\$55,000	\$50,000
OTHER LEGAL COSTS	\$18,560	\$45,000	\$45,000	\$45,000	\$45,000
PUBLIC RELATIONS	\$7,241	\$26,010	\$27,010	\$26,010	\$20,000
PROFESSIONAL SERVICES	\$16,014	\$56,400	\$72,195	\$56,400	\$37,000
DUES & MEMBERSHIPS	\$13,346	\$16,360	\$16,360	\$16,360	\$18,600
COLLECTOR'S EXPENSE	\$52,164	\$65,000	\$65,000	\$65,000	\$70,000
ORDINANCE CODIFICATION	\$7,661	\$12,500	\$12,500	\$12,500	\$0
BOARD AND COMMISSION EXPENSE	\$0	\$12,250	\$12,250	\$12,250	\$22,250
ELECTION EXPENSE	\$2,716	\$3,000	\$3,000	\$3,000	\$6,000
Total Outside Services:	\$163,383	\$286,520	\$309,315	\$291,520	\$268,850
Utilities					
PAGERS & CELL PHONES	\$5,058	\$4,280	\$4,280	\$4,280	\$4,300
Total Utilities:	\$5,058	\$4,280	\$4,280	\$4,280	\$4,300
Supplies/Materials					
OFFICE SUPPLIES	\$13,624	\$15,000	\$15,000	\$15,000	\$20,000
PUBLICATIONS & SUBSCRIPTIONS	\$275	\$740	\$740	\$740	\$740
MISCELLANEOUS EXPENSE	\$184	\$500	\$500	\$500	\$10,000
Total Supplies/Materials:	\$14,082	\$16,240	\$16,240	\$16,240	\$30,740
Total Expense Objects:	\$1,648,031	\$1,995,894	\$2,018,689	\$1,886,184	\$2,183,896

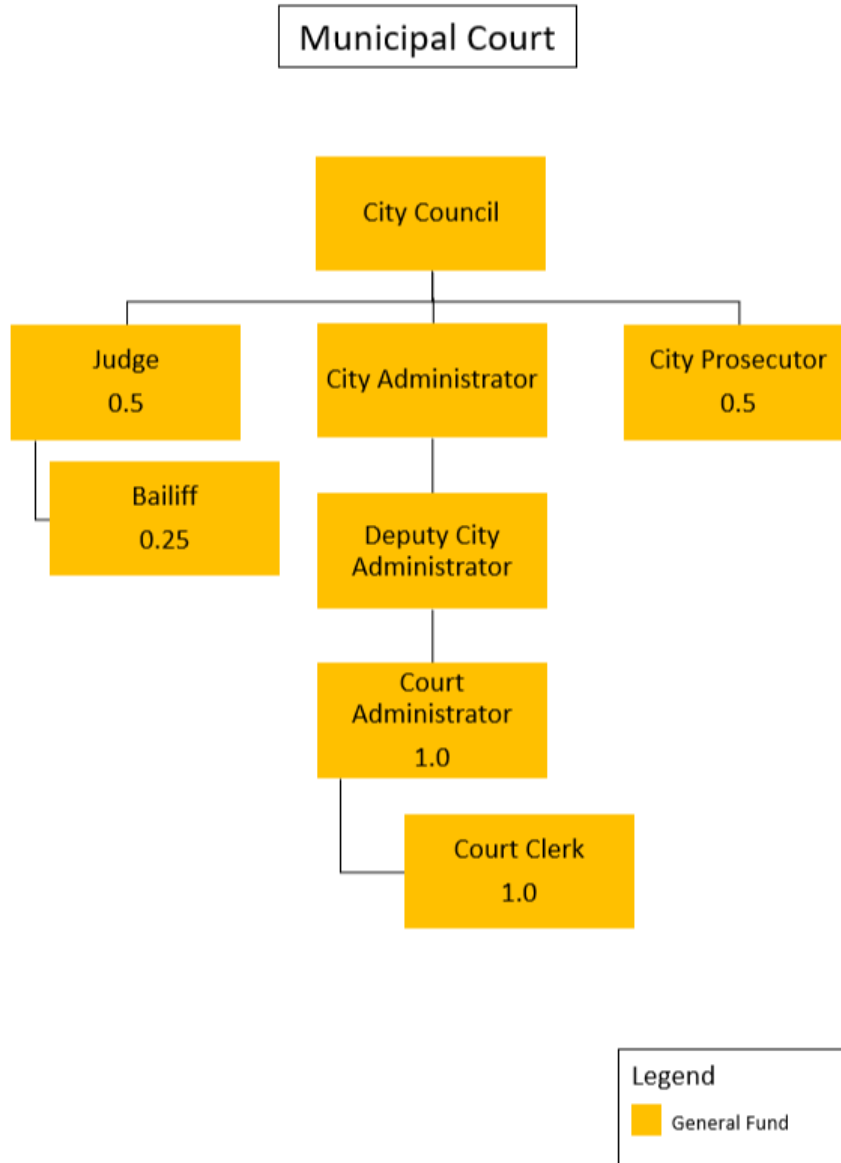
Municipal Court Department

MUNICIPAL COURT DEPARTMENT

The North Kansas City Municipal Court, a division of the Clay County Circuit Court, has jurisdiction to hear and rule on all complaints under City ordinances. The mission of the Municipal Court is to encourage respect for the law and contribute to an orderly community through effective, timely and equitable administration of justice.

The Municipal Court maintains all files and documents necessary to schedule and conduct trials, pleas, pre-trial hearings, sentencing, probation revocation hearings, and post-trial motions related to violations of City ordinances.

Organizational Chart



Personnel Chart

City of North Kansas City
General Fund
Municipal Court Department
Personnel Chart
Fiscal Year 2022-2023

	Budget 2021-2022	Budget 2022-2023
Judge	0.50	0.50
Prosecutor	0.50	0.50
Municipal Court Administrator	1.00	1.00
Court Clerk II	1.00	1.00
Bailiff	0.25	0.25
	3.25	3.25

* The Bailiff has requested in lieu of pay, hours to be counted as Reserve Officer hours.

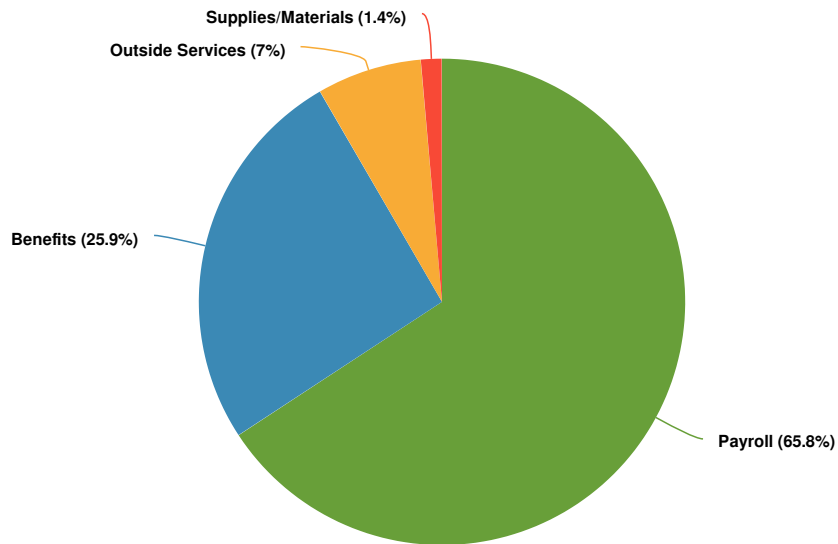
Significant Non-Capital Budgetary Items

- A. *Salaries - Appointed:* This line item accounts for the salaries of the Municipal Judge, the City Attorney (who serves as the City’s Municipal Court Prosecutor), the Court Administrator, the Court Clerk, and the Court Bailiff.

- B. *Professional Services* – As a result of rules changes adopted by the Missouri Supreme Court in the wake of events in Ferguson, Missouri, the assignment of the public defender in Municipal Court cases has risen over the last year. Public defenders are provided at the expense of the court. \$7,500, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$144,717	\$148,445	\$148,445	\$133,461	\$163,290
OVERTIME	\$1,251	\$2,500	\$2,500	\$2,500	\$2,500
Total Payroll:	\$145,969	\$150,945	\$150,945	\$135,961	\$165,790
Benefits					
FICA/FEM	\$10,637	\$12,206	\$12,206	\$10,985	\$13,427
UNEMPLOYMENT	\$911	\$0	\$0	\$0	\$0
CITY PAID DEFERRED COMP	\$1,655	\$3,212	\$3,212	\$2,900	\$3,533
PENSION EXPENSE	\$14,157	\$15,525	\$15,525	\$13,980	\$17,078
LONG TERM DISABILITY INSURANCE	\$619	\$640	\$640	\$640	\$317
HEALTH, DENTAL & LIFE INS	\$18,793	\$28,663	\$28,663	\$24,000	\$25,017
AUTO ALLOWANCE/MILEAGE	\$450	\$5,800	\$5,800	\$5,800	\$5,800
Total Benefits:	\$47,221	\$66,046	\$66,046	\$58,305	\$65,172
Outside Services					
PROFESSIONAL SERVICES	\$0	\$7,500	\$7,500	\$0	\$7,500
MAINTENANCE AGREEMENTS	\$267	\$520	\$520	\$520	\$520
SOFTWARE MAINT & SERVICE	\$9,601	\$4,800	\$4,800	\$13,943	\$4,800
DUES & MEMBERSHIPS	\$262	\$275	\$275	\$275	\$275
BANK FEES	\$2,342	\$4,500	\$4,500	\$4,500	\$4,500

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Outside Services:	\$12,472	\$17,595	\$17,595	\$19,238	\$17,595
Supplies/Materials					
OFFICE SUPPLIES	\$1,898	\$2,500	\$2,500	\$2,500	\$2,500
BUSINESS FORMS	\$583	\$1,000	\$1,000	\$1,000	\$1,000
MINOR EQUIPMENT	\$1,146	\$0	\$0	\$0	\$0
Total Supplies/Materials:	\$3,627	\$3,500	\$3,500	\$3,500	\$3,500
Total Expense Objects:	\$209,288	\$238,086	\$238,086	\$217,004	\$252,057

Fire Department

David Hargis

Fire Chief

FIRE DEPARTMENT

The Fire Department provides fire prevention and suppression and emergency medical services to the community. The North Kansas City Fire Department is committed to being a professional organization, providing emergency services to our community through continuous preparation and public outreach.

Fire Department functions include the following:

Operations:

- All activities related to fire suppression, hazardous materials, and rescue
- Vehicle and equipment acquisition and maintenance

Training:

- Provision of classroom and hands-on training for the department
- Provision and tracking of National Incident Management System (NIMS) training city-wide
- CPR training city-wide
- Maintaining licensure with various agencies, both state-wide and nationally

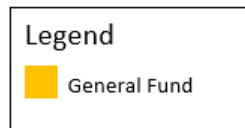
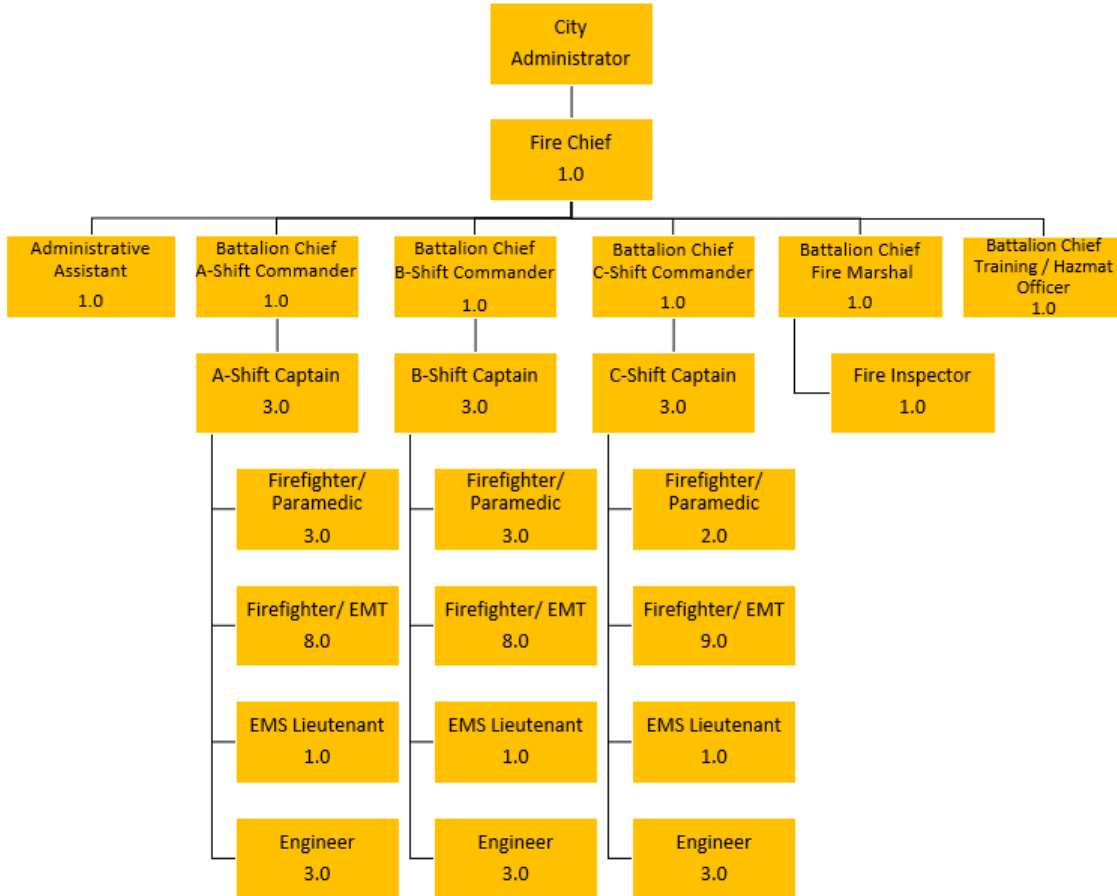
Emergency Medical Services (EMS):

- Provision of the City's emergency and non-emergency medical responses. This function comprises 90% of the department's response workload.
- Conducts quality assurance/quality improvement programs
- Works with local EMS providers to provide the highest level of medical care possible

Fire Prevention:

- Conducts fire code review and fire inspections. This function works closely with the Community Development department in a collaborative approach to development and code compliance.
- Coordination in the development and renovation of buildings in the city
- Conducts public relations functions to educate the public on fire prevention measures and best practices

Organizational Chart



Personnel Chart

City of North Kansas City
General Fund
Fire Department
Personnel Chart
Fiscal Year 2022-2023

	Budget 2021-2022	Budget 2022-2023
Administration		
Fire Chief	1.0	1.0
Battalion Chief/Fire Marshal	1.0	1.0
Battalion Chief/Training	1.0	1.0
Fire Inspector	1.0	1.0
Administrative Assistant	1.0	1.0
	5.0	5.0
Suppression and EMS		
Battalion Chief/Suppression	3.0	3.0
Captain/Emergency Medical Tech	6.0	5.0
Captain/Paramedic	3.0	3.0
EMS Lieutenant	3.0	3.0
Engineer/EMT	8.0	9.0
Engineer/Paramedic	1.0	1.0
Firefighter/Paramedic	8.0	8.0
Firefighter/Emergency Medical Tech	25.0	25.0
	57.0	57.0
	62.0	62.0

Significant Non-Capital Budgetary Items

FIRE DEPARTMENT

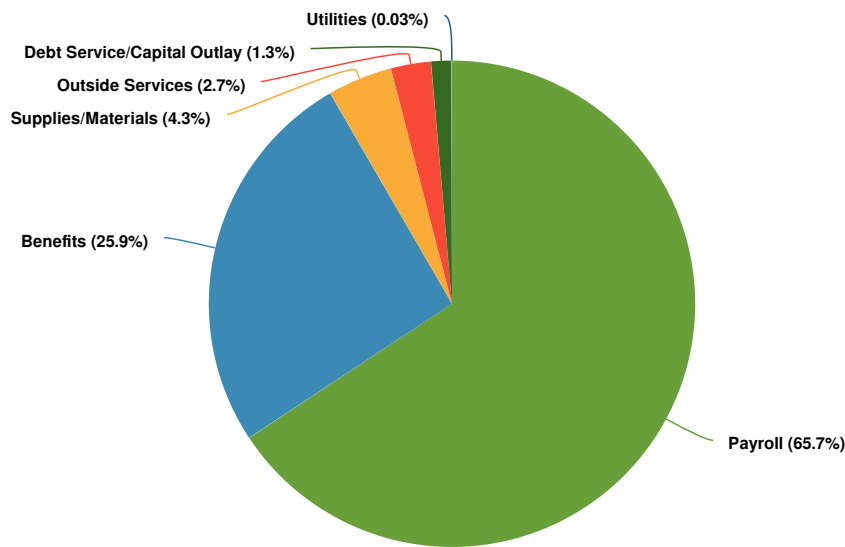
Significant Non-Capital Budgetary Items

- A. *City Paid Deferred Compensation:* The City matches deferred compensation contributions made by employees up to 3% of their annual compensation.
- B. *Education/Training:* Along with the normal required skills and certification training, the budget line now includes funding for Three Fire Department members to attend paramedic school (\$26,000) and Blue Card training and continuing education credits for the department. \$70,575 + \$6,000 certification cost, training equipment (books, lumber, smoke) and update for our fire studio programming.
- C. *Physicals & Drug Testing:* Increase was due to proposed cost increase for physicals which prompted a change of provider with additional screening available for comparable pricing. \$41,000 +\$10,000.
- D. *Physician:* This line item is for the contract with the Medical Director for the ambulance service. \$19,000, N/C.
- E. *Legal Services:* There will be no collective bargaining sessions in FY 2023. \$500
- F. *Professional Services:* \$157,000, +\$35,400
- A. Funds are budgeted for a consulting company to prepare cost sheets, and EFT funds needed to apply for and receive Ground Emergency Medical Transportation (GEMT) reimbursement. This should be offset by revenue many times over. \$135,000
 - B. The cost of the consulting company is estimated at \$16,000.
 - C. This program involves a transfer of funds to the State, which is then rebated when the GEMT reimbursement is remitted. The revenue is estimated to be excess of \$220,000.
- G. Cost to participate in the MISSOURI FIREFIGHTERS CRITICAL ILLNESS TRUST AND POOL (a nontaxable accident coverage intended to supplement or pay for out of pocket expenses as well as provide additional compensation for other benefits no longer available once traditional disability coverage is eliminated) \$5,200
- H. Funds are included for services from Lexipol, a provider of public safety policy and training solutions for law enforcement, fire and rescue, and corrections. FY 2020 marked the first year that Lexipol began providing services to the Fire Department to update and maintain the department's standard operating procedures (SOPs). \$10,000
- I. Miscellaneous: \$3,800
- J. *Public Relations:* This for the cost of Department outreach (e.g. attendance at business council luncheons, Parks and Recreation Department collaborations, etc.). \$3,750 N/C.
- K. *Ambulance Billing:* The City outsources the billing function for the ambulance services it provides. The cost of this service is billed on a percentage basis. Increased revenues from ambulance services will result in slightly higher ambulance billing. \$28,000, N/C.
- AX. *Firefighting Supplies:* This line item provides supplies for firefighters. For the sake of accuracy, the cost of bunker gear will be accounted for in this line rather than the Uniforms & Apparel line item \$24,000 + \$2,000 general cost increases.
- ALL. *First Aid Supplies:* This line item provides funding for supplies and materials used on ambulance calls. \$36,000, + \$4,000 due to price and shipping increases.
- N. *Quarters Maintenance:* This line item is for maintenance of the fire stations, including all the equipment, systems and cleaning/sanitary supplies in the stations. \$20,000 N/C.

- o *Emergency Management*: This item is for maintaining the City’s emergency sirens and Emergency Management expenses. \$2,000, N/C.
- P. *Uniforms & Apparel*: For the sake of accuracy, the cost of bunker gear will be accounted for in the Firefighting Supplies line rather than the Uniforms & Apparel line item. \$45,000, -N/C
- Q. *Software Maintenance*: This includes training, scheduling and report writing software. The additional amount is due to increased subscription costs and the department’s records management system no longer being supported forcing a switch to a new system . \$35,500 + \$3000.
- R. *Minor Equipment*. A variety of equipment is budgeted this year, including a new battery powered cut-off saw, replacement fire hose,. \$15,289 - \$5,811
- S. *Capital Outlay*. Descriptions of capital outlay items funded in the Fire Department’s budget can be found in the *Capital Improvements and Gaming* section of the budget document.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
Public Safety					
SALARIES - APPOINTED	\$4,037,449	\$4,105,834	\$4,477,585	\$4,319,803	\$4,579,477
OUT-OF-TITLE	\$1,599	\$15,000	\$15,000	\$0	\$25,000
OVERTIME	\$140,508	\$150,000	\$150,000	\$150,000	\$150,000
Total Public Safety:	\$4,179,557	\$4,270,834	\$4,642,585	\$4,469,803	\$4,754,477
Total Payroll:	\$4,179,557	\$4,270,834	\$4,642,585	\$4,469,803	\$4,754,477



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Benefits					
Public Safety					
FICA/FEM	\$304,796	\$336,142	\$336,142	\$322,408	\$343,934
CITY PAID DEFERRED COMP	\$81,496	\$123,175	\$123,175	\$103,906	\$115,124
PENSION EXPENSE	\$258,719	\$276,864	\$276,864	\$267,418	\$334,101
LONG TERM DISABILITY INSURANCE	\$21,530	\$24,224	\$24,224	\$23,000	\$8,660
HEALTH, DENTAL & LIFE INS	\$757,858	\$750,313	\$750,313	\$727,852	\$745,202
WORKER'S COMP INS	\$190,898	\$198,450	\$198,450	\$170,000	\$198,450
AUTO ALLOWANCE/MILEAGE	\$0	\$500	\$500	\$500	\$500
TRAINING/TRAVEL APPOINTED	\$69,029	\$64,000	\$64,000	\$64,000	\$70,575
PHYSICALS & DRUG TESTING	\$28,744	\$31,972	\$31,972	\$31,972	\$41,000
UNIFORMS	-\$7,524	\$0	\$0	\$0	\$0
PHYSICIAN FEES	\$16,600	\$19,000	\$19,000	\$19,000	\$19,000
Total Public Safety:	\$1,722,145	\$1,824,640	\$1,824,640	\$1,730,056	\$1,876,546
Total Benefits:	\$1,722,145	\$1,824,640	\$1,824,640	\$1,730,056	\$1,876,546
Outside Services					
Public Safety					
OTHER LEGAL COSTS	\$0	\$1,000	\$1,000	\$1,000	\$500
PUBLIC RELATIONS	\$678	\$3,750	\$3,750	\$3,750	\$3,750
PROFESSIONAL SERVICES	\$123,626	\$125,000	\$153,248	\$153,248	\$157,000
DUES & MEMBERSHIPS	\$2,079	\$4,000	\$4,000	\$4,000	\$4,000
AMBULANCE BILLING COLLECTIONS	\$23,692	\$28,000	\$28,000	\$28,000	\$28,000
Total Public Safety:	\$150,075	\$161,750	\$189,998	\$189,998	\$193,250
Total Outside Services:	\$150,075	\$161,750	\$189,998	\$189,998	\$193,250
Utilities					
Public Safety					
PAGERS & CELL PHONES	\$535	\$1,000	\$1,000	\$1,000	\$2,200
Total Public Safety:	\$535	\$1,000	\$1,000	\$1,000	\$2,200
Total Utilities:	\$535	\$1,000	\$1,000	\$1,000	\$2,200
Supplies/Materials					
Public Safety					
OFFICE SUPPLIES	\$4,743	\$8,000	\$8,000	\$8,000	\$8,000
FIREFIGHTING SUPPLIES	\$15,397	\$22,000	\$22,000	\$22,000	\$24,000
FIRST AID SUPPLIES	\$31,856	\$32,000	\$32,000	\$32,000	\$36,000
HAZMAT OPERATIONS	\$549	\$1,500	\$1,500	\$1,500	\$1,500
FIRE PREVENTION	\$4,104	\$5,000	\$5,000	\$5,000	\$6,500
QUARTERS MAINTENANCE	\$24,194	\$20,000	\$20,000	\$20,000	\$20,000
EMERGENCY MANAGEMENT	\$4,716	\$2,000	\$2,000	\$2,000	\$2,000
UNIFORMS	\$35,779	\$45,000	\$45,000	\$45,000	\$45,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
GASOLINE	\$26,436	\$35,000	\$35,000	\$35,000	\$40,000
OTHER SUPPLIES	\$0	\$650	\$650	\$650	\$650
EQUIPMENT MAINTENANCE	\$18,715	\$17,000	\$17,000	\$17,000	\$17,000
SOFTWARE MAINT & SERVICE	\$31,995	\$32,500	\$32,500	\$32,500	\$35,500
VEHICLE MAINTENANCE	\$63,563	\$60,000	\$60,000	\$60,000	\$60,000
MINOR EQUIPMENT	\$16,038	\$15,289	\$15,289	\$15,289	\$15,289
Total Public Safety:	\$278,085	\$295,939	\$295,939	\$295,939	\$311,439
Total Supplies/Materials:	\$278,085	\$295,939	\$295,939	\$295,939	\$311,439
Debt Service/Capital Outlay					
Public Safety					
EQUIPMENT	\$20,745	\$99,000	\$99,000	\$99,000	\$97,200
Total Public Safety:	\$20,745	\$99,000	\$99,000	\$99,000	\$97,200
Total Debt Service/Capital Outlay:	\$20,745	\$99,000	\$99,000	\$99,000	\$97,200
Total Expense Objects:	\$6,351,143	\$6,653,163	\$7,053,162	\$6,785,796	\$7,235,112

Police Department

Kevin Freeman

Police Chief

POLICE DEPARTMENT

The North Kansas City Police Department strives to provide a safe, secure environment to the citizens and businesses in the city. This is accomplished by enforcing the law, responding to calls for service, investigating crimes and traffic crashes, and partnering with the community to help prevent crime.

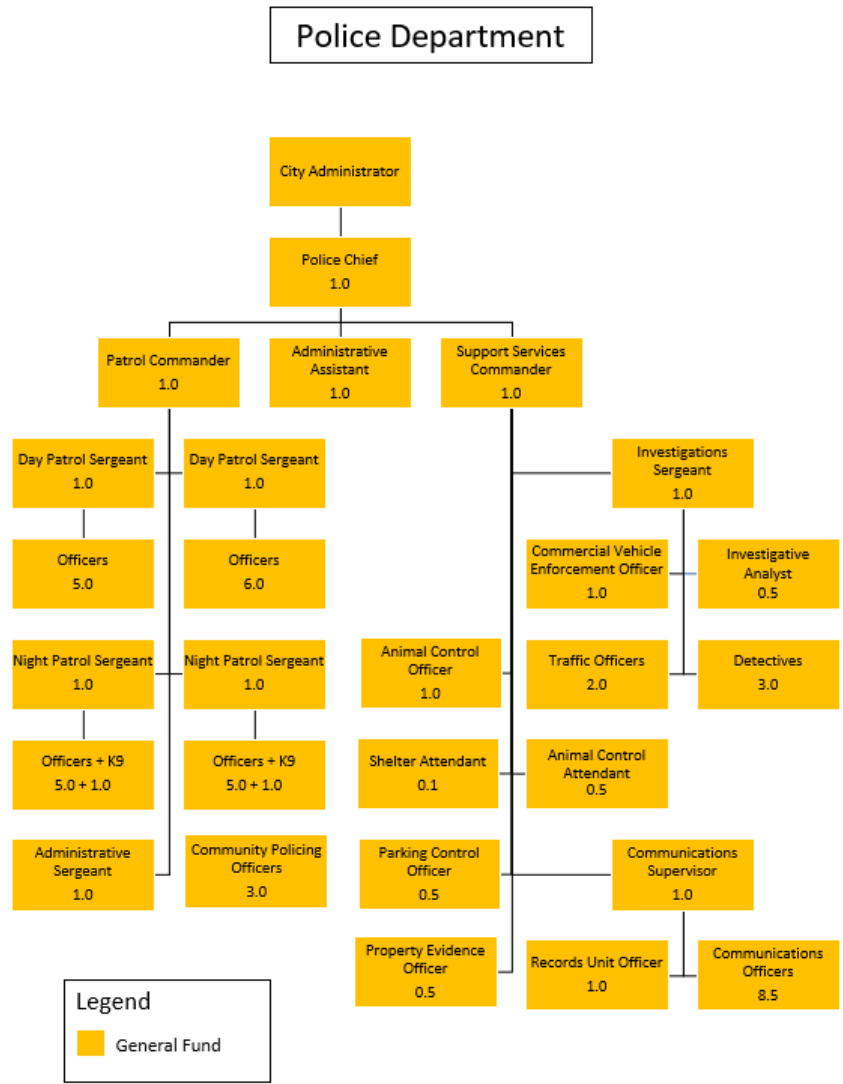
The Department is comprised of 41 sworn officers and 14.1 civilian positions. The Department is organized into three divisions:

The **Administration Division**, which is comprised of the Police Chief and a civilian Administrative Assistant, and a part-time property and evidence technician.

The **Patrol Division** includes the officers assigned to deliver traditional immediate police emergency response, as well as to initiate more involved criminal investigations. North Kansas City patrol officers are the backbone of visible policing in the community. The Patrol Division includes the members of the Community Oriented Policing Unit, the Canine Unit and the Special Incident Team.

The **Support Services Division** encompasses the Investigations, Communications, Records, Animal Control, Traffic and Parking Control Units. In addition, the Support Services Division provides administrative and support functions to the Police Department, including recruitment, computer operations, budget, purchasing and accounts payable.

Organizational Chart



Personnel Chart

**City of North Kansas City
General Fund
Police Department
Personnel Chart
Fiscal Year 2022-2023**

	Budget 2021-2022	Budget 2022-2023
Administration		
Police Chief	1.0	1.0
Administrative Assistant	1.0	1.0
	2.0	2.0
Patrol Division		
Commander	1.0	1.0
Sergeant	5.0	5.0
Canine Officer	2.0	2.0
Community Policing Officer	3.0	3.0
Patrol Officer	21.0	21.0
	32.0	32.0
Support Division		
Commander	1.0	1.0
Investigations Unit Sergeant	1.0	1.0
Investigative Assistant	-	0.5
Detectives	3.0	3.0
Traffic Officers	3.0	3.0
Communications Supervisor	1.0	1.0
Records Unit Officer	1.0	1.0
Communications Officers	8.0	8.0
Communications Officers (PT)	0.5	0.5
Property and Evidence Officer (PT)	0.5	0.5
Master Animal Control Officer	1.0	1.0
Animal Control Officer	1.0	1.0
Animal Control Kennel Attendant**	0.5	0.5
Animal Control Attendant (PT)*	0.1	0.1
Parking Control Officer***	0.5	0.5
	22.1	22.6
	56.1	56.6

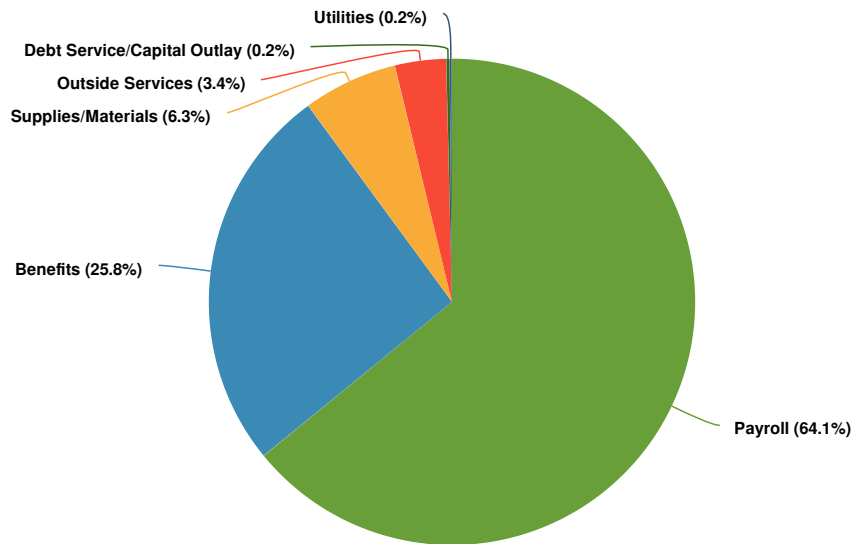
Significant Non-Capital Budgetary Items

- A. *Personnel Chart*: The department is comprised of 41 sworn police officers and 15.1 civilian FTE. The department is seeking to add one part-time civilian analyst to assist the investigations unit.
- B. *Shift Differential*: Officers receive an additional \$0.75 per hour for service from 7:00 p.m. to 7:00 a.m. Dispatchers receive an additional \$0.50 per hour for service from 3:00 p.m. to 11:00 p.m. and an additional \$0.75 per hour from 11:00 p.m. to 7:00 a.m. \$24,700, N/C.
- C. *Longevity*: Under this program, which is being phased out through attrition, three long-time officers receive \$2.00 per month for each year of their service. \$2,142, N/C.
- D. *Overtime*: Overtime costs for all members of the police department associated with special events, completing calls for service and reports, staffing shortages, and training. This increase is due to the recently approved Collective Bargaining Agreements. \$135,000, +\$15,000.
- E. *Training/Travel*: This line item accounts for training for staff to provide specialized training or new skill development. \$50,000, N/C
- F. *POST Training*: POST Training refers to the certification training of new recruits to the North Kansas City Police Department. The City has an off-budget fund, funded through Municipal Court revenues, that has historically paid for POST training. Due to the increasing costs of POST training and the number of officers the department has had to recruit in recent years, this fund is frequently depleted before the end of the fiscal year. Accordingly, this line item, if needed, will pay for the costs of training in the event the off-budget account is exhausted. This line item will also be used to pay for any police officer signing incentives that may occur. \$20,000, N/C.
- G. *Physicals & Drug Testing*: This line item pays for annual physicals for officers and random drug testing for all employees. \$15,750, N/C.
- H. *Legal Costs*: This line funds legal counsel during union interactions, including collective bargaining negotiations. FY-23 is an off-year for negotiations, as the new contract went into effect in Summer 2022. \$1,500, -\$8,500.
- I. *Computer Operations*: This line provides funding for the licensing agreements for the department's records management system, computer-aided dispatching, the state (MULES), and the local (REJIS) criminal records systems, connection fees to various networks, and the air cards for the mobile data terminals in the patrol vehicles. A 10 percent increase in this line item is needed as operating costs continue to rise. \$85,800, +\$7,800.
- J. *Maintenance Agreements*: This line item covers recurring costs associated with maintenance/warranty agreements. Items covered on extended warranty on this line are due for replacement in FY22 or FY23. The new equipment will be covered by manufacturer's warranty. \$35,000, -\$12,000.
- K. *Hiring Expenses*: This line item covers costs pursuant to the hiring of new police officers. These costs include testing, pre-employment polygraph, and psychological evaluations, and other costs associated with completing a thorough background investigation. \$10,000, N/C.
- L. *Kansas City Crime Commission*: This item funds the City's membership in the KCCC, which helps support the Crime Stopper's Tips Hotline. Crime Stoppers asked for an increase due to operating costs. \$5,500, +\$500.
- M. *Regional Computer Forensics Lab*: This funding provides support to the Heart of America Regional Computer Forensics Lab, which is a cooperative effort between the FBI and various law enforcement agencies in Western Missouri and Kansas. \$44,500, N/C.

- N. *Clay County Investigative Squad*: This item provides funding for the matching grant that supports the Clay County Drug Task Force. The amount varies according to state funding for the task force. \$4,500, N/C.
- O. *Investigative Operations*: This line supports the efforts of the detectives and traffic officers, including crime scene processing and crime lab fees, online investigative tools, and Metro Squad investigation costs. \$16,000, N/C.
- P. *Detention Supplies*: This line provides funding for the detention supplies and costs for municipal prisoners. The Clay County Sheriff's office will be raising the amount they charge for municipal prisoners starting on January 1, 2022. A subsequent increase will occur on January 1, 2023, raising the price to \$59.34 per day. \$63,000, +\$9,000.
- Q. *Range Supplies*: This line provides funding for the routine maintenance of the police firing range, including the replacement of the Linatex curtain to protect shooters from bullet spatter off of the steel backstop. The City charges outside agencies to use the firing range; a revenue is described in the Revenues section of the General Fund budget which fully offsets the Linatex cost. \$13,000, N/C.
- R. *Reserve Officer Expense*: This line covers the expenses associated with maintaining the Reserve Officer Unit. This includes uniforms, training, and liability insurance. \$3,750, N/C.
- S. *Tactical/Ammunition*: In FY21-22, an increased purchase was made to replenish our supply caused by the ammunition shortage the previous year. The police department has yet to receive our full order from FY21-22. In anticipation of receiving our order in its entirety, the police department is reducing this line item back to the normal requested budget.. \$20,000, -\$15,000
- T. *Liquor Control Expense*: This line item accounts for miscellaneous expenses for the City's liquor control program (not including compensation for the Liquor Control Director, which is included in the Administration budget). \$1,000, N/C.
- U. *Uniforms*: This line funds the uniforms and associated equipment for all members of the department. \$28,000, N/C.
- V. *Equipment Maintenance*: This line item funds the repair or replacement of the multiple pieces of equipment that are used by officers. \$10,000.00 was added due to the elimination of the Taser warranty which had been accounted for in maintenance agreements. The additional funds will allow for the repair and replacement of Tasers and associated supplies. \$25,000, +\$10,000.
- W. *Camera Network Maintenance*: This line item funds maintenance of the city-owned camera network. \$10,000, N/C.
- X. *Radio Maintenance*: This line funds the subscription fees for the Mid-America Regional Radio System (MARRS) and the repairs to mobile and portable radios. \$34,000, N/C.
- Y. *Minor Equipment*: \$6,000.00 extra dollars were added to this line in FY22 for the purchase of a tablet for the Total Station. This is not a recurring expense and was removed for FY23. \$2,100, -\$6,000.
- Z. *Capital Outlay*: Descriptions of capital outlay items funded in the Police Department's budget can be found in the *Capital Improvements and Gaming* section of the budget document.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$3,042,877	\$3,294,520	\$3,294,520	\$3,265,721	\$3,663,710
SHIFT DIFFERENTIAL PD .50	\$16,650	\$2,600	\$2,600	\$2,600	\$2,600
SHIFT DIFFERENTIAL PD .75	\$4,209	\$22,100	\$22,100	\$22,100	\$22,100
LONGEVITY	\$249	\$2,142	\$2,142	\$2,142	\$2,142
OUT-OF-TITLE	\$858	\$6,000	\$6,000	\$6,000	\$6,000
OVERTIME	\$133,222	\$120,000	\$120,000	\$140,000	\$135,000
Total Payroll:	\$3,198,065	\$3,447,362	\$3,447,362	\$3,438,563	\$3,831,552
Benefits					
FICA/FEM	\$235,611	\$259,397	\$259,397	\$248,784	\$277,979
CITY PAID DEFERRED COMP	\$57,405	\$96,293	\$96,293	\$68,726	\$72,839
PENSION EXPENSE	\$235,713	\$277,724	\$277,724	\$212,003	\$306,965
LONG TERM DISABILITY INSURANCE	\$17,269	\$18,938	\$18,938	\$12,000	\$6,904
HEALTH, DENTAL & LIFE INS	\$721,218	\$781,740	\$781,740	\$672,896	\$692,788
WORKER'S COMPENSATION	\$84,641	\$86,000	\$86,000	\$86,000	\$86,000
TRAINING/TRAVEL APPOINTED	\$25,503	\$50,000	\$50,000	\$50,000	\$65,000
POST TRAINING	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
PHYSICALS & DRUG TESTING	\$14,593	\$15,750	\$15,750	\$15,750	\$15,750
Total Benefits:	\$1,411,954	\$1,605,841	\$1,605,841	\$1,386,159	\$1,544,225

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Outside Services					
LEGAL COSTS	\$50	\$10,000	\$10,000	\$10,000	\$1,500
PUBLIC RELATIONS	\$1,768	\$5,000	\$5,000	\$5,000	\$5,000
COMPUTER OPERATIONS	\$74,694	\$78,000	\$78,000	\$78,000	\$85,800
MAINTENANCE AGREEMENTS	\$13,566	\$47,000	\$47,000	\$47,000	\$35,000
DUES & MEMBERSHIPS	\$3,558	\$4,000	\$4,000	\$4,000	\$4,000
HIRING EXPENSE	\$11,795	\$10,000	\$10,000	\$10,000	\$10,000
KC CRIME COMMISSION	\$5,000	\$5,000	\$5,000	\$5,000	\$5,500
REGIONAL COMPUTER FORENSICS	\$44,500	\$44,500	\$44,500	\$44,500	\$44,500
UNLOCK & TOW SERVICES	\$0	\$500	\$500	\$500	\$500
DAMAGE REIMBURSEMENTS	\$2,312	\$1,500	\$1,500	\$1,500	\$2,500
CLAY COUNTY INVEST SQUAD	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
OTHER SERVICES	\$4,912	\$5,000	\$5,000	\$5,000	\$5,000
Total Outside Services:	\$166,654	\$215,000	\$215,000	\$215,000	\$203,800
Utilities					
PAGERS & CELL PHONES	\$6,659	\$9,000	\$9,000	\$9,000	\$9,000
Total Utilities:	\$6,659	\$9,000	\$9,000	\$9,000	\$9,000
Supplies/Materials					
OFFICE SUPPLIES	\$9,984	\$16,000	\$16,000	\$16,000	\$18,000
PUBLICATIONS & SUBSCRIPTIONS	\$0	\$1,500	\$1,500	\$1,500	\$1,500
INVESTIGATIVE OPERATIONS	\$6,817	\$16,000	\$16,000	\$16,000	\$16,000
DETENTION SUPPLIES	\$16,215	\$54,000	\$54,000	\$54,000	\$63,000
RANGE SUPPLIES	\$12,805	\$13,000	\$13,000	\$13,000	\$13,000
LIQUOR CONTROL EXPENSE	\$0	\$1,000	\$1,000	\$1,000	\$1,000
RESERVE OFFICER EXPENSE	\$750	\$3,750	\$3,750	\$3,750	\$3,750
CANINE UNIT EXPENSE	\$4,299	\$3,500	\$3,500	\$3,500	\$3,850
ANIMAL CONTROL EXPENSE	\$17,233	\$16,500	\$16,500	\$16,500	\$21,500
TACTICAL/AMMUNITION	\$13,899	\$35,000	\$35,000	\$20,000	\$20,000
UNIFORMS	\$25,624	\$28,000	\$28,000	\$28,000	\$28,000
GASOLINE	\$46,741	\$60,000	\$60,000	\$70,000	\$80,000
EQUIPMENT MAINTENANCE	\$9,029	\$15,000	\$15,000	\$15,000	\$25,000
CAMERA MAINTENANCE	\$3,442	\$10,000	\$10,000	\$10,000	\$10,000
RADIO MAINTENANCE	\$26,919	\$34,000	\$41,700	\$34,000	\$34,000
VEHICLE MAINTENANCE	\$18,258	\$30,000	\$30,000	\$30,000	\$35,000
MINOR EQUIPMENT	\$1,798	\$8,100	\$8,100	\$8,100	\$2,100
Total Supplies/Materials:	\$213,811	\$345,350	\$353,050	\$340,350	\$375,700
Debt Service/Capital Outlay					
EQUIPMENT	\$57,318	\$49,110	\$49,110	\$49,110	\$13,000
Total Debt Service/Capital Outlay:	\$57,318	\$49,110	\$49,110	\$49,110	\$13,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Expense Objects:	\$5,054,460	\$5,671,663	\$5,679,363	\$5,438,182	\$5,977,277

Public Works Administration

Anthony Sands

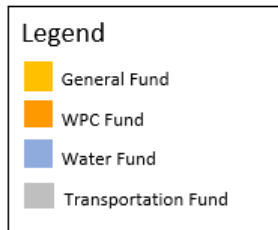
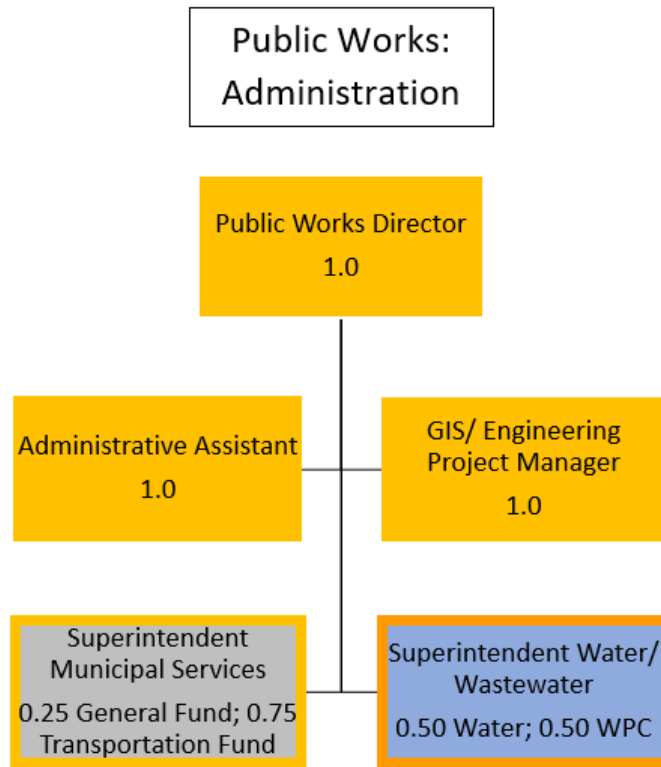
Public Works Director

PUBLIC WORKS ADMINISTRATION

The Administration Division of the Public Works Department is responsible for the direction, coordination and oversight of the other divisions within the Public Works Department, including Municipal Services (Buildings & Grounds and Transportation), Water, and Water Pollution Control (WPC). Salaries and all other expenses of the Public Works Administration Division are charged to the General Fund.

Public Works Administration has three employees who are responsible for, among other duties, recommending and implementing improvements to the City's infrastructure; bidding and managing capital improvement projects; overseeing maintenance of street lights and traffic signals; oversight of the solid waste program; providing various reports and resolutions to the City Council; managing departmental procurement and purchasing; managing the Geographical Information System (GIS); and floodplain management and compliance with FEMA regulations.

Organizational Chart



Personnel Chart

City of North Kansas City
Public Works Administration Staffing
Personnel Chart
Fiscal Year 2022-2023

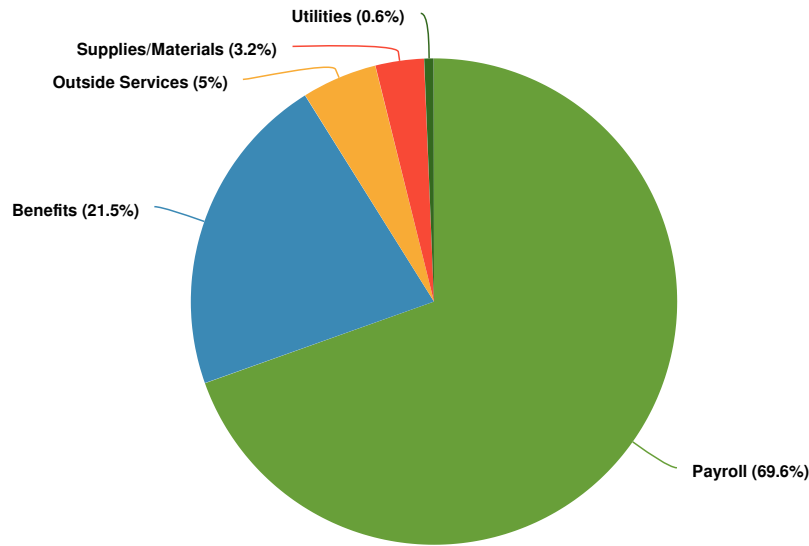
	<u>Budget</u> <u>2021-2022</u>	<u>Budget</u> <u>2022-2023</u>
Administration		
Director	1.0	1.0
Project Coordinator & Engineering Tech	1.0	1.0
Administrative Assistant	1.0	1.0
	<u>3.0</u>	<u>3.0</u>

Significant Non-Capital Budgetary Items

- A. *Training/Travel* – Anticipate registration fees for various CEU courses and conferences. \$4,000, +\$1,000
- B. *Uniforms* – Increase for purchase of PW shirts. \$300, +\$300
- C. *Minor Equipment* - Includes computer and office equipment.: \$3,000, +\$3,000.
- D. *Equipment Maintenance*: \$1,500, -\$1,000.
- E. *Dues and Memberships*: \$3,000, N/C.
- F. *Solid Waste Dumping Fees*: \$5,500, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$216,929	\$208,984	\$208,984	\$215,032	\$239,654
OVERTIME	\$309	\$700	\$700	\$700	\$700
Total Payroll:	\$217,238	\$209,684	\$209,684	\$215,732	\$240,354
Benefits					
FICA/FEM	\$17,310	\$16,704	\$16,704	\$16,704	\$18,334
CITY PAID DEFERRED COMP	\$4,211	\$6,270	\$6,270	\$3,000	\$3,777
PENSION EXPENSE	\$29,484	\$29,696	\$29,696	\$29,696	\$28,279
LONG TERM DISABILITY INSURANCE	\$1,295	\$1,233	\$1,233	\$1,000	\$455
HEALTH, DENTAL & LIFE INS	\$21,099	\$20,100	\$20,100	\$16,873	\$17,203
AUTO ALLOWANCE/MILEAGE	\$1,080	\$2,400	\$2,400	\$2,400	\$2,400
TRAINING/TRAVEL APPOINTED	\$1,528	\$3,000	\$3,000	\$1,500	\$4,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Benefits:	\$76,006	\$79,403	\$79,403	\$71,173	\$74,448
Outside Services					
DESIGNING & ENGINEERING	\$4,290	\$6,000	\$6,000	\$6,000	\$6,000
PROFESSIONAL SERVICES	\$0	\$800	\$800	\$800	\$800
MAINTENANCE AGREEMENTS	\$1,375	\$2,000	\$2,000	\$0	\$2,000
DUES & MEMBERSHIPS	\$432	\$3,000	\$3,000	\$1,500	\$3,000
SOLID WASTE DUMPING FEES	\$4,846	\$5,500	\$5,500	\$4,869	\$5,500
Total Outside Services:	\$10,943	\$17,300	\$17,300	\$13,169	\$17,300
Utilities					
PAGERS & CELL PHONES	\$1,395	\$2,200	\$2,200	\$800	\$2,200
Total Utilities:	\$1,395	\$2,200	\$2,200	\$800	\$2,200
Supplies/Materials					
OFFICE SUPPLIES	\$2,274	\$3,000	\$3,000	\$3,000	\$3,000
UNIFORMS	\$45	\$0	\$0	\$0	\$300
GASOLINE	\$1,023	\$1,000	\$1,000	\$2,000	\$2,500
OTHER SUPPLIES	\$1,132	\$400	\$400	\$100	\$400
EQUIPMENT MAINTENANCE	\$727	\$2,500	\$2,500	\$700	\$1,500
VEHICLE MAINTENANCE	\$241	\$500	\$500	\$250	\$500
MINOR EQUIPMENT	\$0	\$0	\$0	\$0	\$3,000
Total Supplies/Materials:	\$5,441	\$7,400	\$7,400	\$6,050	\$11,200
Total Expense Objects:	\$311,023	\$315,987	\$315,987	\$306,924	\$345,502

Strategic Plan Objectives

Key Performance Areas:

- Community Works:
 - Goal 2: Implement complete streets
 - *Burlington complete street is in Phase I of implementation.*

Understanding Current Environment:

- WTP renovation
 - *Renovations continue at the Water Plant*

Goals and Priorities:

- Plant more trees throughout the city
 - *New Armour Road street trees to be planted during Fall 2022*

Buildings and Grounds

Anthony Sands

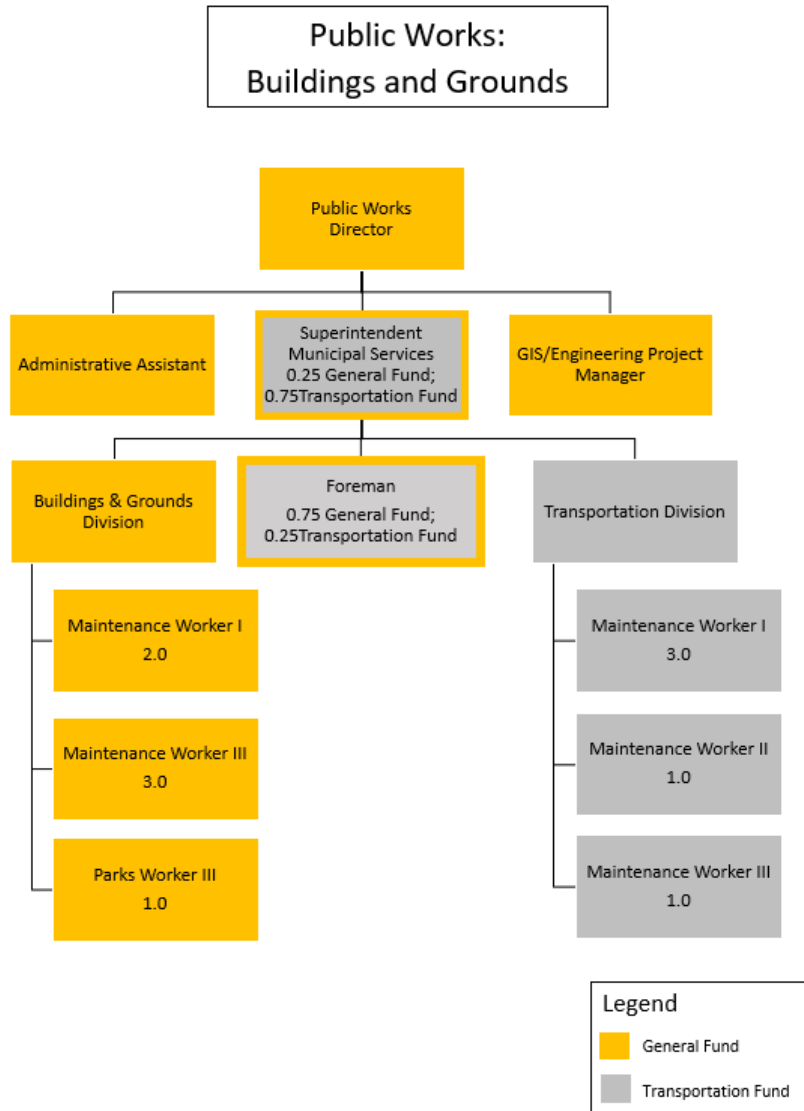
Public Works Director

BUILDINGS AND GROUNDS

Buildings and Grounds is responsible for the maintenance of the structures and grounds of the City. This includes mowing of public areas, snow and leaf removal, and other functions regarding maintenance of the City parks that are under the governance of the Parks and Recreation Department.

The Buildings and Grounds and Transportation Divisions combine to create the Municipal Services Division. Buildings and Grounds and Transportation employees are cross-trained to perform the duties of both divisions. One-fourth of the salary of the Superintendent of Municipal Services is paid through this budget, with the other three-fourths paid for through the Transportation Fund budget.

Organizational Chart



Personnel Chart

**City of North Kansas City
Public Works - Buildings & Grounds Staffing
Personnel Chart
Fiscal Year 2022-2023**

	Budget 2021-2022	Budget 2022-2023
Buildings & Grounds Division		
Municipal Services Superintendent	0.25	0.25
Foreman	0.75	0.75
Maintenance Worker II	2.00	2.00
Maintenance Worker III	3.00	3.00
Parks Worker I	1.00	1.00
	7.00	7.00

Significant Non-Capital Budgetary Items

- A. *Professional Services*: In previous years, this line-item funded services for weed control, lawn fertilization, contract mowing, and pest control. These services are now charged elsewhere. \$5,000, N/C.

- B. *Pagers & Cell Phones*: \$2,400, N/C.

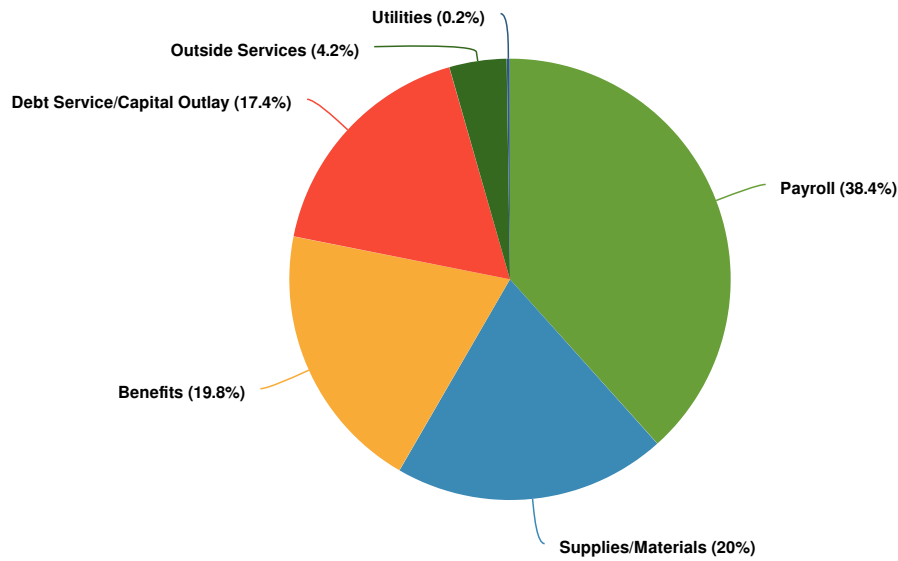
- C. *Building Maintenance*: This line item accounts for numerous small maintenance agreements and the cost of materials and supplies to maintain the various General Fund City facilities. HVAC maintenance/repairs is the largest expense in this line item. More frequent equipment repairs and replacements have been experienced over the past few years. \$95,000, +\$10,000.

- D. *Public Spaces Maintenance*. This line item accounts for flowers and greenery in more than forty flower beds in the downtown area and at City Hall; maintenance of the Pratt fountain and irrigation system maintenance. \$15,000, N/C.

- F. *Holiday Lighting/Decorations*: This line item is for ongoing replacement and renovation of the City's holiday decorations. This line was increased to \$11,000 last year to purchase the star decorations for the wintertime. \$11,000, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$374,748	\$270,420	\$270,420	\$401,177	\$381,800
OVERTIME	\$4,236	\$8,500	\$8,500	\$8,500	\$8,500
Total Payroll:	\$378,983	\$278,920	\$278,920	\$409,677	\$390,300
Benefits					
FICA/FEM	\$27,526	\$21,958	\$21,958	\$40,000	\$29,208
CITY PAID DEFERRED COMP	\$4,675	\$8,113	\$8,113	\$8,113	\$6,225
PENSION EXPENSE	\$26,233	\$39,036	\$39,036	\$39,036	\$44,487
LONG TERM DISABILITY INSURANCE	\$1,289	\$1,595	\$1,595	\$1,100	\$512
HEALTH, DENTAL & LIFE INS	\$82,685	\$95,081	\$95,081	\$76,402	\$96,678
WORKER'S COMPENSATION	\$7,736	\$8,925	\$8,925	\$8,925	\$8,925
TRAINING/TRAVEL APPOINTED	\$45	\$4,000	\$4,000	\$4,000	\$15,000
Total Benefits:	\$150,189	\$178,709	\$178,709	\$177,576	\$201,035
Outside Services					
RECYCLING SERVICES	\$2,263	\$5,500	\$5,500	\$2,700	\$5,500
PROFESSIONAL SERVICES	\$1,343	\$5,000	\$5,000	\$2,000	\$5,000
EQUIPMENT RENTAL	\$905	\$1,200	\$1,200	\$500	\$1,200
DUES & MEMBERSHIPS	\$136	\$400	\$400	\$400	\$1,000
CUSTODIAL SERVICES	\$20,249	\$30,000	\$30,000	\$30,000	\$30,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Outside Services:	\$24,896	\$42,100	\$42,100	\$35,600	\$42,700
Utilities					
PAGERS & CELL PHONES	\$1,240	\$2,400	\$2,400	\$1,200	\$2,400
Total Utilities:	\$1,240	\$2,400	\$2,400	\$1,200	\$2,400
Supplies/Materials					
OFFICE SUPPLIES	\$749	\$600	\$600	\$500	\$800
CUSTODIAL SUPPLIES	\$6,381	\$12,000	\$12,000	\$12,000	\$12,000
SAFETY SUPPLIES	\$313	\$1,200	\$1,200	\$1,200	\$1,200
UNIFORMS	\$1,775	\$3,000	\$3,000	\$3,000	\$4,800
GASOLINE	\$10,847	\$12,000	\$12,000	\$16,000	\$25,000
OTHER SUPPLIES	\$405	\$4,500	\$4,500	\$4,500	\$4,500
BUILDING MAINTENANCE	\$68,893	\$85,000	\$85,000	\$85,000	\$95,000
EQUIPMENT MAINTENANCE	\$3,882	\$5,000	\$5,000	\$5,000	\$5,000
VEHICLE MAINTENANCE	\$6,500	\$9,000	\$9,000	\$9,000	\$9,000
PUBLIC SPACES MAINTENANCE	\$26,495	\$15,000	\$15,000	\$15,000	\$15,000
PARKING LOT MAINTENANCE	\$0	\$15,000	\$15,000	\$15,000	\$15,000
HOLIDAY DECORATIONS	\$4,900	\$11,000	\$11,000	\$11,000	\$11,000
MINOR EQUIPMENT	\$1,562	\$5,000	\$5,000	\$5,000	\$5,000
Total Supplies/Materials:	\$132,701	\$178,300	\$178,300	\$182,200	\$203,300
Debt Service/Capital Outlay					
BUILDING IMPROVEMENTS	\$0	\$0	\$0	\$0	\$105,300
EQUIPMENT	\$0	\$80,000	\$95,000	\$80,000	\$72,000
Total Debt Service/Capital Outlay:	\$0	\$80,000	\$95,000	\$80,000	\$177,300
Total Expense Objects:	\$688,009	\$760,429	\$775,429	\$886,253	\$1,017,035

Transportation

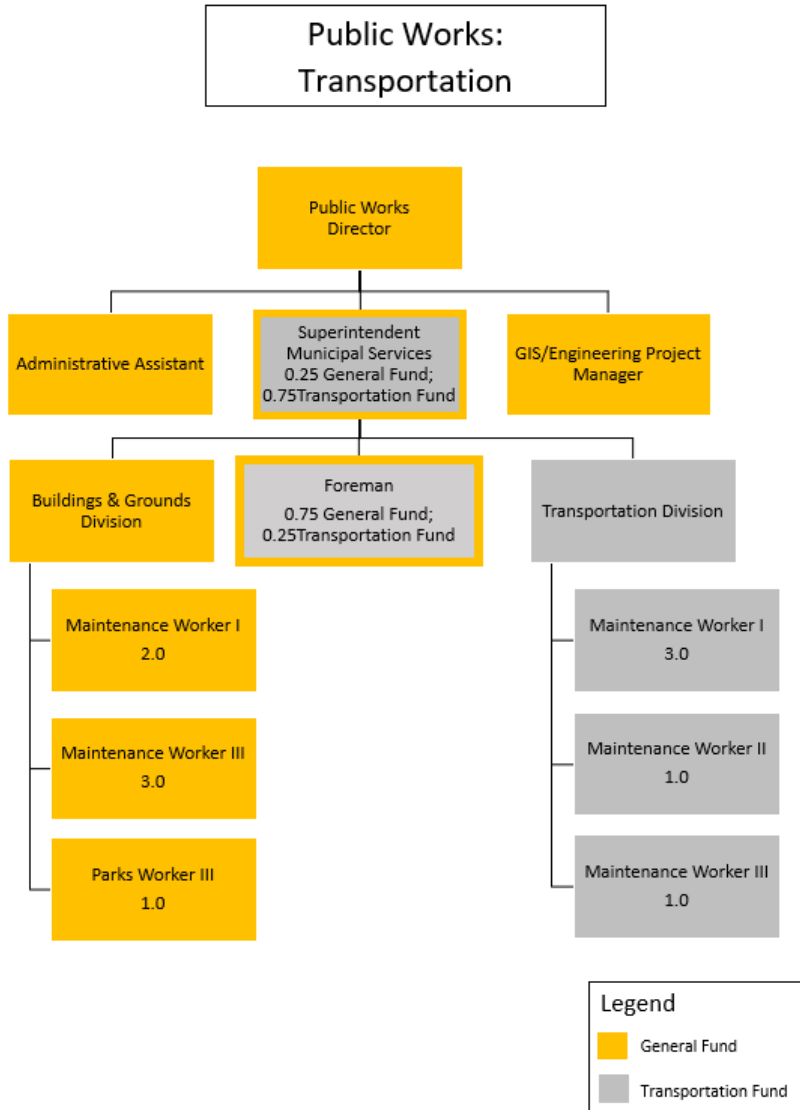
Anthony Sands
Public Works Director

The Transportation Fund pays for the activities of the Public Works Transportation Division. It is responsible for the maintenance of the City's street right-of-ways, including streets, curbs and gutters, sidewalks and street trees.

This budget also funds a contract for fixed-route and on-demand bus service with the Kansas City Area Transit Authority (KCATA), the cost of streetlights provided by Kansas City Power and Light, and the cost of streetlights owned by the City.

The Buildings & Grounds and Transportation units combine to create the Municipal Services Division. Transportation employees and Buildings & Grounds employees are cross-trained to perform the duties of both divisions. Three-fourths of the salary of the Superintendent of Municipal Services is charged to the Transportation Fund, with the other one-fourth paid for through the General Fund's Buildings & Grounds Division.

Organizational Chart



Personnel Chart

City of North Kansas City
Transportation Fund
Personnel Chart
Fiscal Year 2022-2023

	<u>Budget</u> <u>2021-2022</u>	<u>Budget</u> <u>2022-2023</u>
Municipal Services Superintendent	0.75	0.75
Foreman	0.25	0.25
Maintenance Worker III	1.00	1.00
Maintenance Worker II	1.00	1.00
Maintenance Worker I	3.00	3.00
	<u>6.00</u>	<u>6.00</u>

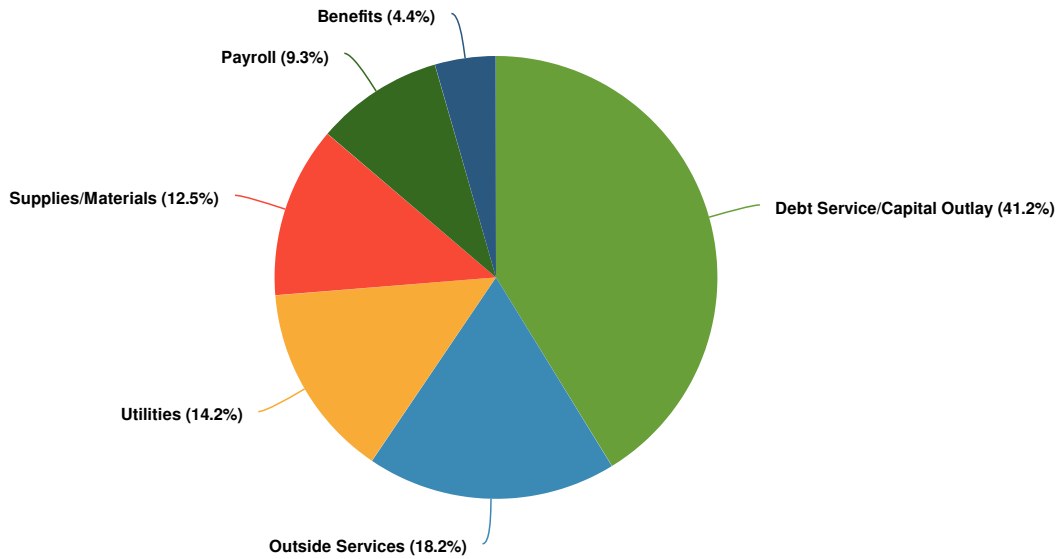
Significant Non-Capital Budgetary Items

- A. *Training/Travel*: Increase due to CDL and mandatory professional training. \$15,000, +\$12,000.
- B. *Professional Services*: This line item covers the city's payment to Operation Green Light and for consulting engineering on an as-needed basis. \$57,000, +\$45,000
- C. *Lease/Rental Agreements*: This line item is for the lease of the Salt Barn property from NT Realty. The city also pays NT Realty's annual property taxes for this property. \$12,000, N/C.
- D. *KCATA – Bus Services*: The City contracts with the Kansas City Area Transportation Authority to provide fixed route service through the City as well as Metroflex on-demand service for residents within the city. Approximately 75% of the cost is for Metroflex and 25% is for fixed-route service. \$481,783, +\$43,798
- E. *General Liability Insurance*: This line item was increased last year 15% in anticipation of the rate increase. No change this year. \$34,500, N/C
- F. *Administrative Fees*: This is a fee paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services. \$35,872/NC
- G. *Streetlights*: The city owns some of the streetlights in the city (primarily decorative lights on Armour and Swift), and others are owned by KCP&L and leased to the city. This line item covers the cost of the lights that are leased. Costs include the lease cost of each light plus an amount for electricity used for each light. \$352,474/NC
- H. *Leased Traffic Signals*: The City owns some of the traffic signals in the city, and others are leased from KCP&L. This line item covers the cost of the signals that are leased. \$67,000/NC
- I. *Ice Control Material*: This line item covers the cost of material to address ice and snow events in the City. The City replenished the salt cache last Fiscal Year, leading to a reduction in this year's budget. \$40,000/- \$15,000.
- J. *Uniforms*: Increase due to higher costs for uniforms. \$9,000, +\$3,000
- K. *Building Maintenance*: Pest control is now charged to this line in addition to the regular maintenance items. Increase due to upward trend. \$20,000/+ \$11,000
- L. *Equipment Maintenance*: With aging equipment, we are seeing significant increases in the last 3 years. \$30,000/+ \$10,000
- M. *Vehicle Maintenance*: With some vehicles getting older, we are seeing a substantial increase in repairs this year. \$30,000/+ \$8,000
- N. *Downtown Maintenance*: This budget line is no longer used. The charges on this line in 2020-2021 should have been charged to the same line in B&G. \$0/NC
- O. *Tree Maintenance*: This line item funds the planting and maintenance of the city's approximately 3,000 trees in the rights-of-way and public parks. \$151,000/NC
- P. *Streetlight/Signals Repair*: This line item covers the cost of repairing City-owned streetlights and traffic signals. This line item includes \$15,000 to fund Operation Green Light equipment. \$50,000, +\$10,000
- Q. *Street Sign Replacement* – Signs needing replacement has increased due to vandalism. \$23,000/+ \$13,000.

R. *Minor Equipment* – This line item funds the purchase and repair of small equipment and accessories.
 \$16,500/NC

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$202,675	\$382,710	\$382,710	\$205,000	\$309,320
OUT-OF-TITLE	\$0	\$400	\$400	\$400	\$400
OVERTIME	\$2,139	\$10,000	\$10,000	\$10,000	\$10,000
Total Payroll:	\$204,814	\$393,110	\$393,110	\$215,400	\$319,720
Benefits					
FICA/FEM	\$14,191	\$30,951	\$30,951	\$30,951	\$23,433
CITY PAID DEFERRED COMP	\$9,294	\$11,481	\$11,481	\$11,481	\$6,528
PENSION EXPENSE	\$49,321	\$55,024	\$55,024	\$55,024	\$26,208
LONG TERM DISABILITY INSURANCE	\$2,114	\$2,258	\$2,258	\$2,258	\$1,343
HEALTH, DENTAL & LIFE INS	\$106,962	\$128,970	\$128,970	\$128,970	\$61,260
WORKER'S COMPENSATION	\$17,488	\$18,900	\$18,900	\$18,900	\$18,900
TRAINING/TRAVEL APPOINTED	\$627	\$3,000	\$3,000	\$3,000	\$15,000
Total Benefits:	\$199,997	\$250,584	\$250,584	\$250,584	\$152,672
Outside Services					
DUES & MEMBERSHIPS	\$100	\$500	\$500	\$200	\$500
PROFESSIONAL SERVICES	\$4,564	\$12,000	\$12,000	\$8,000	\$57,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
EQUIPMENT RENTAL	\$365	\$3,000	\$3,000	\$4,000	\$5,000
LEASE/RENTAL AGREEMENTS	\$6,533	\$12,000	\$12,000	\$12,000	\$12,000
KCATA BUS SERVICES	\$274,442	\$437,985	\$437,985	\$445,000	\$481,784
GENERAL LIABILITY INSURANCE	\$34,155	\$34,500	\$34,500	\$34,500	\$34,500
ADMINISTRATIVE FEES	\$35,872	\$35,872	\$35,872	\$35,872	\$35,872
Total Outside Services:	\$356,031	\$535,857	\$535,857	\$539,572	\$626,656
Utilities					
ELECTRICITY	\$20,686	\$22,000	\$22,000	\$20,000	\$22,000
STREET LIGHTS	\$347,629	\$352,474	\$352,474	\$352,474	\$352,474
LEASED TRAFFIC SIGNALS	\$63,948	\$67,000	\$67,000	\$63,871	\$67,000
GAS	\$10,588	\$17,000	\$17,000	\$28,186	\$30,000
TELEPHONE	\$953	\$1,200	\$1,200	\$875	\$1,200
PAGERS & CELL PHONES	\$4,844	\$6,500	\$6,500	\$4,258	\$6,500
WATER & SEWER	\$1,463	\$2,500	\$2,500	\$1,419	\$2,500
LANDFILL FEES	\$0	\$7,500	\$7,500	\$2,000	\$7,500
Total Utilities:	\$450,112	\$476,174	\$476,174	\$473,083	\$489,174
Supplies/Materials					
OFFICE SUPPLIES	\$967	\$1,000	\$1,000	\$1,423	\$1,500
CHEMICALS	\$2,977	\$3,000	\$3,000	\$500	\$3,000
SAFETY SUPPLIES	\$2,795	\$2,000	\$2,000	\$500	\$2,000
ICE CONTROL MATERIALS	\$27,945	\$55,000	\$55,000	\$55,084	\$40,000
UNIFORMS	\$5,137	\$6,000	\$6,000	\$8,764	\$9,000
GASOLINE	\$9,097	\$14,000	\$14,000	\$17,000	\$30,000
OTHER SUPPLIES	\$2,340	\$5,500	\$5,500	\$6,602	\$7,000
BUILDING MAINTENANCE	\$13,519	\$9,000	\$9,000	\$20,000	\$20,000
EQUIPMENT MAINTENANCE	\$14,763	\$20,000	\$20,000	\$28,000	\$30,000
VEHICLE MAINTENANCE	\$28,723	\$22,000	\$22,000	\$22,000	\$30,000
PUBLIC SPACES MAINTENANCE	\$3,470	\$0	\$0	\$0	\$0
TREE MAINTENANCE	\$103,979	\$151,000	\$151,000	\$120,000	\$151,000
STREET REPAIR MATERIALS	\$16,293	\$17,000	\$17,000	\$15,000	\$17,000
TRAFFIC SIGNAL/STREETLGT REPR	\$14,371	\$40,000	\$40,000	\$33,842	\$50,000
STREET SIGN REPLACEMENT	\$8,217	\$10,000	\$10,000	\$20,506	\$23,000
MINOR EQUIPMENT	\$10,275	\$16,500	\$16,500	\$10,000	\$16,500
Total Supplies/Materials:	\$264,869	\$372,000	\$372,000	\$359,222	\$430,000
Debt Service/Capital Outlay					
EQUIPMENT	\$0	\$0	\$0	\$0	\$600,000
INFRASTRUCTURE	\$615,989	\$844,282	\$844,282	\$844,282	\$816,000
Total Debt Service/Capital Outlay:	\$615,989	\$844,282	\$844,282	\$844,282	\$1,416,000
Total Expense Objects:	\$2,091,811	\$2,872,008	\$2,872,008	\$2,682,144	\$3,434,222

Revenue Description

Sales Taxes

Sales Tax: North Kansas City voters have authorized a Transportation Fund sales tax of one half-percent (0.5%) on receipts from the sale at retail of tangible personal property or taxable services.

The Transportation Fund sales tax may be used for transportation purposes, which, according to statute may include construction, repair and maintenance of streets and bridges, acquisition of land, right-of-way purchases, and related debt retirement. Though receipts are projecting higher than budgeted, sales tax revenues are budgeted flat to FY 2022 due to economic uncertainty. \$1,790,000, +\$233,280.

Intergovernmental

Gasoline Tax: All municipalities in Missouri with a population of over 100 share in a per gallon fee on sales of fuels. The per gallon fee ranges from five to seventeen cents depending on the type of fuel sold. Fifteen percent (15%) of the statewide collections is distributed to cities, towns and villages based on the population of the municipality as of the most recent decennial census. \$101,700, N/C.

Motor Vehicle Sales Tax: All municipalities with a population of over 100 share in fifteen (15) percent of the State Highway Fund, which includes revenues from one-half of the regular state sales tax on automobiles. Distribution is based on the population of the municipality as of the most recent decennial census. \$35,000, N/C.

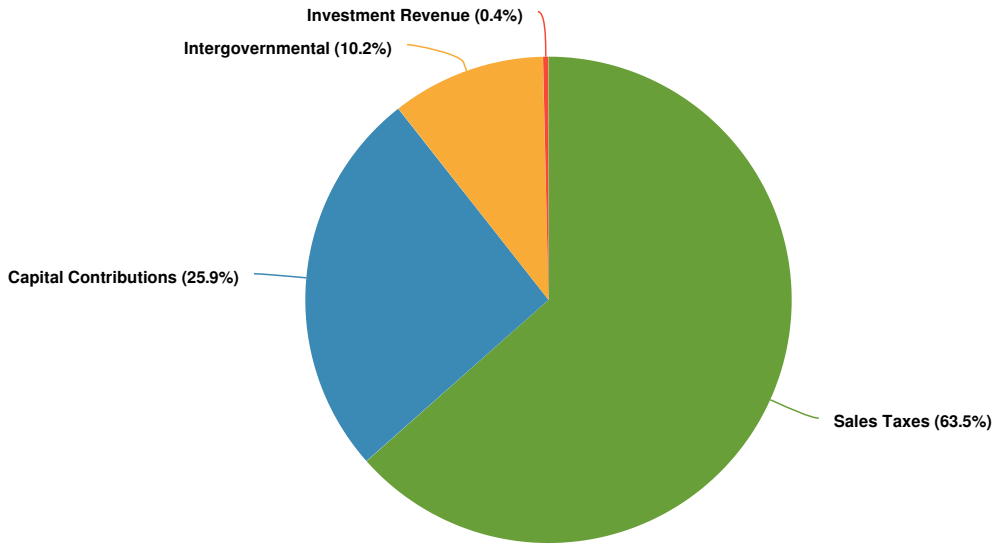
Motor Vehicle Fee: Since 1980, fifteen percent (15%) of any increase in state license fees and taxes on motor vehicles, trailers, motorcycles, mopeds and motor tricycles is distributed to the state's municipalities. Distribution is based on the population of the city as of the most recent decennial census. \$18,500, N/C.

Road Tax Split: This is the City's share of a County property tax levied for road and bridge purposes. The City's share is based on the proportion of the City's total assessed valuation to the countywide assessed valuation. \$125,000, +\$9,000.

Interest Income: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$10,000, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY 2023 Submitted (Transportation)
Revenue Source					
Sales Taxes					
TRANSPORTATION SALES TAX	\$2,259,562	\$1,790,000	\$1,790,000	\$2,259,562	\$1,790,000
Total Sales Taxes:	\$2,259,562	\$1,790,000	\$1,790,000	\$2,259,562	\$1,790,000
Intergovernmental					
GASOLINE TAX	\$111,694	\$110,000	\$110,000	\$110,000	\$110,000
MOTOR VEHICLE SALES TAX	\$45,925	\$35,000	\$35,000	\$35,000	\$35,000
Families First Reimbursement	\$2,369	\$0	\$0	\$0	\$0
MOTOR VEHICLE FEE INCREASES	\$20,975	\$18,500	\$18,500	\$18,500	\$18,500
ROAD DISTRICT SHARE	\$138,630	\$116,000	\$116,000	\$139,126	\$125,000
Total Intergovernmental:	\$319,593	\$279,500	\$279,500	\$302,626	\$288,500
Other Revenue					
NON-RECURRING REVENUE	\$12,530	\$0	\$0	\$0	\$0
Total Other Revenue:	\$12,530	\$0	\$0	\$0	\$0
Investment Revenue					
INTEREST EARNINGS	\$6,849	\$10,000	\$10,000	\$10,000	\$10,000
Total Investment Revenue:	\$6,849	\$10,000	\$10,000	\$10,000	\$10,000

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY 2023 Submitted (Transportation)
Capital Contributions					
TRANSFER IN - GAMING FUND	\$718,489	\$664,913	\$664,913	\$664,913	\$731,784
Total Capital Contributions:	\$718,489	\$664,913	\$664,913	\$664,913	\$731,784
Total Revenue Source:	\$3,317,023	\$2,744,413	\$2,744,413	\$3,237,101	\$2,820,284

Water

Anthony Sands
Public Works Director

Organizational Chart



Personnel Chart

**City of North Kansas City
Public Works - Water Fund
Personnel Chart
Fiscal Year 2022-2023**

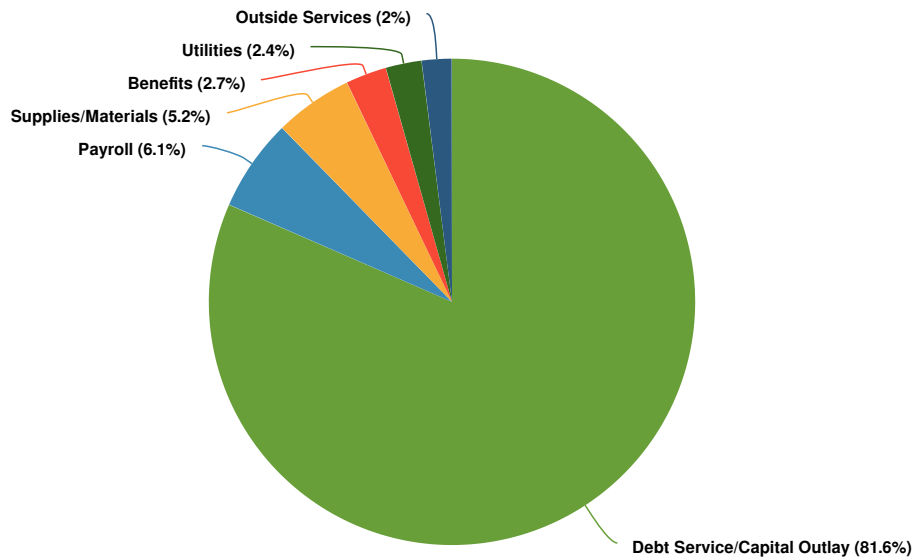
	Budget 2021-2022	Budget 2022-2023
<u>Water Operations</u>		
Superintendent of Utilities	0.5	0.5
Water & WPC Operations Supervisor	1.0	1.0
Chief Water Plant Operator	1.0	1.0
Assistant Chief Water Plant Operator	1.0	1.0
Water Plant Operator III	1.0	1.0
Water Plant Operator II	-	-
Water Plant Operator I	2.0	2.0
Meter & Backflow Technician	1.0	1.0
Maintenance Worker - Distribution I	3.0	3.0
Maintenance Worker - Distribution II	2.0	1.0
Maintenance Worker - Distribution III	-	1.0
	12.5	12.5

Significant Non-Capital Budgetary Items

- A. *Professional Services*: This line item includes \$20,000 for contingency consulting engineering services that might be necessary over the course of the year. \$20,000/NC
- B. *Maintenance Agreements*: Recurring fees on this budget line include the Tyler Tech annual CIS maintenance system fee of \$8685, plus a quarterly Shick Solutions fee of \$1247. \$14,000/+\$5,500
- C. *Software Maintenance/Services*: This line item is for software maintenance related to the City's meters. \$22,500, +\$8,000
- D. *General Liability Insurance*: This item has been adjusted for an anticipated premium increase. \$41,600/+\$9,600
- E. *Administrative Fees*: This line item pays for administrative services. \$96,567/NC
- F. *Kansas City Water*: This line item accounts for fees the city pays Kansas City Water Services for the two interconnections NKC has with KCMO and for any KCMO water that NKC uses that flows through those meters. \$12,000/NC
- G. *Chemicals*: This line item includes the cost of chlorine, lime, and other chemicals used for water treatment. \$425,000, +\$90,000
- H. *Other Supplies*: Increased per 5-year trend. \$5,000/+\$2,000
- I. *Distribution Maintenance*: This line item has been increased due to anticipated fire hydrant repairs and replacements. \$60,000/+\$10,000.
- J. *Minor Equipment*: This line item has been increased due to expenditure trend. It is over budget this year. \$10,000/+\$4,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$546,124	\$570,540	\$570,540	\$570,540	\$658,945
SHIFT DIFFERENTIAL	\$5,529	\$5,000	\$5,000	\$5,000	\$5,000
OVERTIME	\$54,436	\$26,000	\$26,000	\$26,000	\$26,000
Total Payroll:	\$606,089	\$601,540	\$601,540	\$601,540	\$689,945
Benefits					
FICA/FEM	\$44,329	\$47,327	\$47,327	\$47,327	\$54,098
CITY PAID DEFERRED COMP	\$10,449	\$17,116	\$17,116	\$17,116	\$15,043
PENSION EXPENSE	\$84,420	\$79,921	\$79,921	\$79,921	\$83,445
LONG TERM DISABILITY INSURANCE	\$3,411	\$3,366	\$3,366	\$3,366	\$1,344
HEALTH, DENTAL & LIFE INS	\$123,844	\$122,945	\$122,945	\$122,945	\$111,948
WORKER'S COMPENSATION	\$18,794	\$24,000	\$24,000	\$24,000	\$24,000
TRAINING/TRAVEL APPOINTED	\$2,131	\$3,800	\$3,800	\$3,800	\$15,000
Total Benefits:	\$287,378	\$298,476	\$298,476	\$298,476	\$304,878
Outside Services					
PROFESSIONAL SERVICES	\$3,135	\$20,000	\$20,000	\$3,308	\$20,000
MAINTENANCE AGREEMENTS	\$3,741	\$14,000	\$14,000	\$4,560	\$14,000
SOFTWARE MAINT & SERVICE	\$14,063	\$14,500	\$14,500	\$14,500	\$22,500
EQUIPMENT RENTAL	\$651	\$2,500	\$2,500	\$2,500	\$2,500

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
DUES & MEMBERSHIPS	\$732	\$1,500	\$1,500	\$245	\$1,500
GENERAL LIABILITY INSURANCE	\$29,836	\$32,000	\$32,000	\$32,000	\$41,600
ADMINISTRATIVE FEES	\$96,567	\$96,567	\$96,567	\$96,567	\$96,567
BANK FEES	\$7,809	\$8,000	\$8,000	\$8,819	\$9,000
NPDES DISCHARGE FEES	\$0	\$2,200	\$2,200	\$0	\$2,200
WATER PRIMACY FEES	\$9,877	\$10,500	\$10,500	\$10,500	\$10,500
LABORATORY FEES	\$1,732	\$2,500	\$2,500	\$2,000	\$3,000
Total Outside Services:	\$168,142	\$204,267	\$204,267	\$174,998	\$223,367
Utilities					
ELECTRICITY	\$227,423	\$230,000	\$230,000	\$230,845	\$235,000
GAS	\$6,464	\$9,800	\$9,800	\$4,842	\$9,800
TELEPHONE	\$1,301	\$1,800	\$1,800	\$1,314	\$1,800
PAGERS & CELL PHONES	\$6,561	\$8,900	\$8,900	\$6,138	\$8,900
NKC UTILITY FEES	\$9,988	\$12,000	\$12,000	\$12,484	\$13,000
Total Utilities:	\$251,738	\$262,500	\$262,500	\$255,624	\$268,500
Supplies/Materials					
OFFICE SUPPLIES	\$3,319	\$3,500	\$3,500	\$3,495	\$3,500
CHEMICALS	\$332,260	\$335,000	\$335,000	\$335,348	\$425,000
POSTAGE & METER EXPENSE	\$4,282	\$7,000	\$7,000	\$6,000	\$7,000
SAFETY SUPPLIES	\$744	\$3,000	\$3,000	\$1,368	\$3,000
UNIFORMS	\$2,236	\$4,000	\$4,000	\$2,219	\$4,000
LABORATORY SUPPLIES	\$5,339	\$10,500	\$10,500	\$6,338	\$10,500
GASOLINE	\$8,540	\$13,000	\$13,000	\$7,430	\$13,000
OTHER SUPPLIES	\$2,803	\$5,000	\$5,000	\$3,822	\$5,000
PLANT MAINTENANCE	\$29,590	\$30,000	\$30,000	\$20,772	\$30,000
VEHICLE MAINTENANCE	\$4,574	\$10,500	\$10,500	\$5,000	\$10,500
DISTRIBUTION MAINTENANCE	\$32,247	\$50,000	\$50,000	\$56,745	\$60,000
MAINTENANCE OTHER	\$2,982	\$3,000	\$3,000	\$500	\$3,000
MINOR EQUIPMENT	\$7,874	\$6,000	\$6,000	\$8,526	\$10,000
Total Supplies/Materials:	\$436,790	\$480,500	\$480,500	\$457,562	\$584,500
Debt Service/Capital Outlay					
BUILDING IMPROVEMENTS	\$0	\$50,000	\$4,169,338	\$4,169,338	\$3,830,000
EQUIPMENT	\$0	\$110,000	\$110,000	\$110,000	\$250,000
INFRASTRUCTURE	\$0	\$1,077,000	\$1,077,000	\$677,000	\$5,075,000
DEPRECIATION EXPENSE	\$671,509	\$0	\$0	\$0	\$0
Total Debt Service/Capital Outlay:	\$671,509	\$1,237,000	\$5,356,338	\$4,956,338	\$9,155,000
Transfers					
TRANSFER OUT - GAMING	\$264,165	\$0	\$0	\$0	\$0
Total Transfers:	\$264,165	\$0	\$0	\$0	\$0

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Total Expense Objects:	\$2,685,811	\$3,084,283	\$7,203,621	\$6,744,538	\$11,226,190

Revenue Descriptions

Charges for Services

Residential Sales: This line item accounts for revenue from the sale of water to non-apartment residences in the City. In 2022, the City Council decided to increase the rate to be charged for City water in the 2023 calendar year by twenty percent (20%). \$311,184, +\$51,864.

Apartment Sales: This line item accounts for revenue from the sale of water to apartment residences in the City. In 2022, the City Council decided to increase the rate to be charged for City water in the 2023 calendar year by twenty percent (20%). \$173,269, +\$28,878.

Industrial Sales: This line item accounts for revenue from the sale of water to industrial users in the City. In 2022, the City Council decided to increase the rate to be charged for City water in the 2023 calendar year by twenty percent (20%). \$2,216,260, +\$369,377.

Penalties: A penalty of ten percent (10%) is assessed monthly on delinquent water and sewer accounts. A 20% increase in revenue is assumed due to the rate change noted above. \$28,560, +\$4,760.

Sprinkler Systems: This is an annual fee assessed to each building that has tapped into the City's water mains directly to provide water for fire suppression. In the event of a fire, the water used does not flow through the meter. The fee is based on the size of the water main tap. \$101,663, N/C.

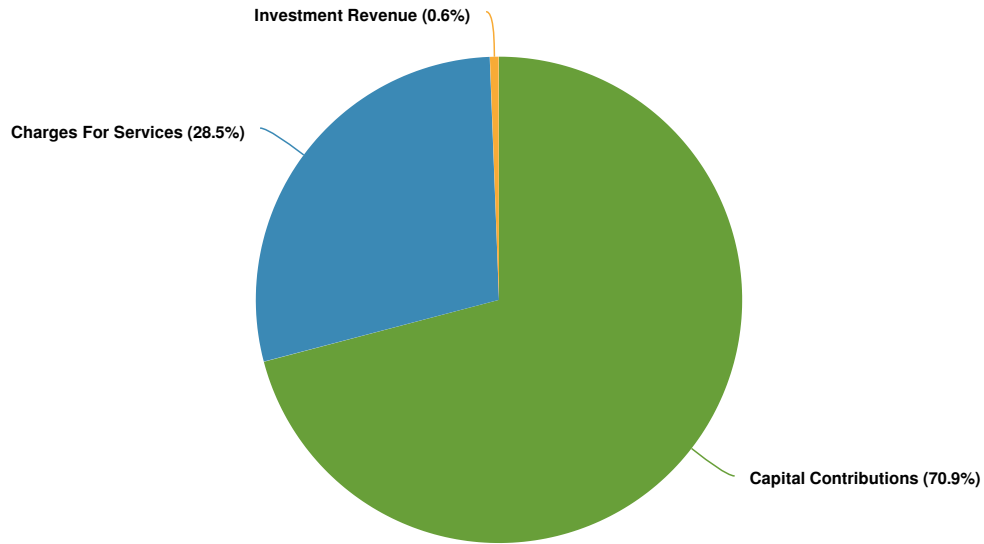
Other Revenue

Miscellaneous Revenue: This is for fees collected for utility reconnection fees and other minor charges. \$20,000, N/C.

Interest Income: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. A large fund balance, increasing interest rates and longer investment periods are all contributing to higher revenues. \$60,000, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Intergovernmental				
Families First Reimbursement	\$1,202	\$0	\$0	\$0
Total Intergovernmental:	\$1,202	\$0	\$0	\$0
Charges For Services				
RESIDENTIAL SALES	\$239,562	\$259,320	\$259,320	\$259,320
APARTMENT SALES	\$124,462	\$144,391	\$144,391	\$144,391
INDUSTRIAL SALES	\$1,713,892	\$1,846,884	\$1,846,884	\$1,846,884
WATER PENALTIES	\$36,996	\$23,800	\$23,800	\$23,800
SPRINKLER SYSTEMS	\$102,809	\$101,663	\$101,663	\$101,663
MISCELLANEOUS	\$18,061	\$20,000	\$20,000	\$20,000
Total Charges For Services:	\$2,235,782	\$2,396,058	\$2,396,058	\$2,396,058
Other Revenue				
LOCATE FEES	\$16,583	\$0	\$0	\$0
NONRECURRING REVENUE	\$13,457		\$0	
Total Other Revenue:	\$30,039	\$0	\$0	\$0
Investment Revenue				
INTEREST EARNINGS	\$73,037	\$60,000	\$60,000	\$60,000
Total Investment Revenue:	\$73,037	\$60,000	\$60,000	\$60,000
Capital Contributions				

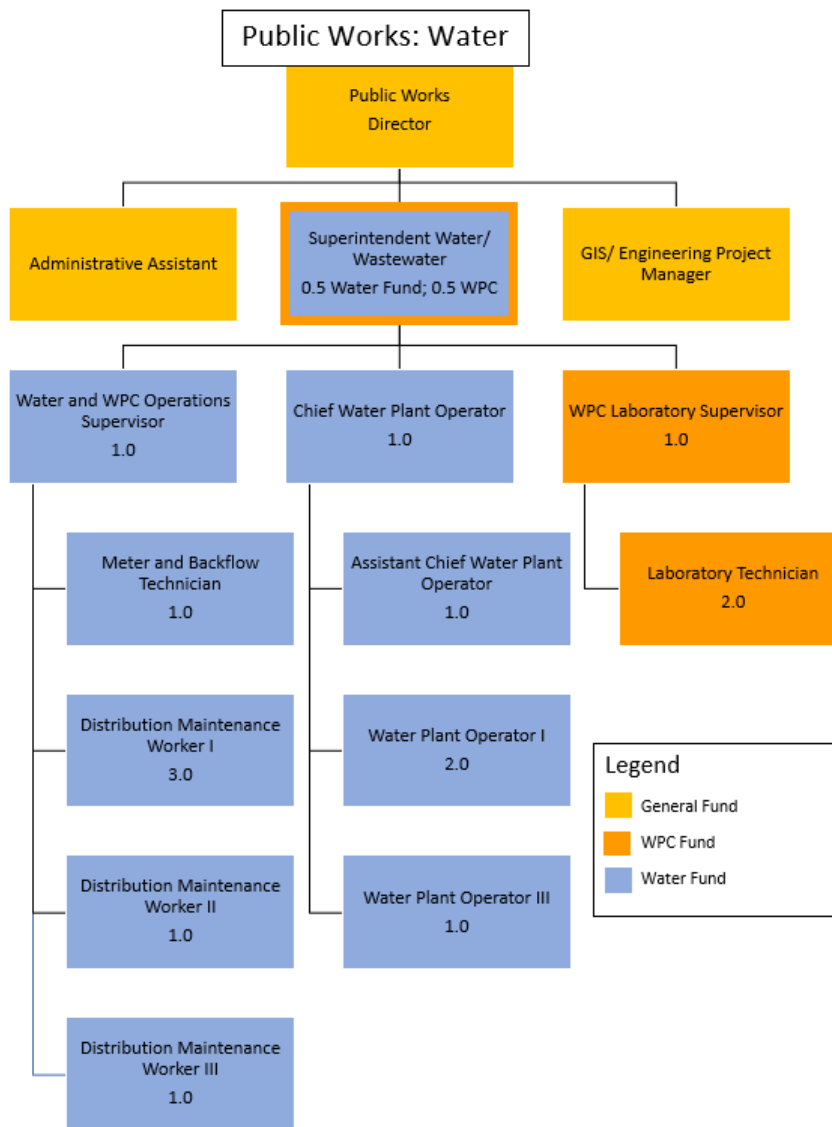
Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
TRANSFER IN - GAMING	\$2,472,494	\$400,000	\$400,000	\$400,000
PROCEEDS FRM THE SALE	\$24,900	\$0	\$0	\$0
Total Capital Contributions:	\$2,497,394	\$400,000	\$400,000	\$400,000
Total Revenue Source:	\$4,837,454	\$2,856,058	\$2,856,058	\$2,856,058

Water Pollution Control

Anthony Sands
Public Works Director

The Water Pollution Control Fund is an Enterprise Fund which is supported by fees charged to residents and businesses for provision of sewer service in the City. Sanitary sewage is transported to the City of Kansas City, Missouri, which provides sewer treatment services by contract with the City of North Kansas City. Other activities paid for by this fund include maintenance of the City's sanitary sewer and storm sewer systems. In addition, WPC lab employees oversee the City's pretreatment program, which includes sampling and testing sewer discharges from industrial users for compliance. The salary of the Superintendent is split equally between the Water Division and Water Pollution Control Division.

Organizational Chart



Personnel Chart

**City of North Kansas City
Water Pollution Control Fund
Personnel Chart
Fiscal Year 2022-2023**

	Budget 2021-2022	Budget 2022-2023
Superintendent of Utilities	0.5	0.5
WPC Laboratory Supervisor	1.0	1.0
Laboratory Technician	2.0	2.0
	3.5	3.5

Significant Non-Capital Budgetary Items

A. *Professional Services*: This line item was increased last year to \$69,500 for the rate study contract. Due to the addition of annual smoke testing and electrical tests of the motors in the six pump stations each year as recommended by the Levee District, this line item will not reduce to the 2018-2019 level. \$69,500/NC

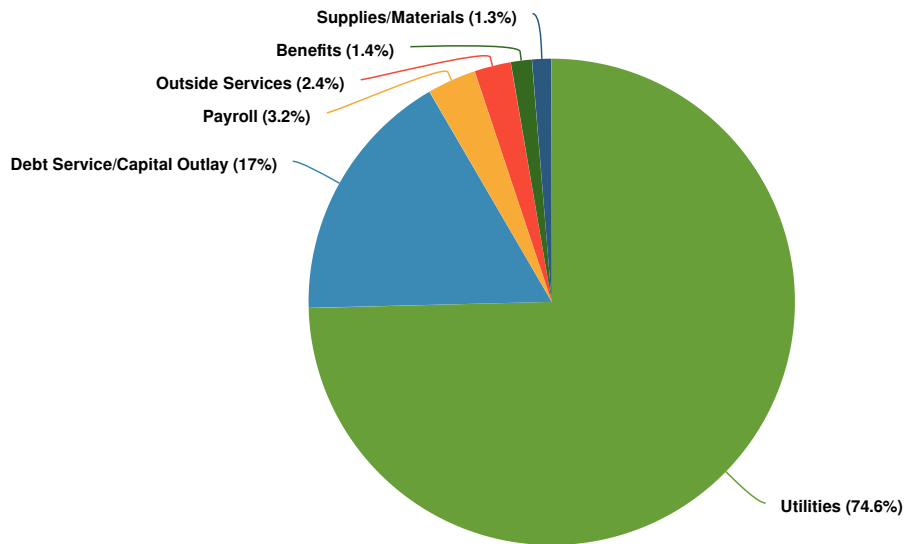
B. *State Regulation Fees* This line item has been over budget \$800 for the last 3 years. \$2,800/+\$800

C. *Sewer Charge – KCMO*: The City's sewer is sent to Kansas City, Missouri and treated there. This line item accounts for KCMO charges to the City for sewage treatment. \$7,300,000/NC

D. *Uniforms*: This line item shows an upward trend over the last few years. \$3,000/+\$1,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$279,923	\$333,968	\$333,968	\$333,968	\$323,745
LONGEVITY	\$1,270	\$1,512	\$1,512	\$1,512	\$1,512
OVERTIME	\$979	\$6,000	\$6,000	\$6,000	\$6,000
Total Payroll:	\$282,171	\$341,480	\$341,480	\$341,480	\$331,257
Benefits					
FICA/FEM	\$20,871	\$26,893	\$26,893	\$26,893	\$21,078
CITY PAID DEFERRED COMP	\$3,325	\$10,064	\$10,064	\$10,064	\$4,150
PENSION EXPENSE	\$32,146	\$45,612	\$45,612	\$45,612	\$32,517
LONG TERM DISABILITY INSURANCE	\$1,390	\$1,970	\$1,970	\$1,970	\$524
HEALTH, DENTAL & LIFE INS	\$49,456	\$54,099	\$54,099	\$54,099	\$64,769
WORKER'S COMPENSATION	\$10,485	\$15,000	\$15,000	\$15,000	\$15,000
TRAINING/TRAVEL APPOINTED	\$995	\$2,200	\$2,200	\$2,200	\$5,000
Total Benefits:	\$118,669	\$155,839	\$155,839	\$155,839	\$143,038
Outside Services					
PROFESSIONAL SERVICES	\$22,362	\$69,500	\$69,500	\$69,500	\$69,500
SOFTWARE MAINT & SERVICE	\$0	\$5,000	\$5,000	\$5,000	\$5,000
DUES & MEMBERSHIPS	\$268	\$400	\$400	\$100	\$400
GENERAL LIABILITY INSURANCE	\$47,059	\$50,600	\$50,600	\$50,600	\$65,780

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
ADMINISTRATIVE FEES	\$70,243	\$70,243	\$70,243	\$70,243	\$70,243
BANK FEES	\$7,845	\$8,000	\$8,000	\$8,819	\$9,200
LABORATORY FEES	\$18,314	\$25,000	\$25,000	\$25,000	\$25,000
STATE REGULATION FEES	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800
Total Outside Services:	\$168,891	\$231,543	\$231,543	\$232,062	\$247,923
Utilities					
ELECTRICITY	\$211,775	\$320,000	\$320,000	\$130,000	\$280,000
GAS	\$5,669	\$8,000	\$8,000	\$14,040	\$20,000
TELEPHONE	\$5,076	\$6,000	\$6,000	\$3,339	\$6,000
PAGERS & CELL PHONES	\$488	\$700	\$700	\$487	\$700
SEWAGE CHARGE KCMO	\$5,474,831	\$7,300,000	\$7,300,000	\$7,300,000	\$7,300,000
Total Utilities:	\$5,697,839	\$7,634,700	\$7,634,700	\$7,447,866	\$7,606,700
Supplies/Materials					
OFFICE SUPPLIES	\$2,277	\$2,000	\$2,000	\$2,000	\$2,000
POSTAGE & METER EXPENSE	\$4,377	\$7,000	\$7,000	\$7,000	\$7,000
SAFETY SUPPLIES	\$2,097	\$2,000	\$2,000	\$900	\$2,000
UNIFORMS	\$2,516	\$2,000	\$2,000	\$2,598	\$3,000
LABORATORY SUPPLIES	\$11,210	\$25,000	\$25,000	\$25,000	\$25,000
GASOLINE	\$961	\$3,000	\$3,000	\$2,000	\$4,000
OTHER SUPPLIES	\$1,479	\$1,000	\$1,000	\$3,322	\$3,500
BUILDING MAINTENANCE	\$3,070	\$5,000	\$5,000	\$8,000	\$8,000
EQUIPMENT MAINTENANCE	\$1,982	\$3,000	\$3,000	\$3,000	\$3,000
VEHICLE MAINTENANCE	\$3,030	\$7,000	\$7,000	\$7,000	\$7,000
STORM SEWER MAINTENANCE	\$2,244	\$10,000	\$10,000	\$10,000	\$10,000
LIFT STATION MAINTENANCE	\$5,552	\$21,000	\$21,000	\$21,000	\$21,000
SANITARY SEWER MAINTENANCE	\$6,814	\$15,000	\$15,000	\$15,000	\$15,000
MINOR EQUIPMENT	\$16,148	\$22,000	\$22,000	\$5,000	\$22,000
Total Supplies/Materials:	\$63,756	\$125,000	\$125,000	\$111,820	\$132,500
Debt Service/Capital Outlay					
BUILDING IMPROVEMENTS	\$0	\$192,360	\$192,360	\$192,360	\$120,000
EQUIPMENT	\$0	\$240,000	\$240,000	\$240,000	\$104,000
INFORMATION TECHNOLOGY	\$0	\$20,000	\$20,000	\$20,000	\$0
INFRASTRUCTURE	\$155	\$822,000	\$830,481	\$822,000	\$1,511,000
DEPRECIATION EXPENSE	\$1,087,817	\$0	\$0	\$0	\$0
Total Debt Service/Capital Outlay:	\$1,087,972	\$1,274,360	\$1,282,841	\$1,274,360	\$1,735,000
Total Expense Objects:	\$7,419,298	\$9,762,922	\$9,771,403	\$9,563,427	\$10,196,418

Revenue Description

Charges for Services

Residential Sales: This line item accounts for revenue from the sale of sewer service to non-apartment residences in the City. In 2022, the City Council decided to increase the rate to be charged for City sanitary sewer in the 2023 calendar year by 20%. \$649,511, +\$108,252.

Apartment Sales: This line item accounts for revenue from the sale of sewer services to apartment residences in the City. In 2022, the City Council decided to increase the rate to be charged for City sanitary sewer in the 2023 calendar year by 20%. \$280,693, +\$46,782

Industrial Sales: This line item accounts for revenue from the sale of sewer services to industrial users in the City. In 2022, the City Council decided to increase the rate to be charged for City sanitary sewer in the 2023 calendar year by 20%. \$1,437,360, +\$239,560.

Large Sewer Sales: Several extremely large sewer users have special circumstances, such as use of their own wells in addition to City water, or special water pollution control testing that is required. In 2022, the City Council decided to increase the rate to be charged for City sanitary sewer in 2023 by 20%. The revenue from these users is accounted for separately. \$8,163,159, +\$1,360,526.

Penalties: A penalty of ten percent (10%) is assessed monthly on delinquent water and sewer accounts. \$66,000, +\$11,000.

Interest Income: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$5,000, N/C.

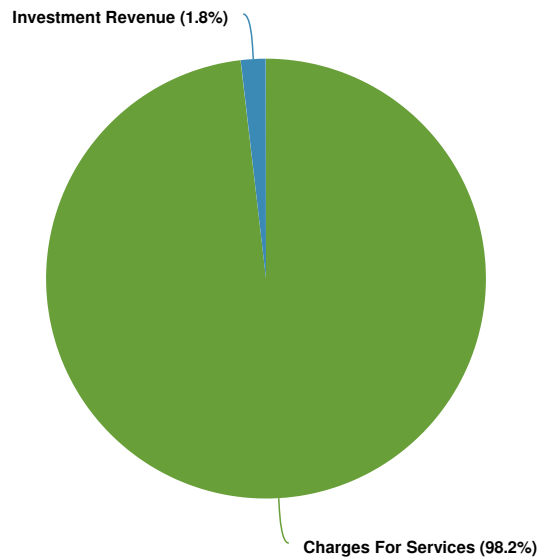
Special Assessment:

Principal: In 2009, the City completed improvements to the stormwater drainage system in the Paseo Industrial District (PID). The project was funded by the Water Pollution Control Fund. Owners of property in the PID were charged a special assessment to repay the fund over a period of twenty years. The portion paid by each owner was based on the square footage of water-impervious pavement or buildings on each parcel. The special assessment appears on the annual real estate property tax bill. \$131,734, N/C.

Interest: Owners in the PID were given the option of paying the special assessment discussed above in a one-time payment or financing the assessment over twenty years at a rate of four percent (4%) per annum. \$62,133, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Intergovernmental				
Families First Reimbursement	\$248		\$0	
Total Intergovernmental:	\$248		\$0	
Charges For Services				
RESIDENTIAL SALES	\$441,912	\$541,259	\$541,259	\$541,259
APARTMENT SALES	\$192,740	\$233,911	\$233,911	\$233,911
INDUSTRIAL SALES	\$1,001,340	\$1,197,800	\$1,197,800	\$1,197,800
LARGE SEWER SALES	\$5,469,809	\$6,802,632	\$6,802,632	\$6,802,632
SEWER PENALTIES	\$145,519	\$55,000	\$55,000	\$55,000
Total Charges For Services:	\$7,251,319	\$8,830,602	\$8,830,602	\$8,830,602
Other Revenue				
NONRECURRING REVENUE	\$5,437		\$0	
Total Other Revenue:	\$5,437		\$0	
Investment Revenue				
INTEREST EARNINGS	\$10,009	\$5,000	\$5,000	\$5,000
SPECIAL ASSESSMENT PRINCIPLE	\$0	\$131,734	\$131,734	\$131,734
SPECIAL ASSESSMENT INTEREST	\$62,246	\$62,133	\$62,133	\$62,133
Total Investment Revenue:	\$72,255	\$198,867	\$198,867	\$198,867
Capital Contributions				

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
TRANSFER IN - GAMING	\$1,181,000	\$0	\$0	\$0
Total Capital Contributions:	\$1,181,000	\$0	\$0	\$0
Total Revenue Source:	\$8,510,259	\$9,029,469	\$9,029,469	\$9,029,469

Community Development Department

Xue Wood

Community Development Director

COMMUNITY DEVELOPMENT DEPARTMENT

The Community Development Department is responsible for positioning North Kansas City for the future through the functions of Planning & Zoning, Building Services and Property Maintenance.

- **Planning & Zoning:**
 - Work with the Planning Commission
 - Assist developers and property owners
 - Conduct long-range planning
 - Enforce the Zoning Ordinance

- **Building Services:**
 - Review building plans
 - Issue permits
 - Inspect construction projects
 - Issue Certificates of Occupancy

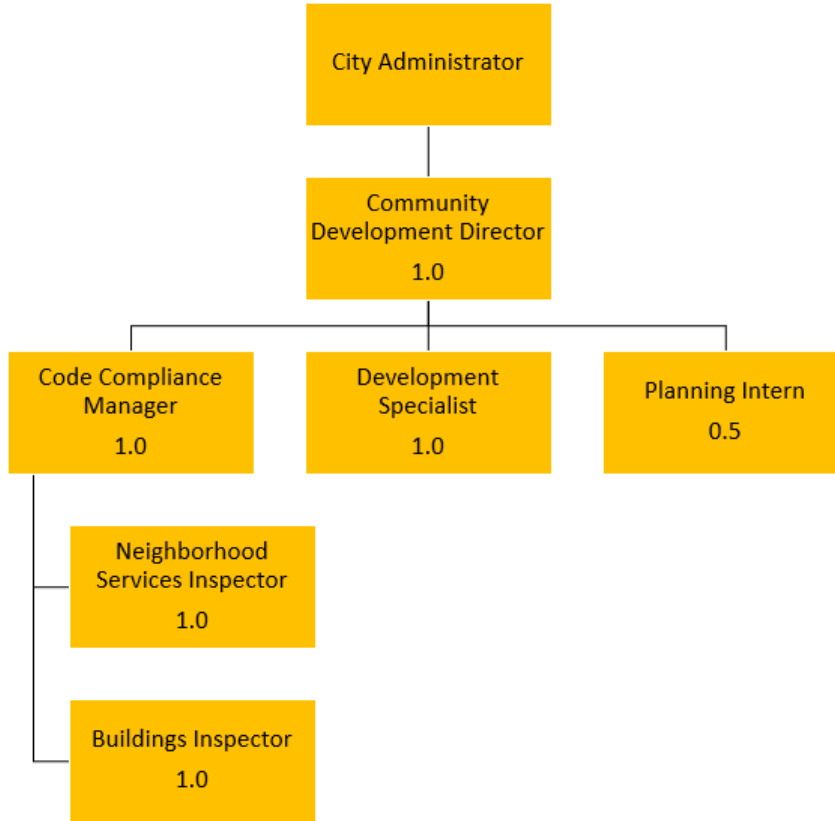
- **Property Maintenance:**
 - Inspect rental property
 - Perform neighborhood inspections
 - Respond to property maintenance complaints

The Department operates according to the following core values:

- **Community Focus:** We are passionate about the people, places and opportunities in North Kansas City. We concentrate our efforts on community improvement and preservation. We are open to new ideas and innovative approaches.
- **Accountability:** We feel a high sense of responsibility to the public. We operate transparently and ethically.
- **Collaboration:** We work closely with our coworkers and our partners, believing that together we achieve more. We treat every interaction with the public as an opportunity to listen and to educate.
- **Optimism:** We believe that North Kansas City has a bright future. We know that our work makes a difference and we seek continuous improvement.

Organizational Chart

Community Development



Personnel Chart

**City of North Kansas City
Community Development Operating Budget
Personnel Chart
Fiscal Year 2022-2023**

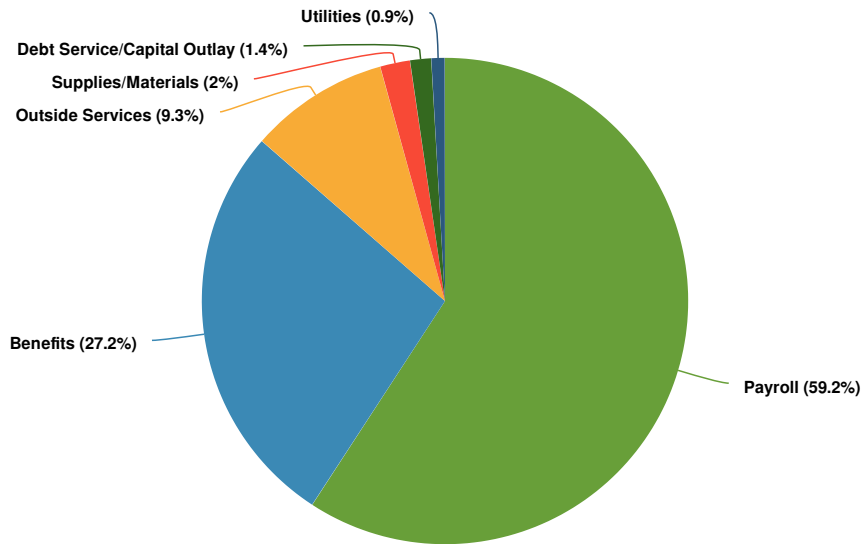
	Budget 2021-2022	Budget 2022-2023
Community Development Director	1.0	1.0
Code Compliance Manager	1.0	1.0
Buildings Inspector	1.0	1.0
Neighborhood Services Inspector	1.0	1.0
Permit Technician	1.0	1.0
Planning Intern	0.5	0.5
	<u>5.5</u>	<u>5.5</u>

Significant Non-Capital Budgetary Items

- A. *Professional Services*: Provides for miscellaneous Bicycle Plan Implementation costs. \$12,500, N/C.
- B. *Planning/Zoning*: This line item provides for professional services to support the Planning Commission's activities as well as planning projects undertaken by staff without services by outside consultants. \$20,000, N/C.
- C. *Software Maintenance*: The department will be purchasing EnerGov and ViewPro. \$14,500, +\$6,596.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$332,498	\$347,957	\$347,957	\$318,087	\$360,338
OVERTIME	\$217	\$500	\$500	\$500	\$500
Total Payroll:	\$332,715	\$348,457	\$348,457	\$318,587	\$360,838
Benefits					
FICA/FEM	\$24,865	\$27,424	\$27,424	\$25,000	\$27,566
CITY PAID DEFERRED COMP	\$7,283	\$10,023	\$10,023	\$7,000	\$9,185
PENSION EXPENSE	\$41,541	\$46,868	\$46,868	\$42,000	\$59,688
LONG TERM DISABILITY INSURANCE	\$1,936	\$1,971	\$1,971	\$1,971	\$685
HEALTH, DENTAL & LIFE INS	\$63,829	\$72,648	\$72,648	\$57,000	\$56,493
AUTO ALLOWANCE	\$2,409	\$2,400	\$2,400	\$2,400	\$2,400
TRAINING/TRAVEL APPOINTED	\$3,905	\$10,000	\$10,000	\$6,000	\$10,000
Total Benefits:	\$145,768	\$171,334	\$171,334	\$141,371	\$166,017
Outside Services					
PLANNING/ZONING	\$10,342	\$20,000	\$20,000	\$20,000	\$20,000
PROFESSIONAL SERVICES	\$8,770	\$12,500	\$12,500	\$12,500	\$12,500
SOFTWARE MAINTENANCE	\$8,058	\$7,904	\$7,904	\$7,904	\$14,500
DUES & MEMBERSHIPS	\$2,745	\$6,000	\$6,000	\$6,000	\$4,000
BANK FEES	\$1,000	\$500	\$500	\$500	\$500
ADVERTISING	\$3,972	\$5,000	\$5,000	\$5,000	\$5,000
Total Outside Services:	\$34,887	\$51,904	\$51,904	\$51,904	\$56,500
Utilities					
PAGERS & CELL PHONES	\$5,154	\$5,500	\$5,500	\$5,500	\$5,500
Total Utilities:	\$5,154	\$5,500	\$5,500	\$5,500	\$5,500
Supplies/Materials					
OFFICE SUPPLIES	\$4,422	\$4,500	\$4,500	\$4,500	\$4,500
PUBLICATIONS & SUBSCRIPTIONS	\$164	\$2,500	\$2,500	\$2,500	\$1,000
UNIFORMS	\$732	\$1,000	\$1,000	\$1,000	\$2,000
GASOLINE	\$1,084	\$2,250	\$2,250	\$2,250	\$3,150
OTHER SUPPLIES	\$39	\$500	\$500	\$500	\$500
VEHICLE MAINTENANCE	\$581	\$1,000	\$1,000	\$1,000	\$1,000
Total Supplies/Materials:	\$7,022	\$11,750	\$11,750	\$11,750	\$12,150
Debt Service/Capital Outlay					
EQUIPMENT	\$0	\$0	\$0	\$0	\$8,500
Total Debt Service/Capital Outlay:	\$0	\$0	\$0	\$0	\$8,500
Total Expense Objects:	\$525,545	\$588,945	\$588,945	\$529,112	\$609,505

Strategic Plan Objectives

Community Development's 2023 budget will fulfill many Key Performance Areas (KPA's) in the Strategic Plan. These are:

- **Community Works:**
 - Goal 2: Implement complete streets, including levee trails
 - *Burlington complete street is in Phase I of implementation.*
 - *Proposed budget includes funding for a multi-county pedestrian and bike trail feasibility study in conjunction with Kansas City, MO and Riverside, MO.*
 - *Proposed budget includes dollars for a riverfront levee trail feasibility study.*
- **Economic Development:**
 - Goal 1: Induce redevelopment
 - *Projects are underway at 18th and Swift, 23rd and Swift and completing the final parcels at Northgate Village.*
 - Goal 3: Offer sidewalk dining permits
 - *Sidewalk dining permits continue to be issued.*
- **Goals and Priorities:**
 - Build network of bicycle master plan
 - *New cycle track and shared-use paths will be installed along Burlington Street.*
 - Expand bike share
 - *Continuing partnership with BikeWalkKC to include forward-assist bikes.*

Economic Development

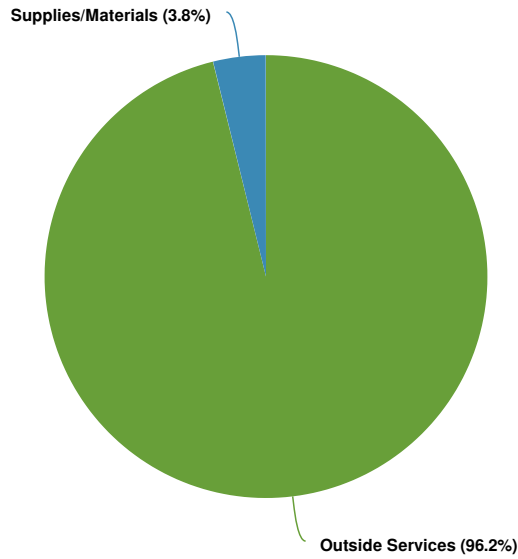
This budget division accounts for expenditures that are related to the City's economic development efforts.

Significant Non-Capital Budgetary Items

- A. *Professional Services*: The City has been engaged in a great deal of economic development work in the last year and will be in the next year. The services of Stifel Nicolaus, the City's Financial Advisor firm, are often used to assist in this work. Whenever possible, the City attempts to have applicants for economic development incentives pay the cost for processing their applications, including these professional services. Frequently, however, the City is invoiced for activities for which there is not, or is not yet, a specific applicant. This line item accounts for expenses for such professional services. \$100,000, N/C.
- B. *Legal Services*, The City has been engaged in a great deal of economic development work in the last year and will be in the next year. The services of Bryan Cave Leighton Paisner, the City's outside economic development legal counsel, are often used to assist in this work. Whenever possible, the City attempts to have applicants for economic development incentives pay the cost for processing their applications, including these professional services. Frequently, however, the City is invoiced for activities for which there is not, or is not yet, a specific applicant. This line item accounts for expenses for such professional services. \$100,000, N/C.
- C. *North Kansas City Business Council Support*: The City pays the North Kansas City Business Council for services it performs for the business community, which also provides a benefit to the City in maintaining a healthy and growing economic base. \$35,000, +\$5,000
- D. *Dues/Memberships*: \$15,000.
1. *Kansas City Area Development Council (KCADC)*: \$10,000, N/C.
 2. *Clay County Economic Development Council*: The City has a Platinum Crown level membership. \$2,500, N/C.
 3. *Northland Regional Chamber of Commerce*: \$2,500.
- E. *Business Forms/Printing*: This line item is for the printing of marketing materials to advertise North Kansas City to business owners looking to relocate or expand. \$10,000, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services					
Legal Services	\$4,049	\$100,000	\$100,000	\$100,000	\$100,000
PROFESSIONAL SERVICES	\$219,827	\$100,000	\$100,000	\$100,000	\$100,000
DUES & MEMBERSHIPS	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000
NKC Business Council Support	\$30,000	\$30,000	\$30,000	\$30,000	\$35,000
Total Outside Services:	\$263,876	\$245,000	\$245,000	\$245,000	\$250,000
Supplies/Materials					
BUSINESS FORMS	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Total Supplies/Materials:	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Total Expense Objects:	\$263,876	\$255,000	\$255,000	\$255,000	\$260,000

Interdepartmental

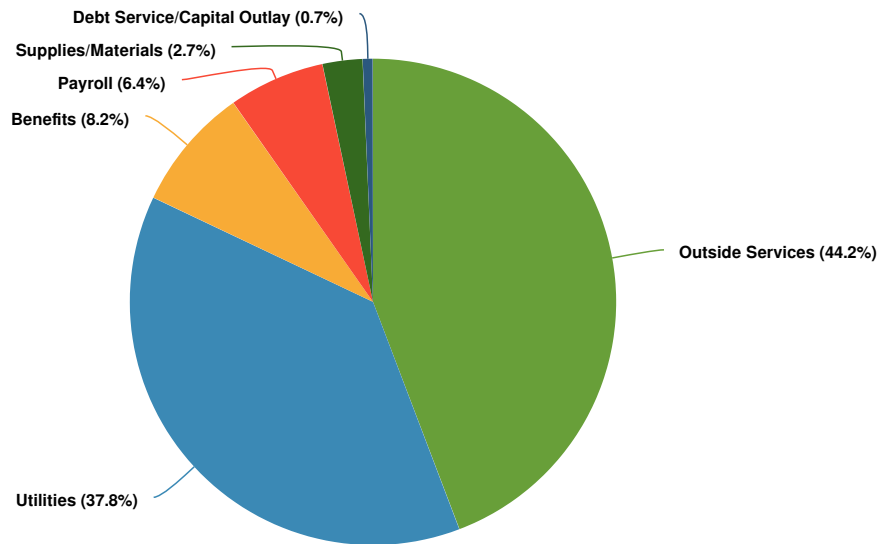
This budget division accounts for expenditures for goods and services that cover all or most City departments. These include administrative expenses for human resources administration; costs to maintain City information technology; costs for City General Fund insurance; real estate taxes paid to the North Kansas City Levee District; Citywide website expenses; General Fund utility expenses (electricity, gas, telephone, and water & sewer); General fund postage expenses; and the purchase of minor equipment that serves the entire organization

Significant Non-Capital Budgetary Items

- A. *Sick Leave/Vacation Pay Out*: The City's personnel policy calls for certain payouts to employees upon their separation from the City. \$95,000, N/C.
- B. *Tuition Assistance*: All regular full-time employees who have completed their introductory period can qualify for reimbursement for tuition expenses for both credit and non-credit classes, up to and including graduate-level courses from nationally accredited colleges, universities and graduate schools. The maximum reimbursement per employee is the current IRS Employer-Provided Educational Assistance excludable tax expense per calendar year. The lifetime reimbursement is equal to twice the current IRS Employer-Provided Educational Assistance annual excludable expense. \$12,000, N/C.
- C. *Employee Wellness Program*: This line item includes the cost to maintain the City's wellness portal with North Kansas City Hospital, Lunch and Learns, the annual Wellness/Safety picnic, and various other wellness incentives. \$25,100, N/C.
- D. *Maintenance Agreements*: This line item covers maintenance agreements on the postage machine, Brocade equipment, server room UPS and the telephone system. \$17,700, -\$14,000.
- E. *Levee District Tax*: All properties within the North Kansas City Levee District that are benefitted by the Missouri River levee, whether public or private, pay a tax to the Levee District in accordance with their assessed benefit. This tax is in a different category than other property taxes. Unlike regular property taxes, the City is not exempt from this tax. The amount budgeted is the City's established amount. \$55,533. +\$1,618.
- F. *Rental - Parking*: This line item is for lease payments to the First Christian Church in the amount of \$3,500 for use of the parking lot owned by the church for public parking, and \$4,200 for use by the public during the evening hours of a downtown parking lot on Clay Street belonging to Northtown Devco. \$7,700, N/C.
- G. *Web Hosting Services*: This line item is for costs related to the maintenance of the City's web site. \$5,000, N/C.
- H. *Trash Collection*: This is for the cost of contract residential trash/recycling services in the city. The City's contract with Jim's Disposal Service calls for the company to receive a 2% increase each year. The current residential dwelling unit count is 1,268. \$273,000, +\$13,000.
- I. *NKC Healthy Citizen Initiative*: Through the NKC Healthy Citizens Initiative, North Kansas City residents would be offered city-subsidized membership rates to the NKC YMCA. The program offers two different membership options – individual and household. \$50,000, N/C.
- J. *Minor Home Repair and Home Modification Program*: Minor Home Repair and Home Modification programs assist homeowners who do not have the financial means to respond to code violations and/or modify their homes to accommodate their mobility and access needs. This program will be administered by Northland Neighborhoods, Inc., and Rebuilding Together Kansas City. \$40,000, N/C.
- K. *Diversity Equity and Inclusion Training*: The FY 2023 Budget includes funding for citywide training, including diversity, equity and inclusion. \$40,000, -\$40,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SICK/VACATION PAY OUT	\$100,080	\$95,000	\$95,000	\$95,000	\$95,000
Total Payroll:	\$100,080	\$95,000	\$95,000	\$95,000	\$95,000
Benefits					
UNEMPLOYMENT INSURANCE	\$1,235	\$4,000	\$4,000	\$4,000	\$4,000
WORKER'S COMPENSATION	\$15,087	\$15,087	\$15,087	\$15,087	\$15,087
TUITION REIMBURSEMENT	\$2,726	\$12,000	\$12,000	\$12,000	\$12,000
EMPLOYEE ASSISTANCE PLAN	\$3,723	\$3,500	\$3,500	\$3,500	\$3,500
PHYSICALS & DRUG TESTING	\$2,130	\$5,000	\$5,000	\$5,000	\$5,000
EMPLOYEE RECRUITMENT	\$4,811	\$10,000	\$10,000	\$10,000	\$10,000
ADP PROCESSING FEES	\$56,689	\$70,390	\$70,390	\$70,390	\$72,502
Total Benefits:	\$86,401	\$119,977	\$119,977	\$119,977	\$122,089
Outside Services					
MAINTENANCE AGREEMENTS	\$24,830	\$31,700	\$31,700	\$31,700	\$17,700
SOFTWARE MAINT & SERVICE	\$134,751	\$163,832	\$163,832	\$163,832	\$187,525
RENTAL - PARKING LOTS	\$8,400	\$7,700	\$7,700	\$7,700	\$7,700
GENERAL LIABILITY INSURANCE	\$152,757	\$169,280	\$169,280	\$169,280	\$220,064
REAL ESTATE TAXES	-\$13,351	\$53,916	\$53,916	\$53,916	\$55,533
SAFETY COMMITTEE	\$2,117	\$3,500	\$3,500	\$3,500	\$3,500
EMPLOYEE WELLNESS PROGRAM	\$22,061	\$25,100	\$25,100	\$25,100	\$25,100

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
CABLE SERVICE	\$1,469	\$0	\$0	\$0	\$0
NKC HEALTHY CITIZEN INITIATIVE	\$0	\$50,000	\$50,000	\$50,000	\$50,000
MINOR HOME REPAIR AND MODIFICATION	\$0	\$20,000	\$40,000	\$20,000	\$40,000
OTHER SERVICES	\$16,000	\$80,000	\$106,350	\$80,000	\$40,000
WEB SITE HOSTING	\$0	\$5,000	\$5,000	\$10,000	\$10,000
Total Outside Services:	\$349,035	\$610,028	\$656,378	\$615,028	\$657,122
Utilities					
ELECTRICITY	\$177,113	\$240,000	\$240,000	\$180,000	\$240,000
GAS	\$5,664	\$7,200	\$7,200	\$7,500	\$7,200
TELEPHONE	\$13,673	\$18,000	\$18,000	\$18,000	\$18,000
NKC UTILITY FEES	\$21,170	\$20,000	\$20,000	\$22,000	\$24,000
TRASH COLLECTION	\$228,369	\$260,000	\$260,000	\$260,000	\$273,000
Total Utilities:	\$445,990	\$545,200	\$545,200	\$487,500	\$562,200
Supplies/Materials					
COPY MACHINE SUPPLIES	\$3,119	\$5,000	\$5,000	\$5,000	\$5,000
POSTAGE & METER EXPENSE	\$10,371	\$17,000	\$17,000	\$17,000	\$17,000
MINOR EQUIPMENT	\$5,567	\$10,000	\$10,000	\$10,000	\$10,000
CONTINGENCIES	\$1,190	\$7,500	\$7,500	\$7,500	\$7,500
Total Supplies/Materials:	\$20,248	\$39,500	\$39,500	\$39,500	\$39,500
Debt Service/Capital Outlay					
INFORMATION TECHNOLOGY	\$0	\$7,000	\$7,000	\$7,000	\$10,000
Total Debt Service/Capital Outlay:	\$0	\$7,000	\$7,000	\$7,000	\$10,000
Total Expense Objects:	\$1,001,754	\$1,416,705	\$1,463,055	\$1,364,005	\$1,485,911

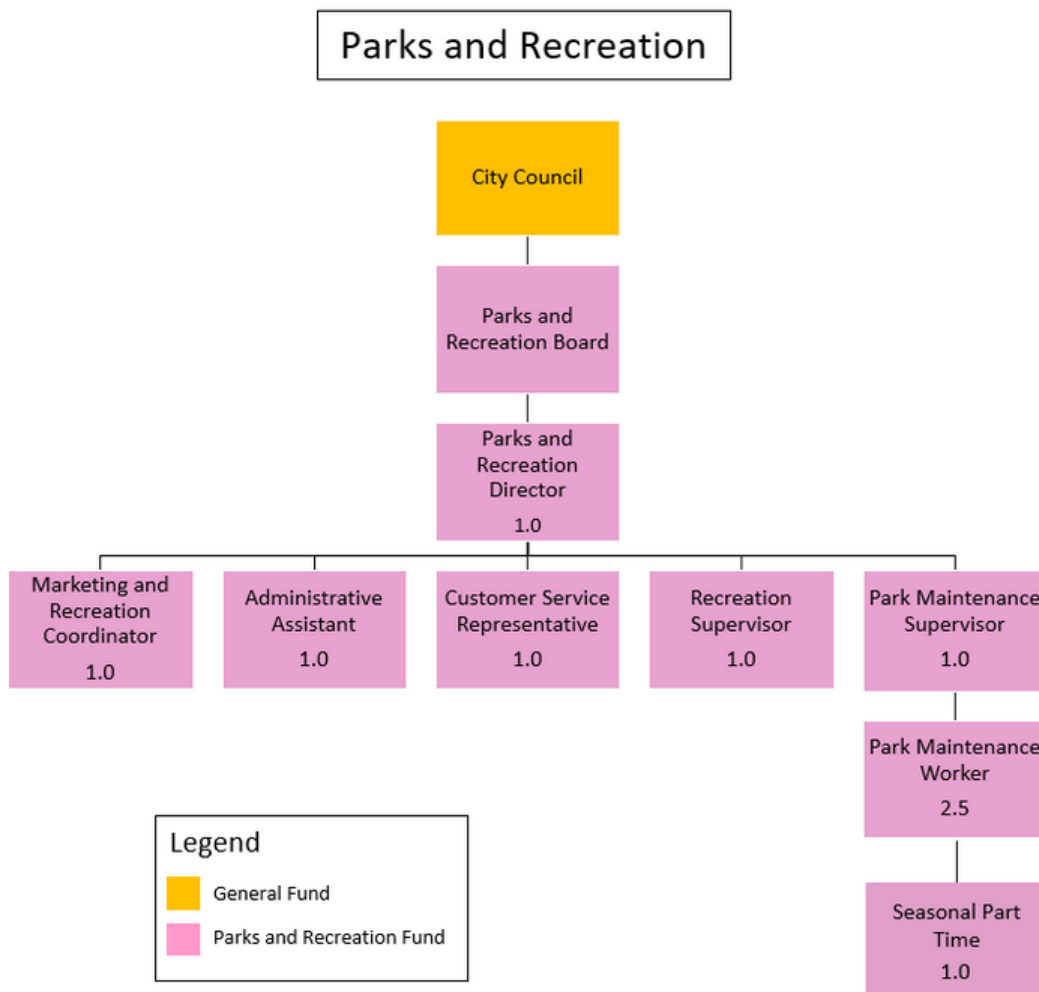
Parks and Recreation Department

Victoria Meier-Ressler
Parks and Recreation Director

The Parks & Recreation Department is responsible for maintaining the City's parks and providing a variety of recreational programs, special events and other community opportunities for residents and visitors to North Kansas City.

The Parks & Recreation Department is governed by the Parks & Recreation Board, whose members are appointed by the Mayor and approved by the City Council.

Organizational Chart



Personnel Chart

**City of North Kansas City
Parks & Recreation Fund
Personnel Chart
Fiscal Year 2022-2023**

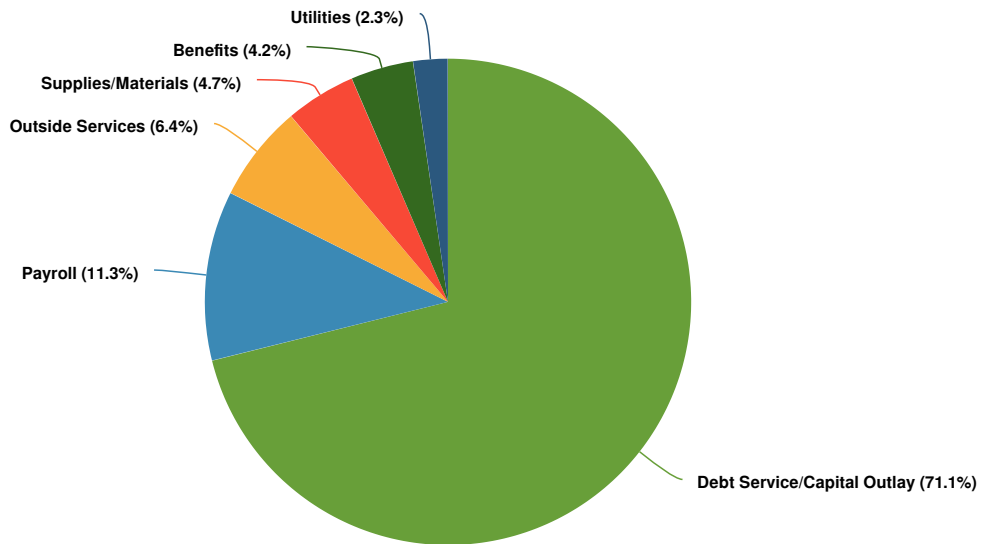
	Budget Adjusted	Budget 2022-2023
Administration		
Parks Director	1.00	1.00
Administrative Asst.	1.50	1.00
Recreation Supervisor	1.00	1.00
Recreation Coordinator	-	-
Marketing and Recreation Coord.	1.00	1.00
Customer Service Representative	0.72	1.00
Park Maintenance Supervisor	1.00	1.00
Park Maintenance Worker	2.00	2.50
Custodial	0.53	-
Seasonal Part-Time	0.64	1.00
	9.39	9.50

Significant Non-Capital Budgetary Items

A. *Annual Salary Increase:* A 10.0 percent pay increase to full and part-time employees is budgeted to begin once the City's compensation study has been completed. The actual increase given to any employee will be based on an annual review

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$372,869	\$383,700	\$383,700	\$383,700	\$405,718
OVERTIME	\$1,711	\$3,000	\$3,000	\$3,000	\$3,000
Total Payroll:	\$374,580	\$386,700	\$386,700	\$386,700	\$408,718
Benefits					
FICA/FEM	\$26,645	\$29,588	\$29,588	\$29,588	\$29,570
UNEMPLOYMENT	-\$166	\$0	\$0	\$0	\$0
CITY PAID DEFERRED COMP	\$3,597	\$8,441	\$8,441	\$5,000	\$4,979
PENSION EXPENSE	\$33,526	\$39,040	\$39,040	\$39,040	\$44,691
LONG TERM DISABILITY INSURANCE	\$1,585	\$1,644	\$1,644	\$1,644	\$791
HEALTH, DENTAL & LIFE INS	\$56,271	\$77,011	\$77,011	\$63,000	\$54,829
WORKER'S COMPENSATION	\$10,566	\$11,000	\$11,000	\$9,225	\$11,000
AUTO ALLOWANCE/MILEAGE	\$434	\$0	\$0	\$0	\$0
TRAINING/TRAVEL APPOINTED	\$5,144	\$5,000	\$5,000	\$2,500	\$5,000
Total Benefits:	\$137,603	\$171,724	\$171,724	\$149,997	\$150,860
Outside Services					
SOFTWARE MAINTENANCE	\$5,716	\$4,050	\$4,050	\$4,050	\$4,050
DUES & MEMBERSHIPS	\$1,670	\$1,725	\$1,725	\$3,040	\$1,725
GENERAL LIABILITY INSURANCE	\$12,921	\$14,375	\$14,375	\$14,375	\$18,688

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
CUSTODIAL	\$0	\$7,800	\$7,800	\$7,800	\$0
ADMINISTRATIVE FEES	\$66,587	\$66,587	\$66,587	\$66,587	\$66,587
BANK FEES	\$10,629	\$8,000	\$8,000	\$8,000	\$8,000
SPECIAL PARK EVENTS	\$17,069	\$25,000	\$25,000	\$23,800	\$16,300
PUBLIC WORKS FEES	\$78,130	\$78,130	\$78,130	\$78,130	\$78,130
SENIOR TRIPS	\$10,099	\$40,000	\$40,000	\$32,795	\$40,000
Total Outside Services:	\$202,821	\$245,667	\$245,667	\$238,577	\$233,480
Utilities					
ELECTRICITY	\$43,232	\$52,000	\$52,000	\$52,000	\$52,000
GAS	\$2,913	\$8,000	\$8,000	\$8,000	\$8,000
TELEPHONE	\$2,496	\$3,500	\$3,500	\$3,500	\$3,500
PAGERS & CELL PHONES	\$3,508	\$5,000	\$5,000	\$5,000	\$5,000
NKC UTILITY FEES	\$19,628	\$15,000	\$15,000	\$15,000	\$15,000
Total Utilities:	\$71,778	\$83,500	\$83,500	\$83,500	\$83,500
Supplies/Materials					
OFFICE SUPPLIES	\$1,845	\$2,000	\$2,000	\$2,000	\$2,000
BUSINESS FORMS	\$7,950	\$12,000	\$12,000	\$12,000	\$12,000
POSTAGE & METER EXPENSE	\$16	\$250	\$250	\$250	\$250
UNIFORMS	\$1,814	\$1,500	\$1,500	\$1,500	\$1,500
GASOLINE	\$2,627	\$1,900	\$1,900	\$1,900	\$1,900
OTHER SUPPLIES	\$41,775	\$35,000	\$35,000	\$51,820	\$51,740
BUILDING MAINTENANCE	\$10,647	\$10,000	\$10,000	\$10,000	\$10,000
EQUIPMENT MAINTENANCE	\$307	\$1,300	\$1,300	\$1,300	\$1,300
OTHER MAINTENANCE	\$64,741	\$90,000	\$90,000	\$90,000	\$90,000
Total Supplies/Materials:	\$131,722	\$153,950	\$153,950	\$170,770	\$170,690
Debt Service/Capital Outlay					
BUILDINGS	\$180,655	\$40,000	\$40,000	\$40,000	\$7,000
INFRASTRUCTURE	\$973,073	\$300,000	\$331,230	\$640,000	\$2,573,000
Total Debt Service/Capital Outlay:	\$1,153,728	\$340,000	\$371,230	\$680,000	\$2,580,000
Total Expense Objects:	\$2,072,232	\$1,381,541	\$1,412,771	\$1,709,544	\$3,627,248

Revenue Description

Property Tax

Property tax limits are set by local governments within the limits set by the Missouri Constitution, the Hancock Amendment and state statutes. The current property tax levy per \$100 of assessed value as of October 1, 2021 for the Parks Fund is 0.1620.

Property taxes are billed and collected for the City by the Clay County Collector. The budget anticipates that the Parks & Recreation property tax rate will decrease due to the Blankenship decision. In the coming fiscal year. The City's total assessed valuation after TIF deductions, to which the property tax rate is applied, is expected to increase. However, until the levy rate is finalized before October 1, the FY 2023 Budget will assume flat revenues.

Real Estate Tax: The Real Estate Tax is a tax on real property in the City limits. Real Estate Tax revenue is calculated by taking the market valuation of real property in the City, as determined by the Clay County Assessor, and multiplying it by the assessment ratio to obtain the assessed value. The assessment ratio for the three types of real property is: 32% for commercial real estate, 19% for residential real estate and 12% for agricultural real estate. Real Estate Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$404,900, N/C.

Personal Property Tax: The Personal Property Tax is a tax on personal property, i.e. cars, boats, trailers, computers, manufacturing equipment, etc., within the City limits. Personal Property Tax revenue is calculated by taking the market valuation of personal property, as determined by the Clay County Assessor, and multiplying it by the assessment ratio of 33%. Personal Property Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$134,900, N/C.

Commercial Surtax: The State of Missouri has set a value of \$1.59 per \$100 of assessed real estate value to replace the Merchant and Manufacturers Tax. The tax is collected by the County and distributed based on the City's percentage of commercial real estate countywide. \$154,993, +\$37,493.

Utility – RR – Fin Inst. Tax: This is real and personal property tax that is assessed by the state on utilities and railroads that cross multiple jurisdictions. The tax is based on the levies listed above. Also, this is a tax on banks and other financial institutions; it is collected by the state and allocated based on the number of accounts opened in the City limits. \$22,900, N/C.

Other Revenue

Facility Use Fees: This is revenue from fees collected for the use of City facilities such as park shelters. \$60,000, N/C.

Building Rentals: This is revenue from rentals of the Parks and Recreation Center. \$20,000, N/C.

Concession Receipts: This is revenue from amounts collected from the sale of concessions at recreation programs offered by the Parks and Recreation Department. While a small amount of revenue is usually collected each year, the department does not plan on it for revenue purposes. \$0, N/C.

Program Fees: This is revenue from fees collected from participants in recreation programs. \$60,000, N/C.

Senior Citizen Trips: This is revenue from fees paid for various senior citizen trips taken throughout the year. \$20,000, N/C.

KCMO Payment for Dog Park Maintenance: Waggin' Trails Park is a cooperative venture of the City of Kansas City, MO (KCMO) and the City of North Kansas City. KCMO contributes \$1,500 per month. \$18,000, N/C.

Donations and Sponsorships: This is revenue from donations made to the department or sponsorships obtained for events. This line item also accounts for allocations from the Crummett Family Charitable Fund. \$5,000, N/C.

Miscellaneous Other Income: This revenue is for revenues that do not fit any of the other descriptions listed. \$3,500, N/C

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$5,000, N/C

Transfer from Gaming:

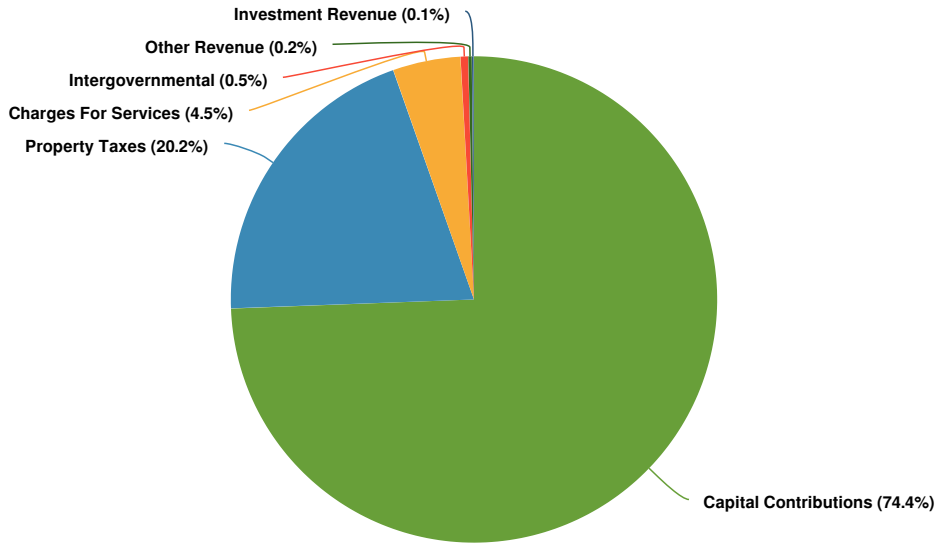
- A. Functions funded in the General Fund provide services for functions in other City operating funds, and the General Fund receives a payment for these services from the other operating funds according to a calculation that is updated from time to time. A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services

was last revised in FY 2019. In the case of the Parks & Recreation Fund, the Gaming Fund has traditionally made an annual subsidy to the Parks & Recreation Fund to fully offset this payment. \$144,717, N/C.

Proceeds on the Sale: This line item accounts for the sale of City property that is no longer being used. The City does not budget an amount due to the uncertainty of what amounts might be received.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Property Taxes				
REAL ESTATE TAX	\$378,316	\$404,900	\$404,900	\$375,000
PERSONAL PROPERTY TAX	\$159,514	\$134,900	\$134,900	\$138,000
COMMERCIAL SURTAX	\$154,993	\$117,500	\$117,500	\$170,000
UTILITY, RR, & FIT TAX	\$27,188	\$22,900	\$22,900	\$22,900
Total Property Taxes:	\$720,011	\$680,200	\$680,200	\$705,900
Intergovernmental				
Families First Reimbursement	\$251	\$0	\$0	\$0
KCMO DOG PARK MAINT CONTIBUTN	\$18,000	\$18,000	\$18,000	\$18,000
Total Intergovernmental:	\$18,251	\$18,000	\$18,000	\$18,000
Charges For Services				
SPACE RENTALS	\$26,898	\$20,000	\$20,000	\$20,000
FACILITY USE FEES	\$46,300	\$60,000	\$60,000	\$60,000
CONCESSION RECEIPTS	\$1,512	\$0	\$0	\$0
PROGRAM FEES	\$78,490	\$60,000	\$60,000	\$60,000
SENIOR CITIZEN TRIPS	\$5,878	\$20,000	\$20,000	\$20,000
SPECIAL EVENT FEES	\$511	\$0	\$0	\$0

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Total Charges For Services:	\$159,588	\$160,000	\$160,000	\$160,000
Other Revenue				
GIFTS AND DONATIONS	\$102,478	\$5,000	\$5,000	\$52,085
MISC OTHER INCOME	\$4,751	\$3,500	\$3,500	\$3,500
Total Other Revenue:	\$107,229	\$8,500	\$8,500	\$55,585
Investment Revenue				
INTEREST EARNINGS	\$7,954	\$5,000	\$5,000	\$5,000
Total Investment Revenue:	\$7,954	\$5,000	\$5,000	\$5,000
Capital Contributions				
TRANSFER IN - GAMING	\$469,363	\$313,717	\$344,947	\$344,847
PROCEEDS ON THE SALE	\$425	\$0	\$0	\$0
Total Capital Contributions:	\$469,788	\$313,717	\$344,947	\$344,847
Total Revenue Source:	\$1,482,822	\$1,185,417	\$1,216,647	\$1,289,332

Library

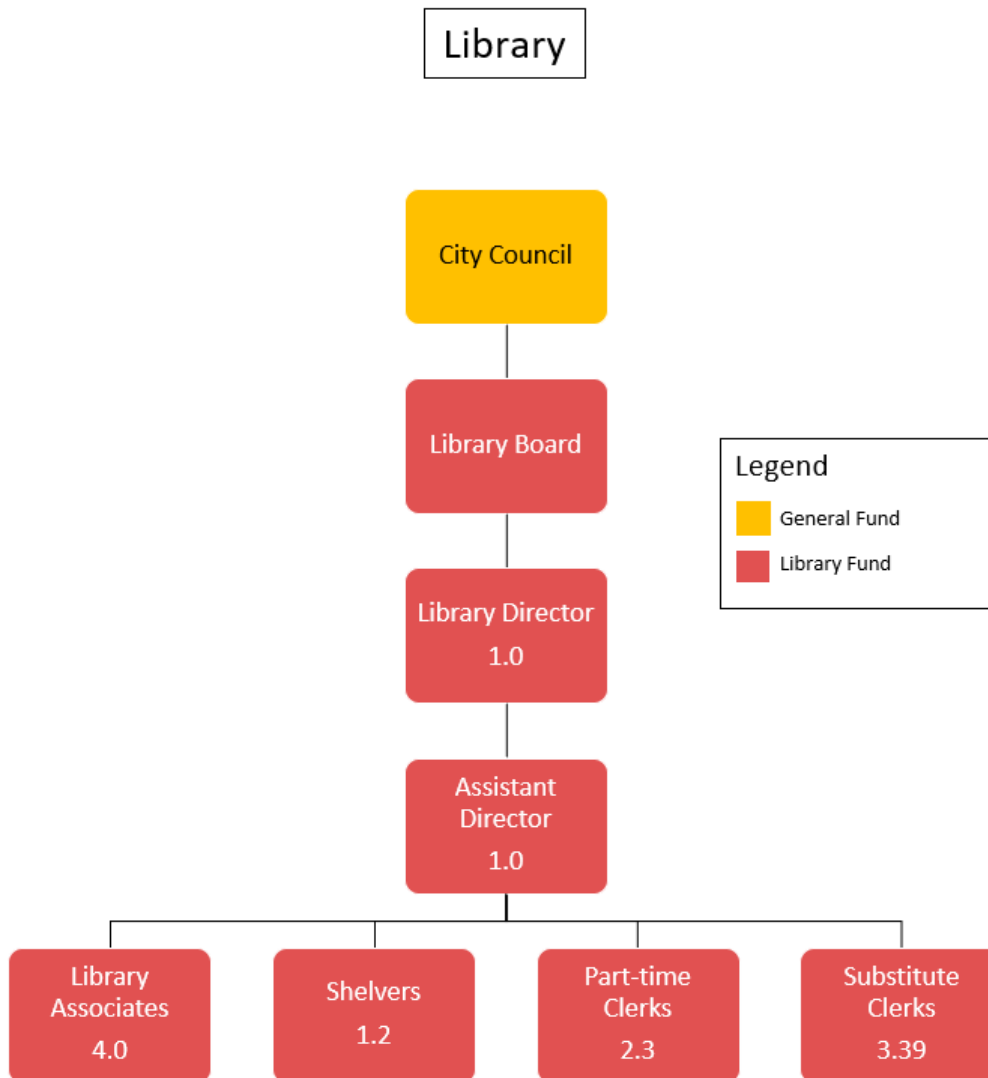
Lori Mangan

Director

The Public Library Fund is supported primarily by a property tax levy on real and personal property and user fees. The fund accounts for the revenues and expenditures involved in operating the North Kansas City Library.

The North Kansas City Library is governed by the Library Board, whose members are appointed by the Mayor and approved by the City Council.

Organizational Chart



Personnel Chart

**City of North Kansas City
Public Library Fund
Personnel Chart
Fiscal Year 2022-2023**

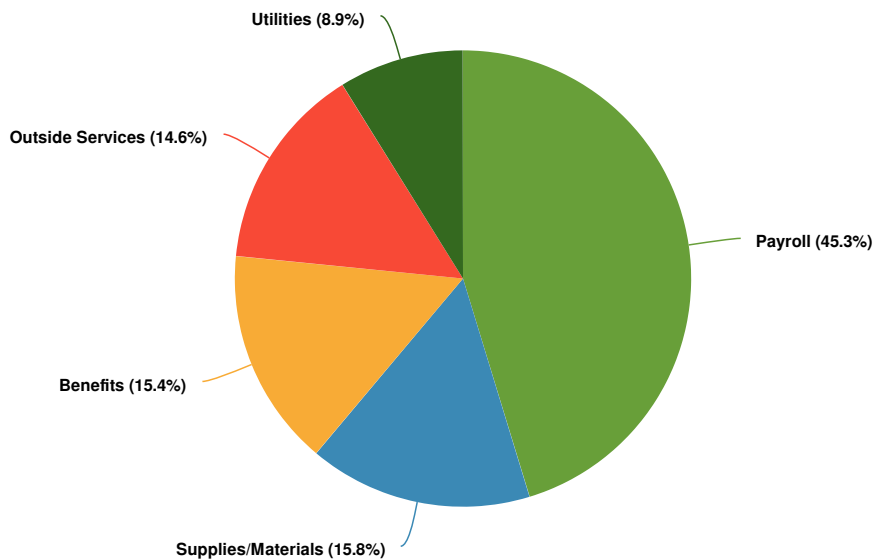
	<u>Budget 2021-2022</u>	<u>Budget 2022-2023</u>
Administration		
Library Director	1.00	1.00
Assistant Director	1.00	1.00
	<u>2.00</u>	<u>2.00</u>
Public Services		
Library Associate I - FT	4.00	4.00
Library Associate I - PT	2.00	2.30
Hourly Staff	4.59	4.59
	<u>10.59</u>	<u>10.89</u>
Total:	<u><u>12.59</u></u>	<u><u>12.89</u></u>

Significant Non-Capital Budgetary Items

A. *Personnel & Employee Benefits:* A salary increase of up to ten percent (10%) will be budgeted for all staff in the FY 2023 budget. Personnel & Employee Benefit expenses account for 60% of total expenses.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
SALARIES - APPOINTED	\$419,807	\$500,631	\$500,631	\$500,631	\$519,734
Total Payroll:	\$419,807	\$500,631	\$500,631	\$500,631	\$519,734
Benefits					
FICA/FEM	\$29,881	\$38,906	\$38,906	\$38,906	\$40,387
CITY PAID DEFERRED COMP	\$2,545	\$7,938	\$7,938	\$7,938	\$8,194
PENSION EXPENSE	\$30,358	\$37,066	\$37,066	\$37,066	\$38,258
LONG TERM DISABILITY INSURANCE	\$1,338	\$1,753	\$1,753	\$1,753	\$1,753
HEALTH, DENTAL & LIFE INS	\$58,716	\$81,940	\$81,940	\$81,940	\$81,940
WORKER'S COMPENSATION	\$1,002	\$1,700	\$1,700	\$1,700	\$1,700
TRAINING/TRAVEL APPOINTED	\$953	\$5,000	\$5,000	\$5,000	\$5,000
Total Benefits:	\$124,793	\$174,303	\$174,303	\$174,303	\$177,232
Outside Services					
OTHER LEGAL COSTS	\$0	\$2,000	\$2,000	\$2,000	\$2,000
MAINTENANCE AGREEMENTS	\$8,624	\$14,500	\$14,500	\$14,500	\$14,500
DUES & MEMBERSHIPS	\$610	\$1,000	\$1,000	\$1,000	\$1,000
GENERAL LIABILITY INSURANCE	\$10,896	\$12,650	\$12,650	\$12,650	\$12,650
CUSTODIAL SERVICES	\$16,020	\$20,000	\$20,000	\$20,000	\$20,000
ADMINISTRATIVE FEES	\$43,999	\$43,999	\$43,999	\$43,999	\$43,999
ADVERTISING - NOT EMPLOYMENT	\$7,896	\$7,800	\$7,800	\$7,800	\$7,800
OTHER SERVICES	\$18,383	\$34,700	\$34,700	\$34,700	\$34,700
AUTOMATION SERVICES	\$26,610	\$30,500	\$30,500	\$30,500	\$30,500
Total Outside Services:	\$133,039	\$167,149	\$167,149	\$167,149	\$167,149
Utilities					
ELECTRICITY	\$69,020	\$87,000	\$87,000	\$87,000	\$87,000
TELEPHONE	\$9,341	\$12,000	\$12,000	\$12,000	\$12,000
WATER & SEWER FEES	\$1,651	\$2,600	\$2,600	\$2,600	\$2,600
Total Utilities:	\$80,012	\$101,600	\$101,600	\$101,600	\$101,600
Supplies/Materials					
OFFICE SUPPLIES	\$197	\$4,000	\$4,000	\$4,000	\$4,000
COMPUTER SUPPLIES	\$470	\$2,000	\$2,000	\$2,000	\$2,000
COMPUTER SOFTWARE	\$119	\$2,500	\$2,500	\$2,500	\$2,500
POSTAGE & METER EXPENSE	\$392	\$3,000	\$3,000	\$3,000	\$3,000
OTHER SUPPLIES	\$1,155	\$4,000	\$4,000	\$4,000	\$4,000
BUILDING MAINTENANCE	\$4,312	\$12,400	\$12,400	\$12,400	\$12,400
EQUIPMENT MAINTENANCE	\$0	\$2,000	\$2,000	\$2,000	\$2,000
MINOR EQUIPMENT	\$11,737	\$2,000	\$16,734	\$2,000	\$2,000
MINOR FURNITURE	\$2,745	\$2,000	\$2,000	\$2,000	\$2,000



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
LIBRARY SUPPLIES	\$3,270	\$4,000	\$4,000	\$4,000	\$4,000
CHILDREN'S PROGRAMS	\$6,780	\$10,000	\$10,000	\$10,000	\$10,000
ADULT PROGRAMMING	\$6,062	\$11,750	\$11,750	\$11,750	\$11,750
JOURNALS & PERIODICALS	\$0	\$3,000	\$3,000	\$3,000	\$3,000
AUDIOVISUAL	\$7,455	\$20,000	\$20,000	\$20,000	\$20,000
CATALOGING & PROCESSING	\$8,859	\$9,000	\$9,000	\$9,000	\$9,000
BOOKS	\$71,167	\$90,000	\$90,000	\$90,000	\$90,000
Total Supplies/Materials:	\$124,719	\$181,650	\$196,384	\$181,650	\$181,650
Debt Service/Capital Outlay					
BUILDING IMPROVEMENTS	\$0	\$52,050	\$52,050	\$52,050	\$0
Total Debt Service/Capital Outlay:	\$0	\$52,050	\$52,050	\$52,050	\$0
Total Expense Objects:	\$882,369	\$1,177,383	\$1,192,117	\$1,177,383	\$1,147,365

Revenue Descriptions

Property Tax

Property tax limits are set by local governments within the limits set by the Missouri Constitution, the Hancock Amendment and state statutes. The current property tax levy per \$100 of assessed value for the Library Fund as of October 1, 2021 is 0.2430.

Property taxes are billed and collected for the City by the Clay County Collector. The budget anticipates that the Library's property tax rate will decrease in the coming fiscal year due to the recent Blankenship decision. The City's total assessed valuation after TIF deductions, to which the property tax rate is applied, is expected to increase, however the budget is projected flat until final valuations and levy rates are set before October 1.

Real Estate Tax: The Real Estate Tax is a tax on real property in the City limits. Real Estate Tax revenue is calculated by taking the market valuation of real property in the City, as determined by the Clay County Assessor, and multiplying it by the assessment ratio to obtain the assessed value. The assessment ratio for the three types of real property is: 32% for commercial real estate, 19% for residential real estate and 12% for agricultural real estate. Real Estate Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$607,400, N/C.

Personal Property Tax: The Personal Property Tax is a tax on personal property, i.e. cars, boats, trailers, computers, manufacturing equipment, etc., within the City limits. Personal Property Tax revenue is calculated by taking the market valuation of personal property, as determined by the Clay County Assessor, and multiplying it by the assessment ratio of 33%. Personal Property Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$202,300, N/C.

Commercial Surtax: The State of Missouri has set a value of \$1.59 per \$100 of assessed real estate value to replace the Merchants and Manufacturers Tax. The tax is collected by the County and distributed based on the City's percentage of commercial real estate countywide. \$175,000, N/C.

Utility – RR – Fin Inst. Tax: This is real and personal property tax that is assessed by the state on utilities and railroads that cross multiple jurisdictions. The tax is based on the levies listed above. Also, this is a tax on banks and other financial institutions; it is collected by the state and allocated based on the number of accounts opened in the City limits. \$34,400, N/C.

Other Revenues

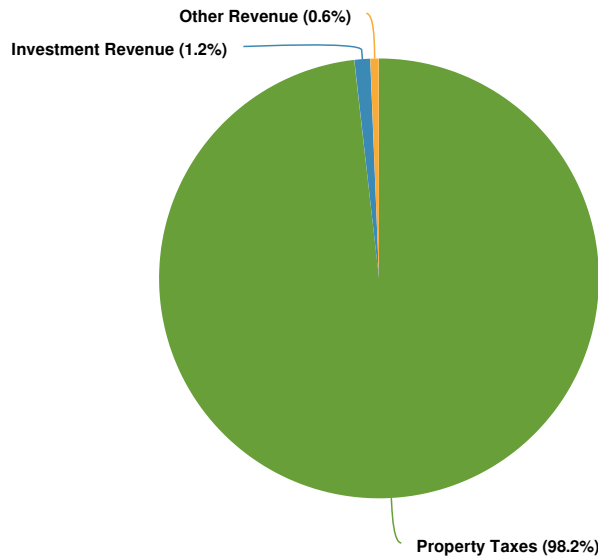
Missouri State Aid: The Library typically receives a small amount of aid from the State each year. \$2,100, N/C.

Miscellaneous: This line item accounts for revenues from overdue book fines, fees for damaged books and other such items. \$6,500, N/C

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$12,000, N/C

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2020 Actual	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source					
Property Taxes					
REAL ESTATE TAX	\$557,701	\$567,264	\$607,400	\$607,400	\$607,400
PERSONAL PROPERTY TAX	\$219,632	\$239,183	\$202,300	\$202,300	\$202,300
COMMERCIAL SURTAX	\$226,342	\$231,231	\$175,000	\$175,000	\$175,000
UTILITY, RR, & FIT TAX	\$49,067	\$40,767	\$34,400	\$34,400	\$34,400
Total Property Taxes:	\$1,052,743	\$1,078,444	\$1,019,100	\$1,019,100	\$1,019,100
Intergovernmental					
Families First Reimbursement	\$353	\$548	\$0	\$0	\$0
MO STATE GRANTS	\$27,082	\$50,220	\$0	\$14,734	\$0
MO STATE AID	\$6,857	\$6,492	\$0	\$0	\$0
Total Intergovernmental:	\$34,292	\$57,259	\$0	\$14,734	\$0



Name	FY2020 Actual	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Other Revenue					
GIFTS & DONATIONS	\$1,534	\$61	\$0	\$0	\$0
MISCELLANEOUS REVENUE	\$9,589	\$8,395	\$6,500	\$6,500	\$6,500
Total Other Revenue:	\$11,123	\$8,456	\$6,500	\$6,500	\$6,500
Investment Revenue					
INTEREST EARNINGS	\$20,169	\$8,452	\$12,000	\$12,000	\$12,000
Total Investment Revenue:	\$20,169	\$8,452	\$12,000	\$12,000	\$12,000
Capital Contributions					
TRANSFER IN - GAMING FUND	\$0	\$0	\$52,050	\$52,050	\$52,050
PROCEEDS ON THE SALE	\$15	\$0	\$0	\$0	\$0
Total Capital Contributions:	\$15	\$0	\$52,050	\$52,050	\$52,050
Total Revenue Source:	\$1,118,341	\$1,152,611	\$1,089,650	\$1,104,384	\$1,089,650

Gaming

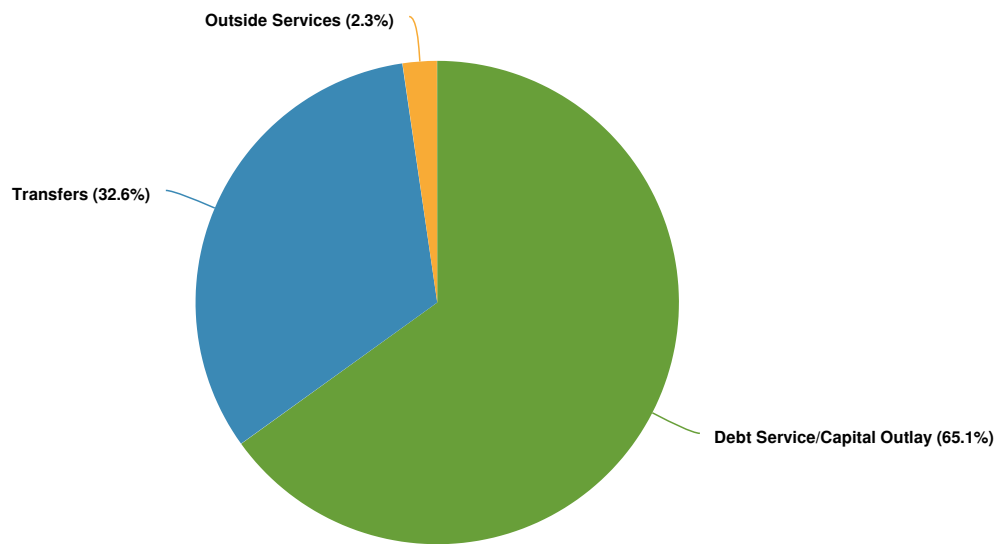
The Gaming Revenues Fund is a Special Revenue Fund supported by proceeds from riverboat gambling within the City limits, specifically Harrah's Casino. This fund has two main sources of revenue:

- A 21% tax on gaming gross receipts that the casino pays to the State Gaming Commission monthly. Ten percent (10%) of the tax is forwarded to the City by the Gaming Commission, also monthly. In other words, the City receives 2.1% of gaming gross receipts.
- A two-dollar (\$2.00) admissions tax for each person entering the gaming floor. The casino forwards these proceeds to the Gaming Commission, and one dollar (\$1.00) per person is forwarded to the City by the Gaming Commission monthly.

Generally, the City's policy is that monies in this fund will be spent to fund capital projects or special, one-time operational expenses, and will not be spent on regular ongoing operating expenditures

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

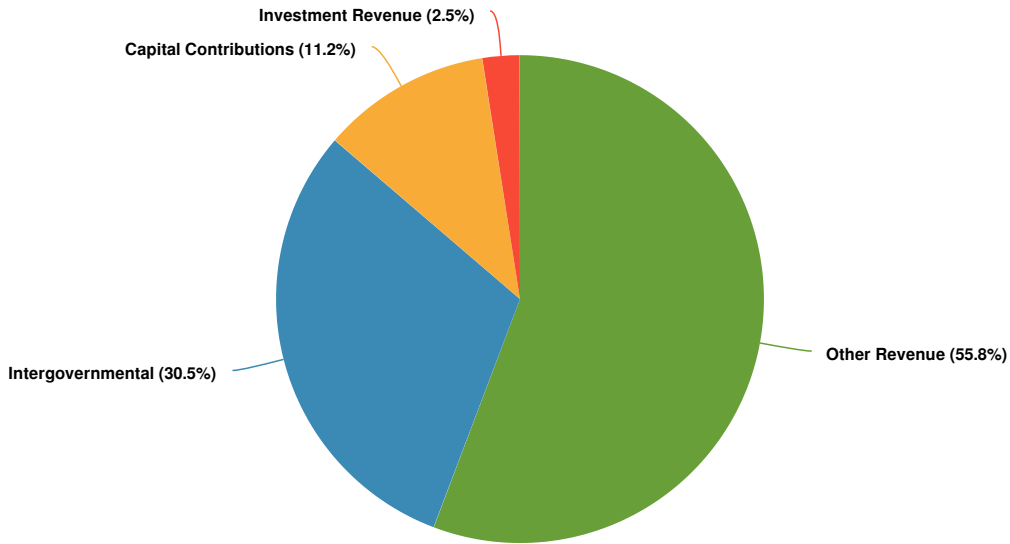


Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services					
AUDIT SERVICE	\$0	\$25,000	\$25,000	\$0	\$25,000
OTHER LEGAL FEES	\$0	\$50,000	\$50,000	\$50,000	\$50,000
DESIGNING & ENGINEERING	\$9,918	\$25,000	\$54,425	\$0	\$40,000
PROFESSIONAL SERVICES	\$29,700	\$65,000	\$65,000	\$65,000	\$350,625
DEMOLITION & BOARDING	\$0	\$50,000	\$50,000	\$10,000	\$50,000
GENERAL LIABILITY INSURANCE	\$25,000	\$25,000	\$25,000	\$25,000	\$32,500

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
ADMINISTRATIVE FEES	\$17,489	\$17,489	\$17,489	\$17,489	\$17,489
CONTINGENCIES	\$0	\$200,000	\$200,000	\$0	\$200,000
Total Outside Services:	\$82,107	\$457,489	\$486,914	\$167,489	\$765,614
Debt Service/Capital Outlay					
LAND ACQUISITION	\$53,903	\$4,157,000	\$4,030,000	\$200,000	\$3,880,000
BUILDINGS	\$0	\$20,000	\$20,000	\$20,000	\$20,000
BUILDING IMPROVEMENTS	\$155,516	\$746,000	\$746,000	\$746,000	\$996,500
EQUIPMENT	\$931,843	\$721,382	\$721,382	\$721,382	\$1,236,700
INFORMATION TECHNOLOGY	\$53,321	\$78,000	\$78,000	\$78,000	\$602,000
INFRASTRUCTURE	\$784,210	\$16,897,495	\$18,565,433	\$4,576,096	\$15,020,440
Total Debt Service/Capital Outlay:	\$1,978,794	\$22,619,877	\$24,160,815	\$6,341,478	\$21,755,640
Transfers					
TRANSFER OUT - TRANSPORTATION	\$718,489	\$664,913	\$664,913	\$664,913	\$664,913
TRANSFER OUT - PARK FUND	\$469,363	\$313,717	\$344,947	\$313,717	\$2,644,717
TRANSFER OUT - COMMUNITY CTR	\$800,000	\$400,000	\$400,000	\$400,000	\$400,000
TRANSFER OUT - LIBRARY FUND	\$0	\$52,050	\$52,050	\$52,050	\$0
TRANSFER OUT - WATER	\$2,472,494	\$400,000	\$400,000	\$400,000	\$7,100,000
TRANSFER OUT - WPC	\$1,181,000	\$0	\$0	\$0	\$0
TRANSFER OUT - COMM. FUND	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Transfers:	\$5,741,346	\$1,930,680	\$1,961,910	\$1,930,680	\$10,909,630
Total Expense Objects:	\$7,802,246	\$25,008,046	\$26,609,639	\$8,439,647	\$33,430,884

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Intergovernmental					
GRANT REVENUE	\$0	\$3,800,000	\$3,800,000	\$0	\$3,800,000
Total Intergovernmental:	\$0	\$3,800,000	\$3,800,000	\$0	\$3,800,000
Other Revenue					
GAMING REVENUE	\$3,782,991	\$3,316,155	\$3,316,155	\$3,700,000	\$3,700,000
CASINO ADMISSIONS	\$2,997,232	\$3,060,654	\$3,060,654	\$2,500,000	\$2,500,000
NON-RECURRING REVENUE	\$247,518	\$0	\$0	\$0	\$740,000
Total Other Revenue:	\$7,027,740	\$6,376,810	\$6,376,810	\$6,200,000	\$6,940,000
Investment Revenue					
INTEREST EARNINGS	\$192,286	\$250,000	\$250,000	\$125,000	\$250,000
NKC SCHOOL DISTRICT REIMBURSEMENT	\$58,776	\$58,776	\$58,776	\$58,776	\$58,127
Total Investment Revenue:	\$251,062	\$308,776	\$308,776	\$183,776	\$308,127
Capital Contributions					
TRANSFER IN - NORTHGATE	\$900,000	\$4,000,000	\$4,000,000	\$4,000,000	\$1,398,000
TRANSFER IN - HEALTH INS RESRV		\$0		\$175,000	\$0
TRANSFER IN - WATER FUND	\$264,165	\$0	\$0	\$0	\$0
Total Capital Contributions:	\$1,164,165	\$4,000,000	\$4,000,000	\$4,175,000	\$1,398,000
Total Revenue Source:	\$8,442,968	\$14,485,586	\$14,485,586	\$10,558,776	\$12,446,127

Request Title	Department	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Starting Fund Balance:		\$ 37,474,201	\$ 16,489,444	\$ 20,319,440	\$ 17,692,845	\$ 23,424,780	
Revenues							
Gaming Revenues		3,700,000.00	3,700,000.00	3,700,000.00	3,700,000.00	3,700,000.00	18,500,000.00
Admissions Tax		2,500,000.00	2,500,000.00	2,500,000.00	2,500,000.00	2,500,000.00	12,500,000.00
Interest Income		250,000.00	250,000.00	200,000.00	200,000.00	200,000.00	1,100,000.00
Federal Grant - Burlington Corridor		3,800,000.00	-	6,030,000.00	-	-	9,830,000.00
Clay County ARP Contribution		700,000.00	-	-	-	-	700,000.00
School District Payment-Ballfield #1		58,127.00	57,452.00	56,750.00	56,750.00	56,750.00	285,829.00
Rabbit Hole Parking Lot Rent		40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	200,000.00
Transfers In							
Northgate Fund		1,398,000.00	1,200,000.00	1,200,000.00	1,200,000.00	1,200,000.00	6,198,000.00
		\$ 12,446,127	\$ 7,747,452	\$ 13,726,750	\$ 7,696,750	\$ 7,696,750	\$ 49,313,829
Expenditures							
Unanticipated Legal Fees	Administration	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	250,000.00
Professional Services Contingency	Administration	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	250,000.00
Single Audit Costs	Administration	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00
Administrative Costs	Administration	17,489.00	17,489.00	17,489.00	17,489.00	17,489.00	87,445.00
Home Dock Cities Membership	Administration	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	75,000.00
Community Development Remodel	Buildings & Grounds	600,000.00	-	-	-	-	600,000.00
Town Square Renovation	Buildings & Grounds	388,000.00	-	-	-	-	388,000.00
City Wide Facilities Study	Buildings & Grounds	300,000.00	-	-	-	-	300,000.00
City Hall Face Lift Program	Buildings & Grounds	65,000.00	40,000.00	40,000.00	50,000.00	-	195,000.00
Building Security for 1811 Iron and 1206 Howell	Buildings & Grounds	31,500.00	-	-	-	-	31,500.00
Electric Fleet Vehicle Chargers	Buildings & Grounds	20,000.00	-	-	-	-	20,000.00
Replacement Large Toro Mower	Buildings & Grounds	-	65,000.00	-	-	-	65,000.00
Burlington Improvements - Phase I	Community Development	12,110,536.00	-	-	-	-	12,110,536.00
Purina Mill Demolition	Community Development	3,850,000.00	-	-	-	-	3,850,000.00
Burlington Improvements - Phase III	Community Development	830,500.00	-	10,392,849.00	-	-	11,223,349.00
I-29 Shared Use Path	Community Development	288,404.00	-	-	-	-	288,404.00
Iron Street Shared Use Path	Community Development	270,000.00	-	-	-	-	270,000.00
Howell Street Shared Use Path North	Community Development	270,000.00	-	-	-	-	270,000.00
Howell Shared Use Path - South	Community Development	225,000.00	-	-	-	-	225,000.00
Burlington Improvements - Phase II	Community Development	185,625.00	-	1,864,955.00	-	-	2,050,580.00
ARRA Professional Services	Community Development	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	500,000.00
Riverfront Levee Trail	Community Development	50,000.00	-	-	-	-	50,000.00
Demolition and Boarding	Community Development	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	250,000.00
Hillside Litigation	Community Development	30,000.00	-	-	-	-	30,000.00
ARRA Landscaping Maintenance	Community Development	28,000.00	29,000.00	30,000.00	31,000.00	-	118,000.00
Multi-County Barrier Removal Trail Project	Community Development	25,000.00	246,000.00	-	-	-	271,000.00
18th and Swift Temporary Parking	Community Development	10,000.00	-	-	-	-	10,000.00
18th Avenue Bike Lanes	Community Development	-	33,000.00	330,000.00	-	-	363,000.00
ARRA - Cycle Track Extension	Community Development	-	-	1,427,398.00	-	-	1,427,398.00
Birmingham Connector Path	Community Development	-	40,000.00	-	-	-	40,000.00

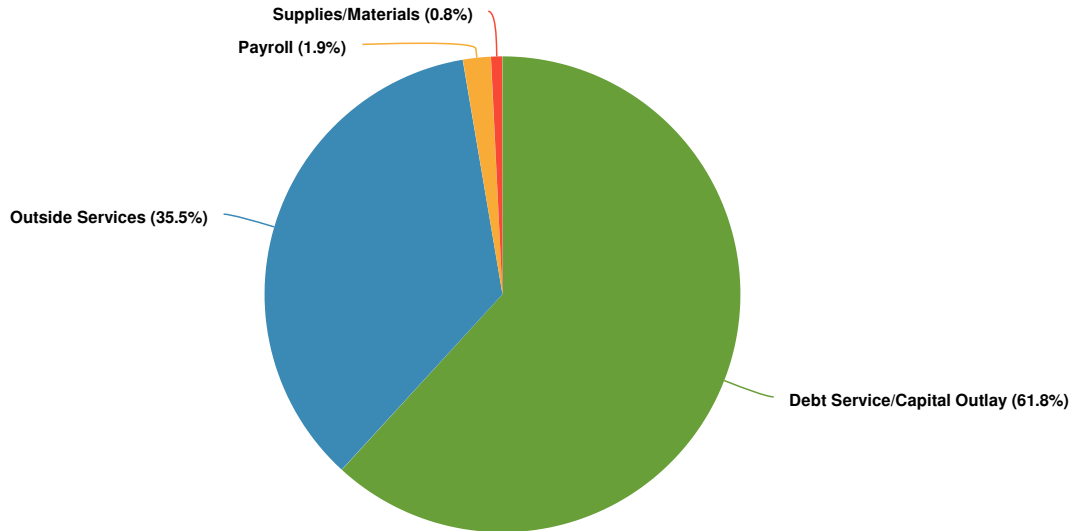
Request Title	Department	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Transfer - Metroflex Service	Transportation	414,913.00	393,750.00	413,437.00	434,109.00	455,815.00	2,112,024.00
Transfer - Northgate Alley Repairs	Transportation	250,000.00	-	-	-	-	250,000.00
Total Gaming		\$ 33,430,884	\$ 3,917,456	\$ 16,353,345	\$ 1,964,815	\$ 1,875,521	\$ 57,542,021
Ending Fund Balance:		\$ 16,489,444	\$ 20,319,440	\$ 17,692,845	\$ 23,424,780	\$ 29,246,009	

Convention and Tourism

The Convention & Tourism Fund is a Special Revenue Fund that is supported by a five percent (5%) tax on hotel and motel room sales within the City. This tax was approved by a vote of the people in 2012. Per RSMO Section 94.832.1, the revenue from this source may be spent “solely for the purpose of funding tourism and infrastructure improvements.”

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll					
OVERTIME	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Total Payroll:	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Benefits					
EDUCATION/TRAINING/TRAVEL	\$109	\$0	\$0	\$0	\$0
Total Benefits:	\$109	\$0	\$0	\$0	\$0
Outside Services					
PROFESSIONAL SERVICES	\$123,282	\$152,700	\$152,700	\$152,700	\$153,700
DUES & MEMBERSHIPS	\$0	\$5,000	\$5,000	\$5,000	\$5,000
ADMINISTRATIVE FEES	\$17,489	\$17,489	\$17,489	\$17,489	\$17,489
ADVERTISING	\$3,496	\$10,000	\$10,000	\$10,000	\$10,000
Total Outside Services:	\$144,266	\$185,189	\$185,189	\$185,189	\$186,189
Supplies/Materials					

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
BUSINESS FORMS/PRINTING	\$3,789	\$4,000	\$4,000	\$4,000	\$4,000
Total Supplies/Materials:	\$3,789	\$4,000	\$4,000	\$4,000	\$4,000
Debt Service/Capital Outlay					
INFRASTRUCTURE	\$118,909	\$913,960	\$913,960	\$913,960	\$324,000
Total Debt Service/Capital Outlay:	\$118,909	\$913,960	\$913,960	\$913,960	\$324,000
Total Expense Objects:	\$267,073	\$1,113,149	\$1,113,149	\$1,113,149	\$524,189

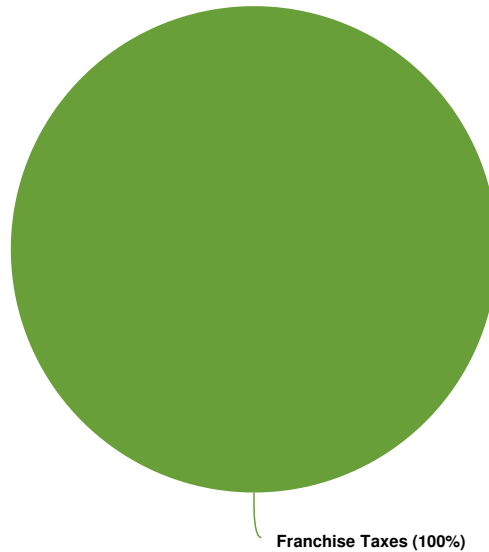
Revenue Description

Hotel/Motel Tax: This is a five percent (5%) tax on hotel and motel room sales within the City. This tax was approved by a vote of the people in 2012. Receipts have rebounded in FY 2022, and the FY 2023 Budget is based off of current projections. \$440,000, +\$90,000.

Interest Income: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$10,000, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Franchise Taxes					
HOTEL MOTEL TAX	\$443,143	\$350,000	\$350,000	\$440,000	\$440,000
Total Franchise Taxes:	\$443,143	\$350,000	\$350,000	\$440,000	\$440,000
Total Revenue Source:	\$443,143	\$350,000	\$350,000	\$440,000	\$440,000

Community Center

The Community Center Fund is an Enterprise Fund that was created to account for the revenues and expenses of the North Kansas City Community Center, a wellness and recreational center owned and operated by the City of North Kansas City.

In November 2014, the City entered into an agreement with the YMCA of Greater Kansas City which became effective on January 1, 2015. Per the agreement, the YMCA is operating the facility as a branch of the YMCA for a period of ten years.

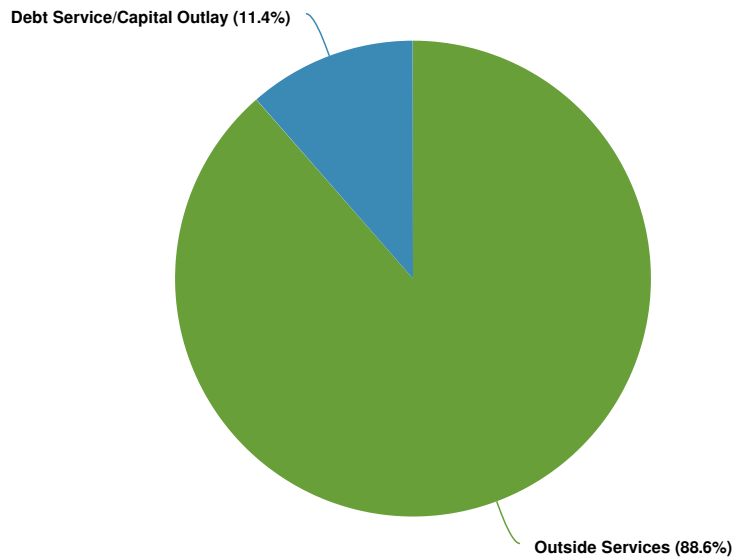
To the extent that the facility realizes annual operating deficits, the City shall fully fund those deficits through transfers from the Gaming Fund. To the extent that the facility realizes annual operating surpluses, the City and YMCA shall share equally in these surpluses, and such surpluses will be deposited into this fund.

Significant Non-Capital Budgetary Items

- A. *YMCA Operating Subsidy*: Per the Facility Operating and Cooperative Agreement, to whatever degree that is necessary to balance the YMCA budget for operating the Community Center, that amount is provided by the City. \$200,000, N/C.
- B. *YMCA Management Fee*: The YMCA receives a Management Fee for operating the Community Center. If the operating deficit is less than \$200,000, that fee is 17% of operating revenues. For FY 2022 budgeting purposes, a deficit of less than \$200,000 is assumed, and operating revenues of \$2,780,000 are assumed, resulting in a management fee of \$472,000, +\$47,455.
- C. *General Liability Insurance*: As the owner of the Community Center facility, the City needs to carry general liability insurance. \$39,784, +\$9,181.
- D. *Administrative Fees*: Functions funded in the General Fund provide services for functions in other City operating funds, and the General Fund receives a payment for these services from the other operating funds according to a calculation that is updated from time to time. A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services was revised in FY 2019. This analysis resulted in an increased amount for payment to the General Fund for the cost of these services beginning in FY 2020. \$12,319, N/C
- E. *NKC Healthy Citizen Initiative*: Through the NKC Healthy Citizens Initiative, North Kansas City residents would be offered city-subsidized membership rates to the NKC YMCA. The program offers two different membership options – individual and household. \$50,000.
- F. *Possible Capital Repairs*: An amount is budgeted for repairs to the building that might become necessary during the year. \$100,000, N/C.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services					
YMCA OPERATING SUBSIDY	\$78,597	\$200,000	\$200,000	\$200,000	\$200,000
YMCA ADMINISTRATIVE FEE	\$313,671	\$472,455	\$472,455	\$472,455	\$472,455
NKC HEALTHY CITIZEN INITIATIVE	\$0	\$50,000	\$50,000	\$50,000	\$50,000
GENERAL LIABILITY INSURANCE	\$26,611	\$30,603	\$30,603	\$30,603	\$39,784
ADMINISTRATIVE FEES	\$12,319	\$12,319	\$12,319	\$12,319	\$12,319
Total Outside Services:	\$431,198	\$765,377	\$765,377	\$765,377	\$774,558
Supplies/Materials					
YMCA OPERATING EXPENDITURE	\$2,285,046	\$0	\$0	\$0	\$0
Total Supplies/Materials:	\$2,285,046	\$0	\$0	\$0	\$0
Debt Service/Capital Outlay					
EQUIPMENT	\$0	\$100,000	\$100,000	\$100,000	\$100,000
DEPRECIATION EXPENSE	\$489,123	\$0	\$0	\$0	\$0
Total Debt Service/Capital Outlay:	\$489,123	\$100,000	\$100,000	\$100,000	\$100,000
Total Expense Objects:	\$3,205,367	\$865,377	\$865,377	\$865,377	\$874,558

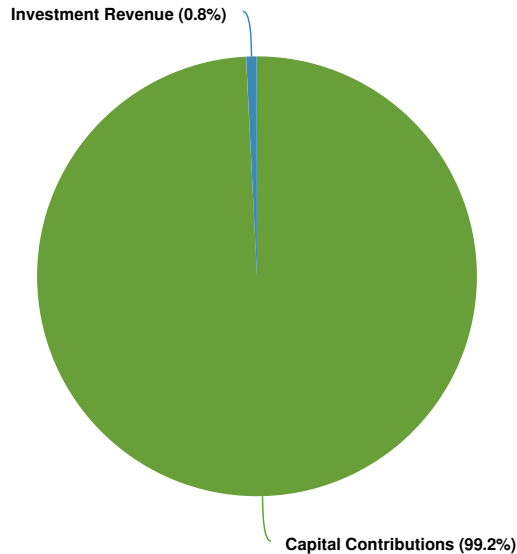
Revenue Descriptions

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$3,600, N/C.

Transfer from Gaming Fund: Whatever amount is required to bring the Community Center Fund into balance at the end of the year is transferred in from the Gaming Fund. In FY 2023, that amount is budgeted as \$400,000, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Charges For Services				
YMCA OPERATING REVENUE	\$2,259,162	\$0	\$0	\$0
Total Charges For Services:	\$2,259,162	\$0	\$0	\$0
Investment Revenue				
INTEREST EARNINGS	\$1,775	\$3,600	\$3,600	\$3,600
Total Investment Revenue:	\$1,775	\$3,600	\$3,600	\$3,600
Capital Contributions				
TRANSFER IN - GAMING FUND	\$800,000	\$400,000	\$400,000	\$400,000
TRANSFER IN - GENERAL FUND		\$50,000		\$50,000
Total Capital Contributions:	\$800,000	\$450,000	\$400,000	\$450,000
Total Revenue Source:	\$3,060,937	\$453,600	\$403,600	\$453,600

Communications

The Communications Fund was originally created to account for the operations of the City's fiber optic, high-speed internet utility, liNKCity. The fund was originated through a transfer from the Gaming Fund, and was supported by user fees.

In September 2014, the City entered into an Operations and Maintenance Agreement with DataShack, LLC (now NOCIX, LLC). The agreement calls for NOCIX to operate and maintain the City's fiber optic network for a term of ten years, with the City retaining ownership of the network. NOCIX has formed an LLC named KC Fiber to operate the utility.

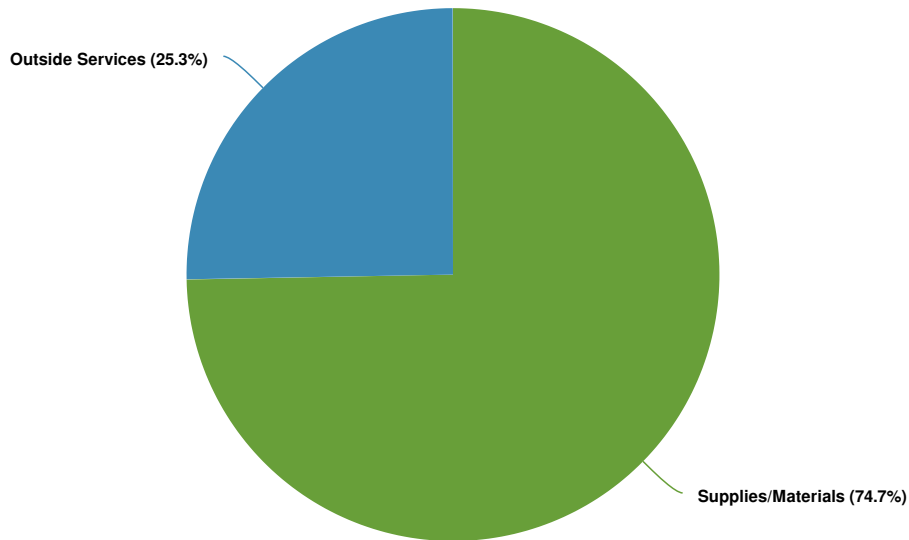
The agreement calls for the City to share equally with NOCIX in any annual operating deficits up to an annual limit of \$150,000 and to share equally in any annual operating surpluses. Any fund balance in this account is available to pay the City's share of any deficit or other expenses for which the City may be contractually liable. To the extent that fund balances in this fund are insufficient to cover expenses, funds are transferred into this fund from the Gaming Fund.

Significant Non-Capital Budgetary Items

- A. *Professional Services*: An amount is assumed for auditing or legal services that might be necessary for the City to perform its due diligence as the owner of the utility. \$15,000, N/C.
- B. *Liability Insurance*: As the owner of the utility, the City must carry liability insurance on the infrastructure. \$23,417, +\$5,403.
- C. *Administrative Fees*: Functions funded in the General Fund provide services for functions in other City operating funds, and the General Fund receives a payment for these services from the other operating funds according to a calculation that is updated from time to time. A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services was revised in FY 2019. \$12,319, N/C.
- D. *Operating Subsidy*: Per the City's *Agreement to Operate Fiber Optic Network* with DataShack, the City and DataShack will share equally in operating deficits less than \$150,000. The maximum amount (\$150,000) is assumed. \$150,000.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2020 Actual	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2023 Budgeted
Expense Objects					
Outside Services					
PROFESSIONAL SERVICES	\$1,400	\$0	\$15,000	\$15,000	\$15,000
GENERAL LIABILITY INSURANCE	\$15,140	\$15,664	\$18,013	\$18,013	\$23,417
ADMINISTRATIVE FEES	\$12,319	\$12,319	\$12,319	\$12,319	\$12,319
Total Outside Services:	\$28,859	\$27,983	\$45,332	\$45,332	\$50,736
Supplies/Materials					
OPERATING EXPENSE	\$896,791	\$1,033,485	\$150,000	\$150,000	\$150,000
Total Supplies/Materials:	\$896,791	\$1,033,485	\$150,000	\$150,000	\$150,000
Debt Service/Capital Outlay					
DEPRECIATION EXPENSE	\$460,380	\$460,380	\$0	\$0	\$0
Total Debt Service/Capital Outlay:	\$460,380	\$460,380	\$0	\$0	\$0
Total Expense Objects:	\$1,386,030	\$1,521,847	\$195,332	\$195,332	\$200,736

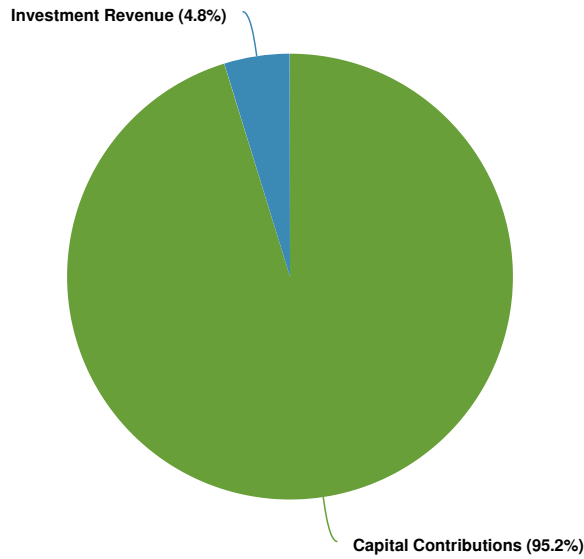
Revenue Description

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$5,000, N/C.

Transfer from Gaming Fund: Whatever amount is required to bring the Communications Fund into balance at the end of the year is transferred in from the Gaming Fund. \$100,000, N/C.

Revenues by Source

Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Charges For Services					
OPERATIONAL REVENUE	\$1,038,051	\$0	\$0	\$0	\$0
Total Charges For Services:	\$1,038,051	\$0	\$0	\$0	\$0
Other Revenue					
LOCATE FEES	\$0	\$75,000	\$75,000	\$0	\$0
Total Other Revenue:	\$0	\$75,000	\$75,000	\$0	\$0
Investment Revenue					
INTEREST INCOME	\$4,990	\$5,000	\$5,000	\$5,000	\$5,000
Total Investment Revenue:	\$4,990	\$5,000	\$5,000	\$5,000	\$5,000
Capital Contributions					
TRANSFER IN - GAMING FUND	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Capital Contributions:	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue Source:	\$1,143,041	\$180,000	\$180,000	\$105,000	\$105,000

FUND SUMMARIES



Fund Summary



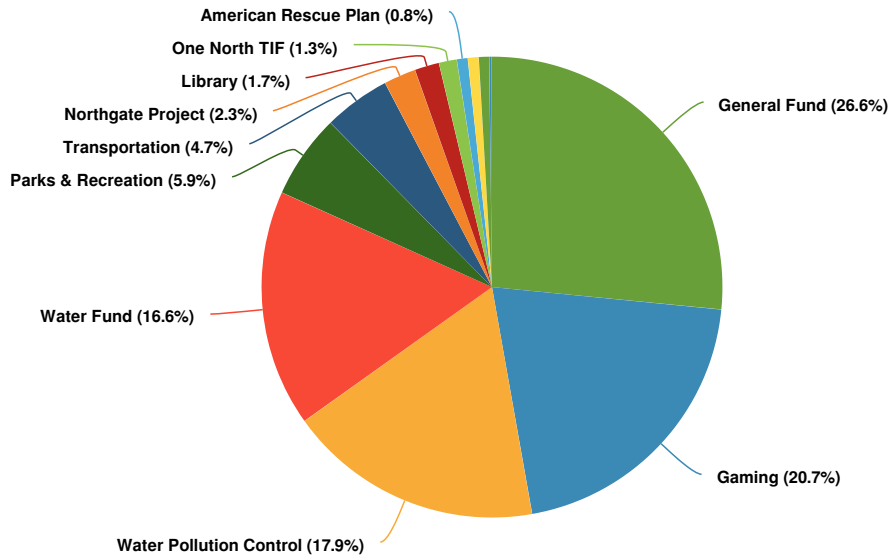
Fund Balance Summary

Fund	2023			Revenue Over (Under) Expenditure	Estimated Ending Fund Balance
	Estimated Beginning Fund Balance	Estimated Revenues	Estimated Expenditures		
Governmental Fund Types					
General	\$19,125,931	\$16,008,329	\$19,366,295	\$ (3,357,966)	\$15,767,966
Special Revenue Funds					
Parks & Recreation	913,952	3,553,910	3,627,248	(73,338)	840,614
Public Library	1,481,756	1,037,600	1,147,365	(109,765)	1,371,991
Gaming Revenues	37,474,201	12,446,127	33,430,884	(20,984,757)	16,489,444
Transportation	3,049,559	2,820,284	3,434,222	(613,938)	2,435,621
Convention & Tourism	750,859	450,000	524,189	(74,189)	676,670
One North TIF	5,000	755,000	750,000	5,000	10,000
Capital Improvements Funds					
Northgate	2,329,701	1,360,000	1,710,319	(350,319)	1,979,382
Enterprise Funds					
Community Center	72,610	453,600	874,558	(420,958)	(348,348)
Communications	595,689	105,000	200,736	(95,736)	499,953
Water	4,371,244	10,010,936	11,226,190	(1,215,254)	3,155,990
Water Pollution Control	520,081	10,795,590	10,196,418	599,172	1,119,253
Reserves					
Retiree Health Insurance	-	-	-	-	-
	\$70,690,583	\$59,796,376	\$86,488,424	\$(26,692,048)	\$43,998,536



Revenue by Fund

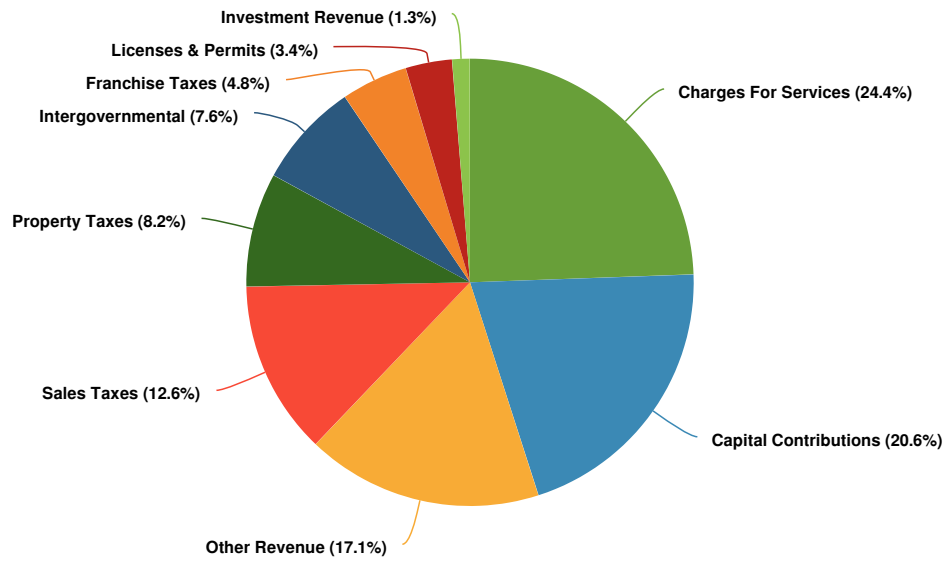
2023 Revenue by Fund



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
General Fund	\$17,493,399	\$15,430,329	\$15,457,829	\$17,430,877	\$16,008,329
Parks & Recreation	\$1,482,822	\$1,185,417	\$1,216,647	\$1,289,332	\$3,553,910
Library	\$1,152,611	\$1,089,650	\$1,104,384	\$1,089,650	\$1,037,600
Transportation	\$3,317,023	\$2,744,413	\$2,744,413	\$3,237,101	\$2,820,284
Convention & Tourism	\$449,735	\$360,000	\$360,000	\$450,000	\$450,000
Gaming	\$8,442,968	\$14,485,586	\$14,485,586	\$10,558,776	\$12,446,127
Water Fund	\$4,837,454	\$2,856,058	\$2,856,058	\$2,856,058	\$10,010,936
Water Pollution Control	\$8,510,259	\$9,029,469	\$9,029,469	\$9,029,469	\$10,795,590
Community Center	\$3,060,937	\$453,600	\$403,600	\$453,600	\$453,600
Communications	\$1,143,041	\$180,000	\$180,000	\$105,000	\$105,000
Northgate Project	\$4,325,252	\$1,300,000	\$1,300,000	\$1,711,285	\$1,360,000
Covid19 Grants And Disbursements	\$122	\$0	\$0	\$0	\$0
Health Insurance Reserve	\$916	\$1,500	\$1,500	\$0	\$0
Police & Fire Pension Tax Collections	\$782,706	\$0	\$0	\$0	\$0
Police and Fire Pension Trust	\$760,000	\$0	\$0		
American Rescue Plan	\$460,809	\$466,181	\$466,181	\$466,181	\$466,181
One North TIF	\$392,856	\$755,000	\$755,000	\$755,000	\$755,000
Total:	\$56,612,912	\$50,337,203	\$50,360,667	\$49,432,329	\$60,262,557

Revenues by Source

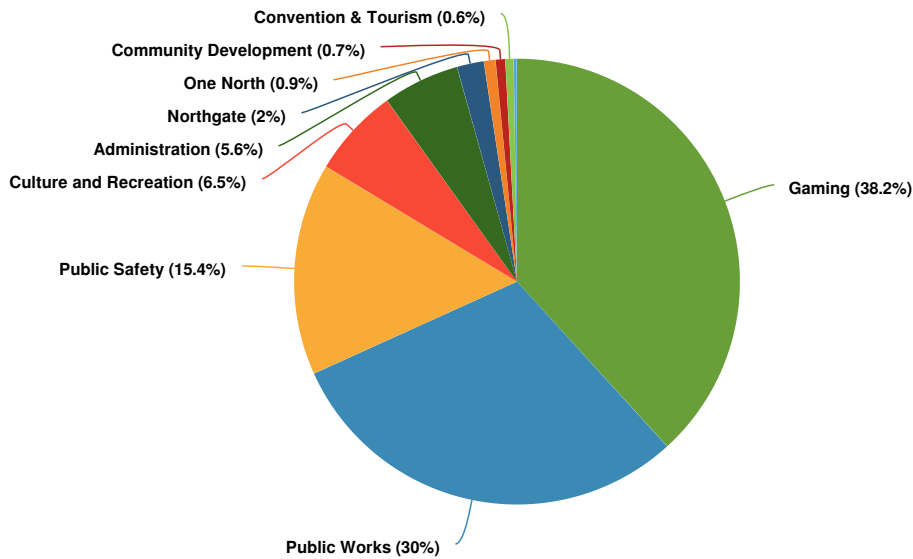
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$5,790,424	\$4,868,762	\$4,868,762	\$5,078,800	\$4,966,255
Franchise Taxes	\$2,986,598	\$2,875,000	\$2,875,000	\$2,877,000	\$2,893,000
Sales Taxes	\$9,071,570	\$7,580,000	\$7,580,000	\$9,205,627	\$7,580,000
Intergovernmental	\$908,394	\$4,576,681	\$4,596,415	\$799,807	\$4,585,681
Licenses & Permits	\$2,132,703	\$2,030,000	\$2,030,000	\$2,004,500	\$2,030,000
Charges For Services	\$14,155,721	\$12,455,527	\$12,483,027	\$12,455,527	\$14,726,526
Other Revenue	\$10,115,145	\$9,200,810	\$9,200,810	\$9,858,670	\$10,289,000
Investment Revenue	\$540,651	\$769,743	\$764,743	\$533,243	\$767,594
Capital Contributions	\$10,911,707	\$5,980,680	\$5,961,910	\$6,619,155	\$12,424,501
Total Revenue Source:	\$56,612,912	\$50,337,203	\$50,360,667	\$49,432,329	\$60,262,557

Expenditures by Function

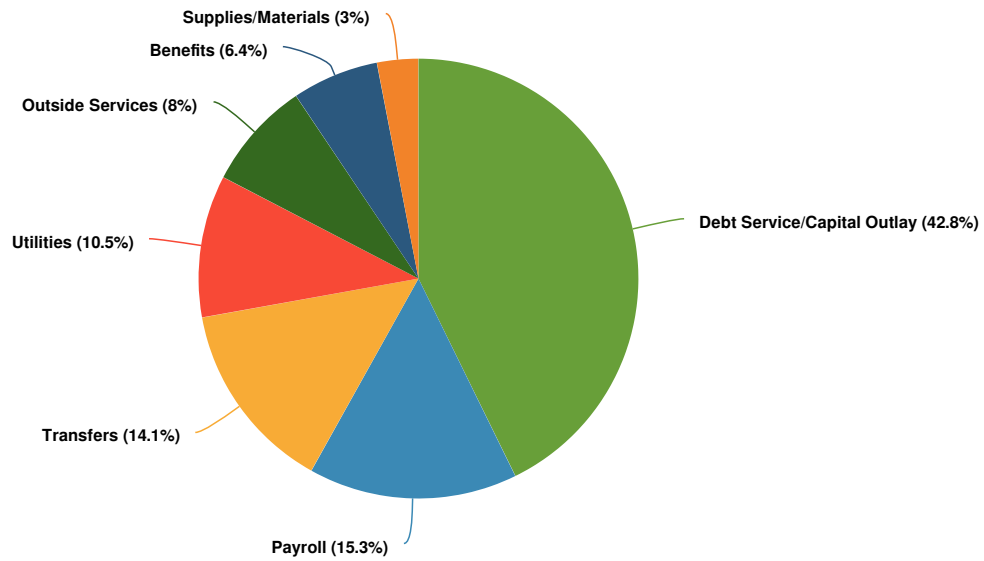
Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expenditures					
Administration	\$3,111,908	\$4,597,599	\$4,672,744	\$3,530,189	\$4,859,807
Public Safety	\$11,614,891	\$12,562,912	\$12,970,611	\$12,440,982	\$13,464,446
Culture and Recreation	\$6,159,968	\$3,424,301	\$3,470,265	\$3,752,304	\$5,649,170
Public Works	\$13,195,952	\$16,795,628	\$20,938,447	\$20,183,286	\$26,219,366
Convention & Tourism	\$267,073	\$1,113,149	\$1,113,149	\$1,113,149	\$524,189
Community Development	\$525,545	\$588,945	\$588,945	\$529,112	\$609,505
Gaming	\$7,802,246	\$25,008,046	\$26,609,639	\$8,439,647	\$33,430,884
Northgate	\$1,335,639	\$4,312,319	\$5,062,319	\$4,312,319	\$1,710,319
Police and Fire Pension	\$760,000	\$0	\$0	\$0	\$0
Retiree Health Insurance	\$20,520	\$156,469	\$156,469	\$157,969	\$0
Communications	\$1,521,847	\$195,332	\$195,332	\$195,332	\$200,736
One North		\$750,000		\$750,000	\$750,000
Total Expenditures:	\$46,315,591	\$69,504,700	\$75,777,920	\$55,404,289	\$87,418,422

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

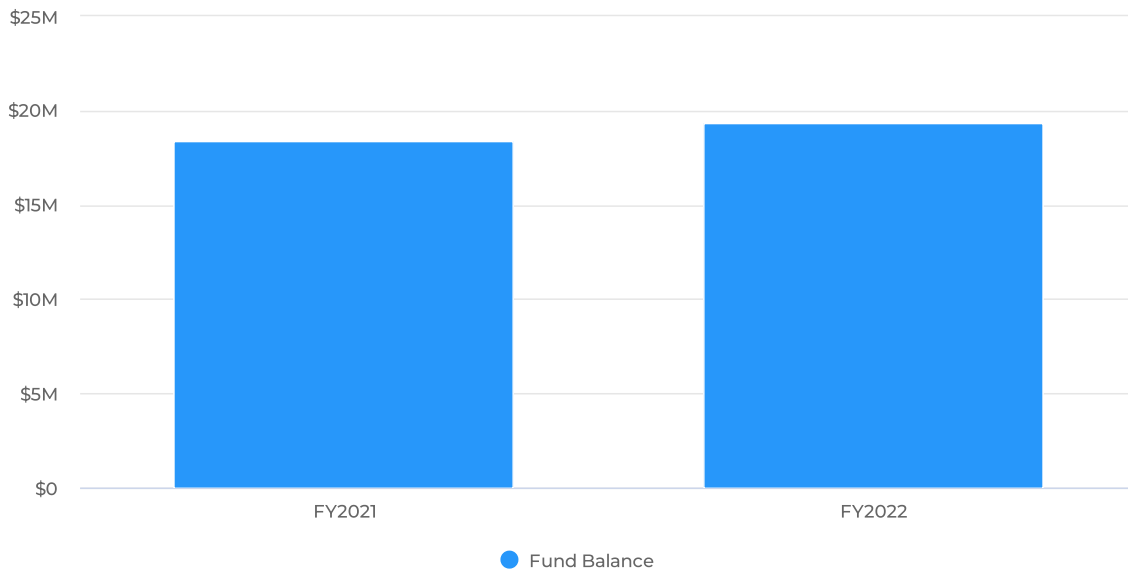


Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$11,428,391	\$12,140,078	\$12,511,829	\$12,226,010	\$13,416,685
Benefits	\$4,993,618	\$5,824,465	\$5,824,465	\$5,346,674	\$5,559,218
Outside Services	\$3,536,006	\$6,489,705	\$6,622,523	\$5,291,840	\$6,975,107
Utilities	\$7,017,509	\$9,128,054	\$9,128,054	\$8,870,953	\$9,137,274
Supplies/Materials	\$5,020,089	\$2,375,079	\$2,397,513	\$2,340,554	\$2,650,869
Debt Service/Capital Outlay	\$6,654,466	\$27,616,639	\$33,331,626	\$15,397,578	\$37,371,640
Transfers	\$7,665,511	\$5,930,680	\$5,961,910	\$5,930,680	\$12,307,630
Total Expense Objects:	\$46,315,591	\$69,504,700	\$75,777,920	\$55,404,289	\$87,418,422



Fund Balance

Fund Balance Projections

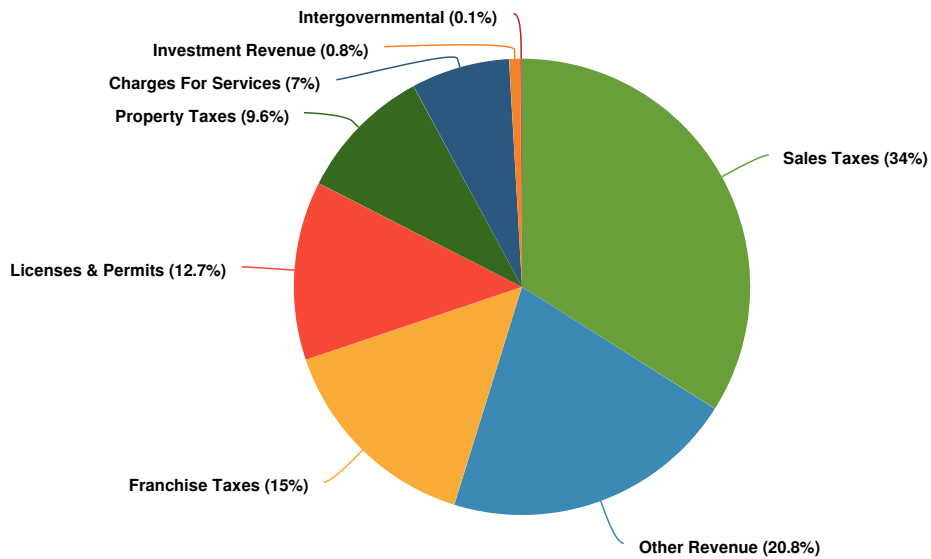


**General Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Unreserved Fund Balance (Available for Appropriation)	\$ 19,383,515	\$ 19,125,931
Revenues		
Estimated Fiscal Year Revenues	17,430,877	16,008,329
Total Revenues	\$ 17,430,877	\$ 16,008,329
Expenditures		
Projected Fiscal Year Expenditures	17,688,461	19,366,295
Total Expenditures	\$ 17,688,461	\$ 19,366,295
Estimated Revenues Over (Under) Expenditures	\$ (257,584)	\$ (3,357,966)
Ending Balance September 30		
Estimated Unreserved Fund Balance	<u>\$ 19,125,931</u>	<u>\$ 15,767,965</u>

Revenues by Source

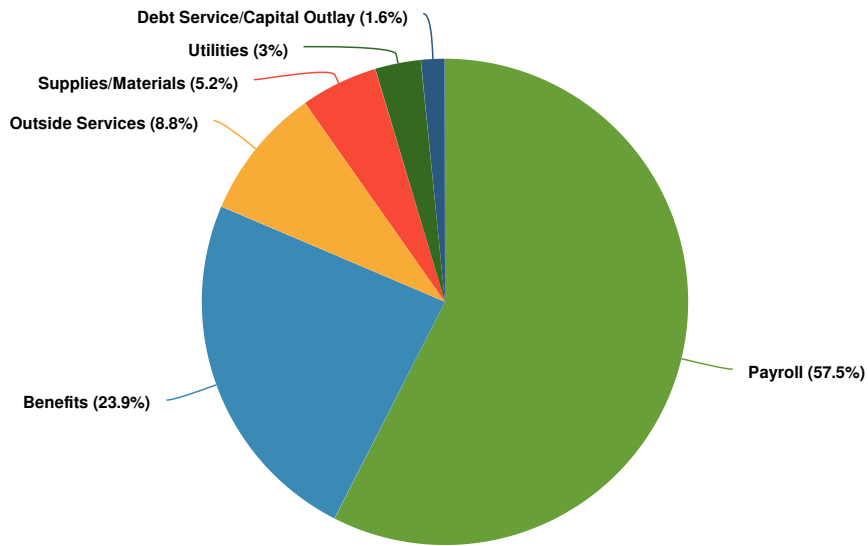
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$1,617,694	\$1,539,462	\$1,539,462	\$1,653,800	\$1,539,462
Franchise Taxes	\$2,431,124	\$2,475,000	\$2,475,000	\$2,387,000	\$2,403,000
Sales Taxes	\$6,812,008	\$5,440,000	\$5,440,000	\$6,596,065	\$5,440,000
Intergovernmental	\$50,660	\$18,000	\$18,000	\$18,000	\$18,000
Licenses & Permits	\$2,132,703	\$2,030,000	\$2,030,000	\$2,004,500	\$2,030,000
Charges For Services	\$1,211,818	\$1,068,867	\$1,096,367	\$1,068,867	\$1,118,867
Other Revenue	\$2,923,713	\$2,734,000	\$2,734,000	\$3,596,585	\$3,334,000
Investment Revenue	\$88,409	\$125,000	\$125,000	\$25,000	\$125,000
Capital Contributions	\$225,270	\$0	\$0	\$81,060	\$0
Total Revenue Source:	\$17,493,399	\$15,430,329	\$15,457,829	\$17,430,877	\$16,008,329

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Expense Objects				
Payroll	\$9,540,930	\$9,906,617	\$10,278,368	\$10,170,260
Benefits	\$4,116,869	\$4,629,389	\$4,629,389	\$4,171,825
Outside Services	\$1,176,221	\$1,647,197	\$1,744,590	\$1,676,457
Utilities	\$466,030	\$569,580	\$569,580	\$509,280
Supplies/Materials	\$675,016	\$907,979	\$915,679	\$905,529
Debt Service/Capital Outlay	\$78,063	\$235,110	\$250,110	\$235,110
Total Expense Objects:	\$16,053,130	\$17,895,872	\$18,387,716	\$17,668,461

PARKS AND RECREATION FUND



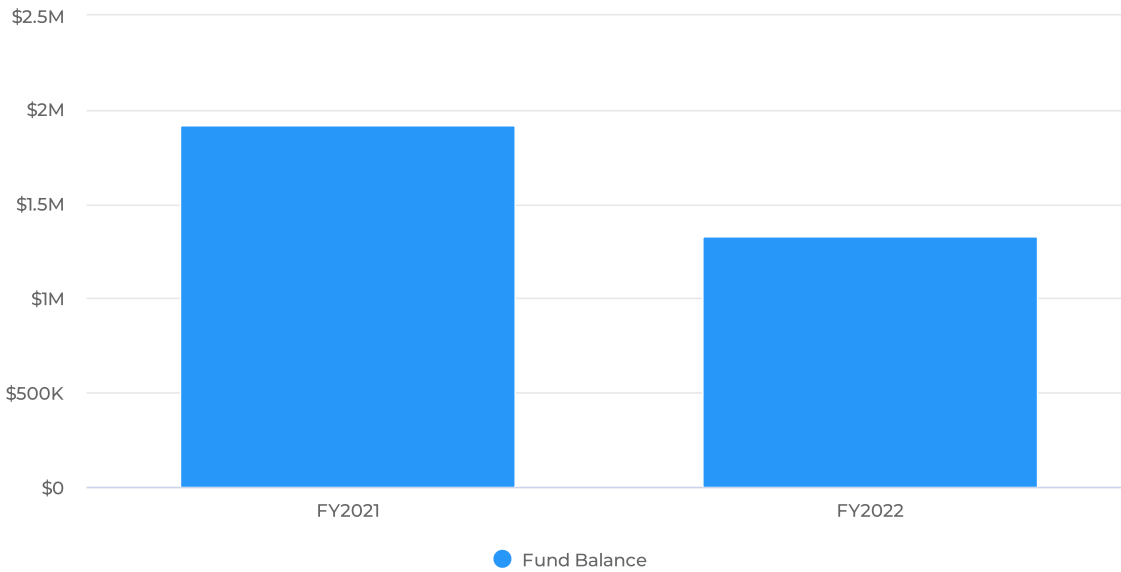
Parks & Recreation Fund

The Parks & Recreation Fund is supported by a levy on real and personal property, as well as program receipts and user fees. The Parks & Recreation Department is responsible for maintaining the City's parks and providing a variety of recreational programs, special events and other community opportunities for residents and visitors to North Kansas City.

The Parks & Recreation Department is governed by the Parks & Recreation Board, whose members are appointed by the Mayor and approved by the City Council.

Fund Balance

Fund Balance Projections



**Parks & Recreation Fund
Estimated Statement of Financial Position
For Year Ending September 30, 2022 & 2023**

	<u>Projected FY 2022</u>	<u>Adopted FY 2023</u>
Beginning Balance October 1		
Unreserved Fund Balance (Available for Appropriation)	\$ 1,328,164	\$ 913,952
Revenues		
Estimated Fiscal Year Revenues	\$ 944,485	\$ 909,193
Transfer In - Gaming	344,847	2,644,717
Total Revenues	\$ 1,289,332	\$ 3,553,910
Expenditures		
Projected Fiscal Year Expenditures	\$ 1,703,544	\$ 3,627,248
Total Expenditures	\$ 1,703,544	\$ 3,627,248
Estimated Revenues Over (Under) Expenditures	\$ (414,212)	\$ (73,338)

Ending Balance September 30

Estimated Unreserved Fund Balance

<u>\$ 913,952</u>	<u>\$ 840,614</u>
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Revenue Descriptions

Property Tax

Property tax limits are set by local governments within the limits set by the Missouri Constitution, the Hancock Amendment and state statutes. The current property tax levy per \$100 of assessed value as of October 1, 2021 for the Parks Fund is 0.1620.

Property taxes are billed and collected for the City by the Clay County Collector. The budget anticipates that the Parks & Recreation property tax rate will decrease due to the Blankenship decision. In the coming fiscal year. The City's total assessed valuation after TIF deductions, to which the property tax rate is applied, is expected to increase. However, until the levy rate is finalized before October 1, the FY 2023 Budget will assume flat revenues.

Real Estate Tax: The Real Estate Tax is a tax on real property in the City limits. Real Estate Tax revenue is calculated by taking the market valuation of real property in the City, as determined by the Clay County Assessor, and multiplying it by the assessment ratio to obtain the assessed value. The assessment ratio for the three types of real property is: 32% for commercial real estate, 19% for residential real estate and 12% for agricultural real estate. Real Estate Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$404,900, N/C.

Personal Property Tax: The Personal Property Tax is a tax on personal property, i.e. cars, boats, trailers, computers, manufacturing equipment, etc., within the City limits. Personal Property Tax revenue is calculated by taking the market valuation of personal property, as determined by the Clay County Assessor, and multiplying it by the assessment ratio of 33%. Personal Property Taxes are then calculated by multiplying the assessed value by the adopted property tax levy for the City per each \$100 of assessed valuation. \$134,900, N/C.

Commercial Surtax: The State of Missouri has set a value of \$1.59 per \$100 of assessed real estate value to replace the Merchant and Manufacturers Tax. The tax is collected by the County and distributed based on the City's percentage of commercial real estate countywide. \$154,993, +\$37,493.

Utility – RR – Fin Inst. Tax: This is real and personal property tax that is assessed by the state on utilities and railroads that cross multiple jurisdictions. The tax is based on the levies listed above. Also, this is a tax on banks and other financial institutions; it is collected by the state and allocated based on the number of accounts opened in the City limits. \$22,900, N/C.

Other Revenue

Facility Use Fees: This is revenue from fees collected for the use of City facilities such as park shelters. \$60,000, N/C.

Building Rentals: This is revenue from rentals of the Parks and Recreation Center. \$20,000, N/C.

Concession Receipts: This is revenue from amounts collected from the sale of concessions at recreation programs offered by the Parks and Recreation Department. While a small amount of revenue is usually collected each year, the department does not plan on it for revenue purposes. \$0, N/C.

Program Fees: This is revenue from fees collected from participants in recreation programs. \$60,000, N/C.

Senior Citizen Trips: This is revenue from fees paid for various senior citizen trips taken throughout the year. \$20,000, N/C.

KCMO Payment for Dog Park Maintenance: Waggin' Trails Park is a cooperative venture of the City of Kansas City, MO (KCMO) and the City of North Kansas City. KCMO contributes \$1,500 per month. \$18,000, N/C.

Donations and Sponsorships: This is revenue from donations made to the department or sponsorships obtained for events. This line item also accounts for allocations from the Crummett Family Charitable Fund. \$5,000, N/C.

Miscellaneous Other Income: This revenue is for revenues that do not fit any of the other descriptions listed. \$3,500, N/C

Interest Earned: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$5,000, N/C

Transfer from Gaming:

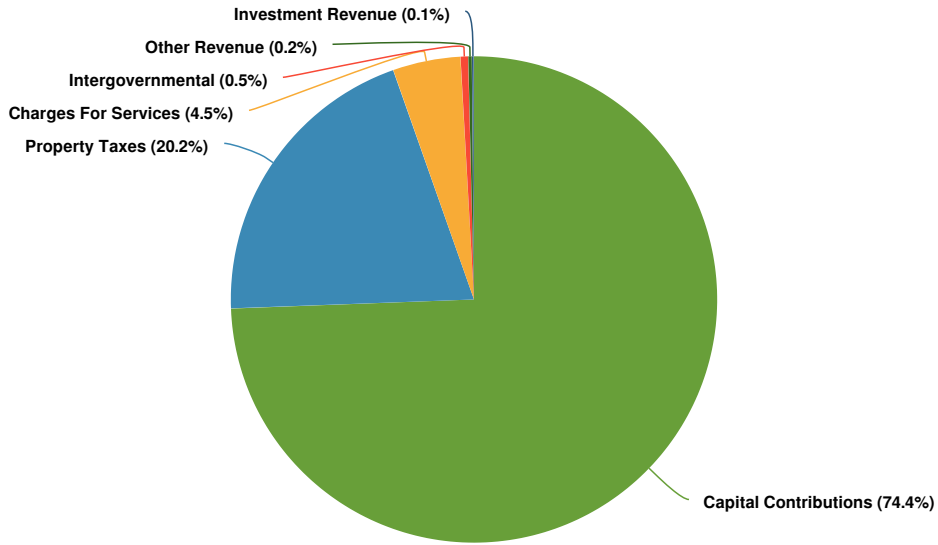
- A. Functions funded in the General Fund provide services for functions in other City operating funds, and the General Fund receives a payment for these services from the other operating funds according to a calculation that is updated from time to time. A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services

was last revised in FY 2019. In the case of the Parks & Recreation Fund, the Gaming Fund has traditionally made an annual subsidy to the Parks & Recreation Fund to fully offset this payment. \$144,717, N/C.

Proceeds on the Sale: This line item accounts for the sale of City property that is no longer being used. The City does not budget an amount due to the uncertainty of what amounts might be received.

Revenues by Source

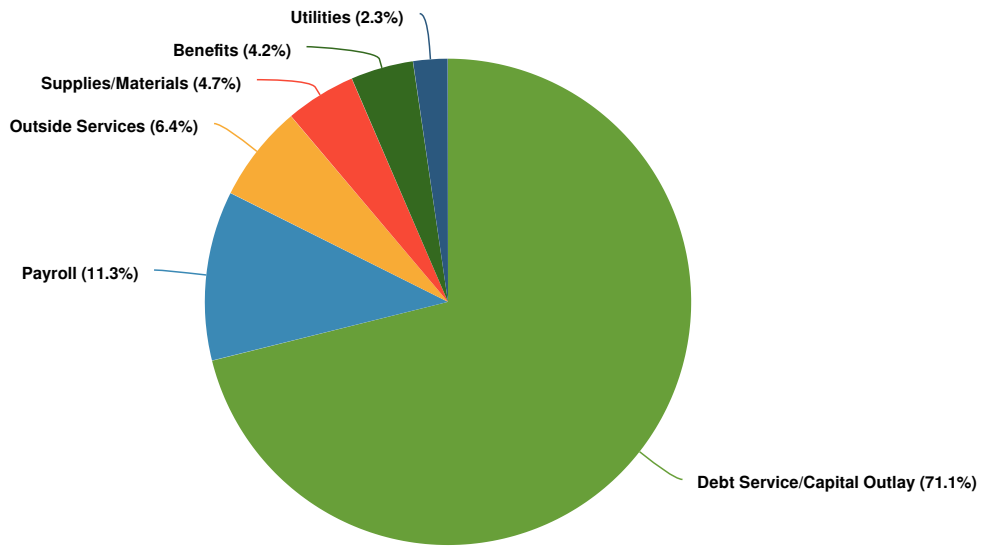
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$720,011	\$680,200	\$680,200	\$705,900	\$717,693
Intergovernmental	\$18,251	\$18,000	\$18,000	\$18,000	\$18,000
Charges For Services	\$159,588	\$160,000	\$160,000	\$160,000	\$160,000
Other Revenue	\$107,229	\$8,500	\$8,500	\$55,585	\$8,500
Investment Revenue	\$7,954	\$5,000	\$5,000	\$5,000	\$5,000
Capital Contributions	\$469,788	\$313,717	\$344,947	\$344,847	\$2,644,717
Total Revenue Source:	\$1,482,822	\$1,185,417	\$1,216,647	\$1,289,332	\$3,553,910

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Expense Objects				
Payroll	\$374,580	\$386,700	\$386,700	\$386,700
Benefits	\$137,603	\$171,724	\$171,724	\$149,997
Outside Services	\$202,821	\$245,667	\$245,667	\$238,577
Utilities	\$71,778	\$83,500	\$83,500	\$83,500
Supplies/Materials	\$131,722	\$153,950	\$153,950	\$170,770
Debt Service/Capital Outlay	\$1,153,728	\$340,000	\$371,230	\$680,000
Total Expense Objects:	\$2,072,232	\$1,381,541	\$1,412,771	\$1,709,544

PUBLIC LIBRARY FUND



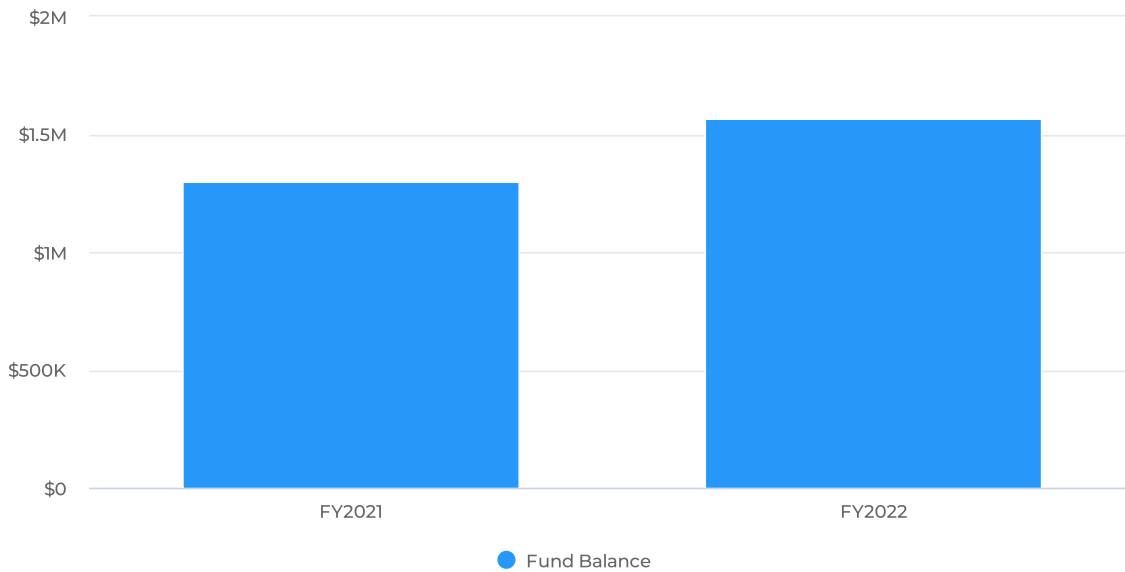
Library Fund

The Public Library Fund is supported primarily by a property tax levy on real and personal property and user fees. The fund accounts for the revenues and expenditures involved in operating the North Kansas City Library.

The North Kansas City Library is governed by the Library Board, whose members are appointed by the Mayor and approved by the City Council.

Fund Balance

Fund Balance Projections



**Public Library Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Total Fund Balance	\$1,569,489	\$ 1,481,756
Unreserved Fund Balance (Available for Appropriation)	\$1,569,489	\$ 1,481,756
Revenues		
Estimated Fiscal Year Revenues	\$1,037,600	\$ 1,037,600
Transfer In - Gaming Fund	52,050	-
Total Revenues	\$1,089,650	\$ 1,037,600
Expenditures		
Projected Fiscal Year Expenditures	\$1,177,383	\$ 1,147,365
Total Expenditures	\$1,177,383	\$ 1,147,365

Estimated Revenues Over (Under) Expenditures

\$ (87,733) \$ (109,765)

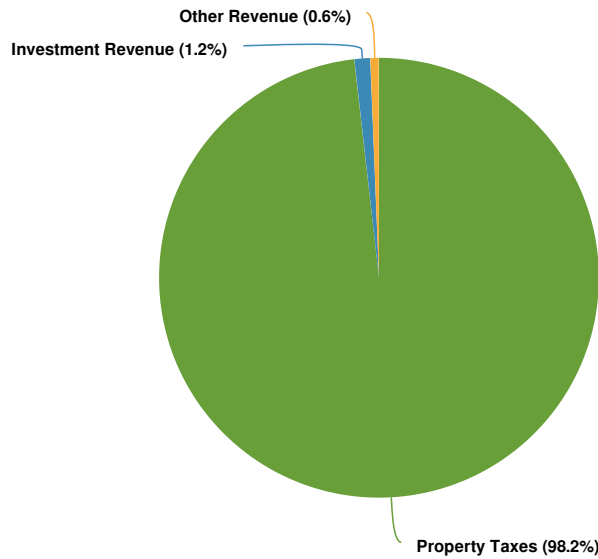
Ending Balance September 30

Estimated Unreserved Fund Balance

\$1,481,756 \$ 1,371,991

Revenues by Source

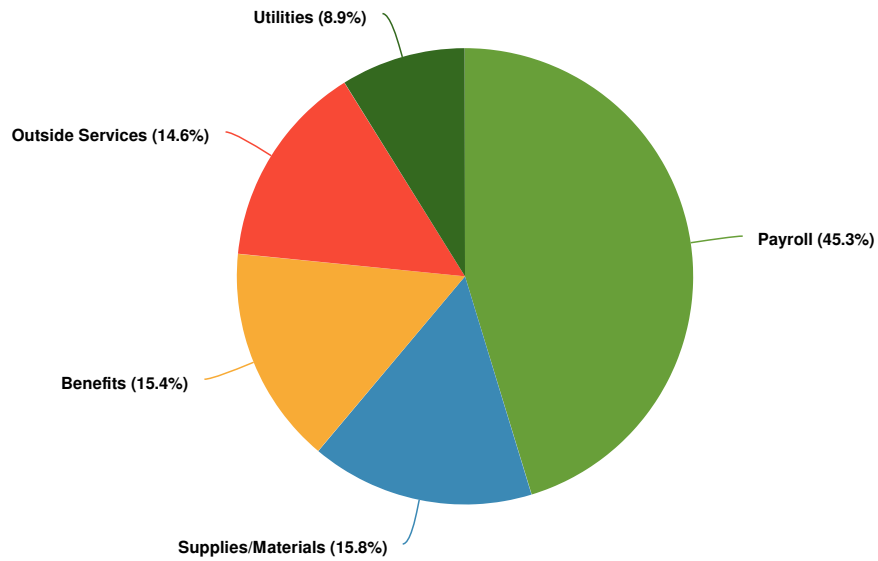
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$1,078,444	\$1,019,100	\$1,019,100	\$1,019,100	\$1,019,100
Intergovernmental	\$57,259	\$0	\$14,734	\$0	\$0
Other Revenue	\$8,456	\$6,500	\$6,500	\$6,500	\$6,500
Investment Revenue	\$8,452	\$12,000	\$12,000	\$12,000	\$12,000
Capital Contributions	\$0	\$52,050	\$52,050	\$52,050	\$0
Total Revenue Source:	\$1,152,611	\$1,089,650	\$1,104,384	\$1,089,650	\$1,037,600

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$419,807	\$500,631	\$500,631	\$500,631	\$519,734
Benefits	\$124,793	\$174,303	\$174,303	\$174,303	\$177,232
Outside Services	\$133,039	\$167,149	\$167,149	\$167,149	\$167,149
Utilities	\$80,012	\$101,600	\$101,600	\$101,600	\$101,600
Supplies/Materials	\$124,719	\$181,650	\$196,384	\$181,650	\$181,650
Debt Service/Capital Outlay	\$0	\$52,050	\$52,050	\$52,050	\$0
Total Expense Objects:	\$882,369	\$1,177,383	\$1,192,117	\$1,177,383	\$1,147,365

TRANSPORTATION FUND

The Transportation Fund pays for the activities of the Public Works Transportation Division. It is responsible for the maintenance of the City's street right-of-ways, including streets, curbs and gutters, sidewalks and street trees.



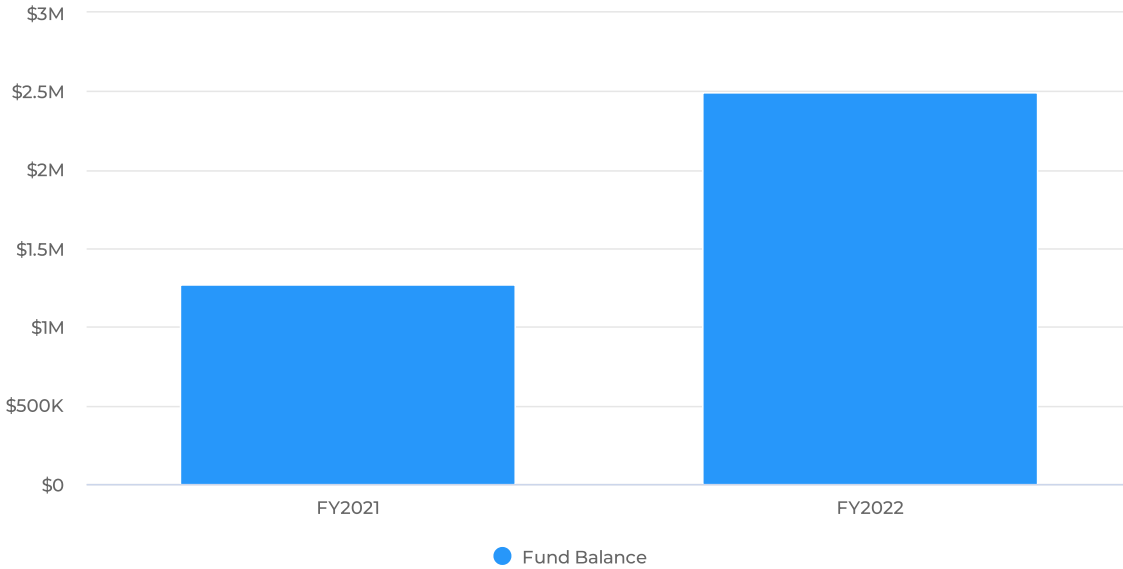
Transportation Fund

This budget also funds a contract for fixed-route and on-demand bus service with the Kansas City Area Transit Authority (KCATA), the cost of streetlights provided by Kansas City Power and Light, and the cost of streetlights owned by the City.

The Buildings & Grounds and Transportation units combine to create the Municipal Services Division. Transportation employees and Buildings & Grounds employees are cross-trained to perform the duties of both divisions. Three-fourths of the salary of the Superintendent of Municipal Services is charged to the Transportation Fund, with the other one-fourth paid for through the General Fund's Buildings & Grounds Division.

Fund Balance

Fund Balance Projections



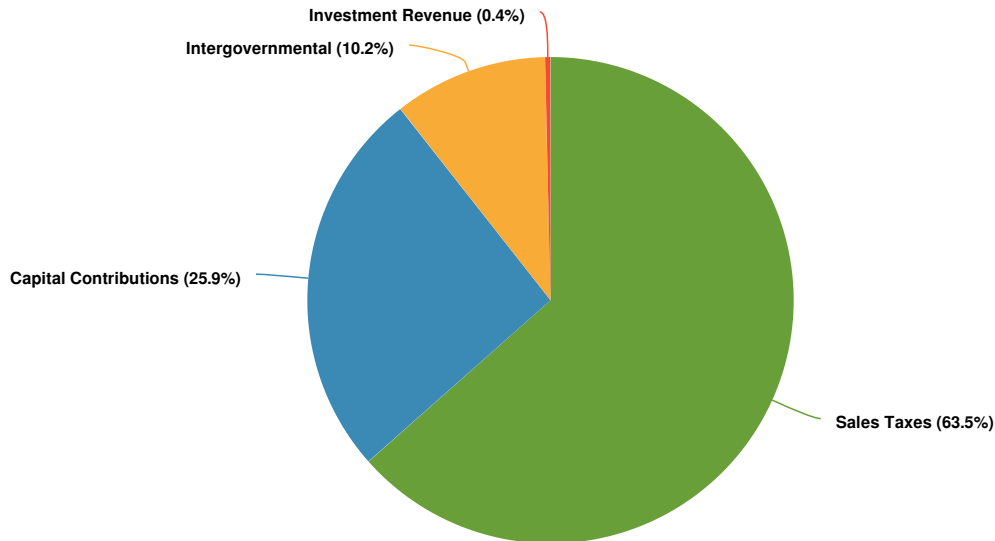
**Transportation Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	<u>Projected FY 2022</u>	<u>Adopted FY 2023</u>
Beginning Balance October 1		
	\$	\$
Unreserved Fund Balance (Available for Appropriation)	2,494,602	3,049,559
Revenues		

		\$
Estimated Fiscal Year Revenues	\$ 2,572,188	2,088,500
Transfer in from Gaming	664,913	731,784
		\$
Total Revenues	\$ 3,237,101	2,820,284
Expenditures		
Projected Fiscal Year Expenditures	\$ 2,682,144	\$ 3,434,222
		\$
Total Expenditures	\$ 2,682,144	3,434,222
Estimated Revenues Over (Under) Expenditures	\$ 554,957	\$ (613,938)
Ending Balance September 30		
Estimated Unreserved Fund Balance	<u><u>\$ 3,049,559</u></u>	<u><u>\$ 2,435,621</u></u>

Revenues by Source

Projected 2023 Revenues by Source

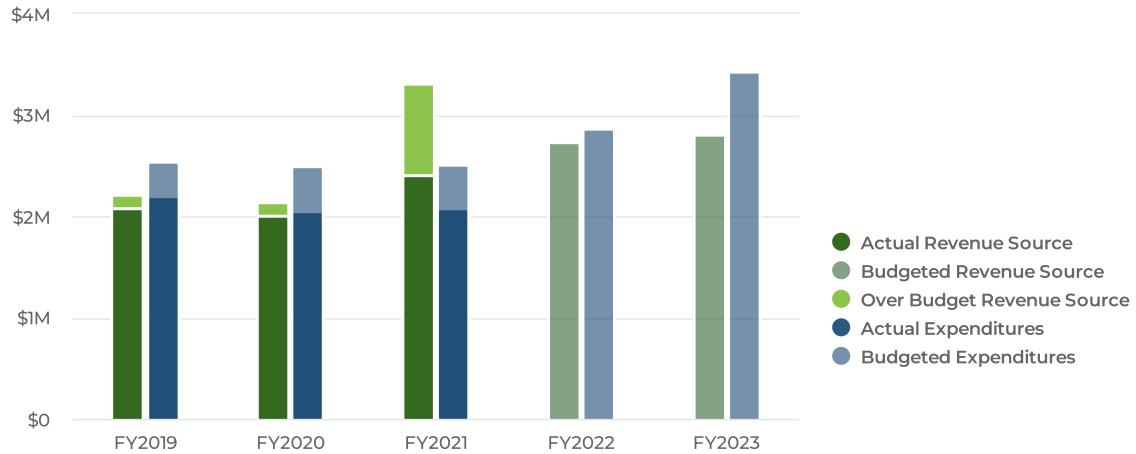


Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Sales Taxes	\$2,259,562	\$1,790,000	\$1,790,000	\$2,259,562	\$1,790,000
Intergovernmental	\$319,593	\$279,500	\$279,500	\$302,626	\$288,500
Other Revenue	\$12,530	\$0	\$0	\$0	\$0
Investment Revenue	\$6,849	\$10,000	\$10,000	\$10,000	\$10,000
Capital Contributions	\$718,489	\$664,913	\$664,913	\$664,913	\$731,784
Total Revenue Source:	\$3,317,023	\$2,744,413	\$2,744,413	\$3,237,101	\$2,820,284

Summary

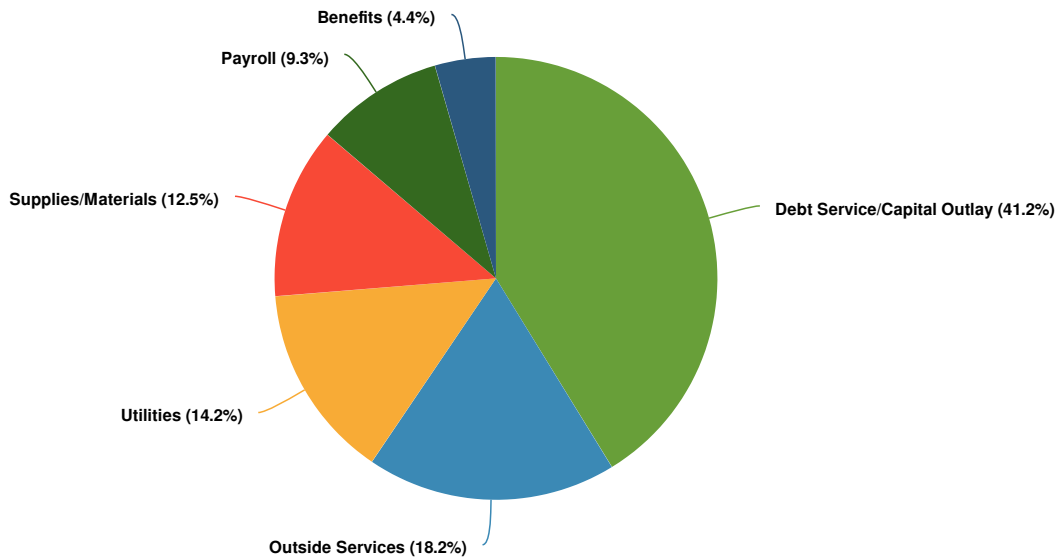
The City of North Kansas City is projecting \$2.82M of revenue in FY2023, which represents a 2.8% increase over the prior year. Budgeted expenditures are projected to increase by 19.6% or \$562.21K to \$3.43M in FY2023.





Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$204,814	\$393,110	\$393,110	\$215,400	\$319,720
Benefits	\$199,997	\$250,584	\$250,584	\$250,584	\$152,672
Outside Services	\$356,031	\$535,857	\$535,857	\$539,572	\$626,656

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Utilities	\$450,112	\$476,174	\$476,174	\$473,083	\$489,174
Supplies/Materials	\$264,869	\$372,000	\$372,000	\$359,222	\$430,000
Debt Service/Capital Outlay	\$615,989	\$844,282	\$844,282	\$844,282	\$1,416,000
Total Expense Objects:	\$2,091,811	\$2,872,008	\$2,872,008	\$2,682,144	\$3,434,222

CONVENTION & TOURISM FUND

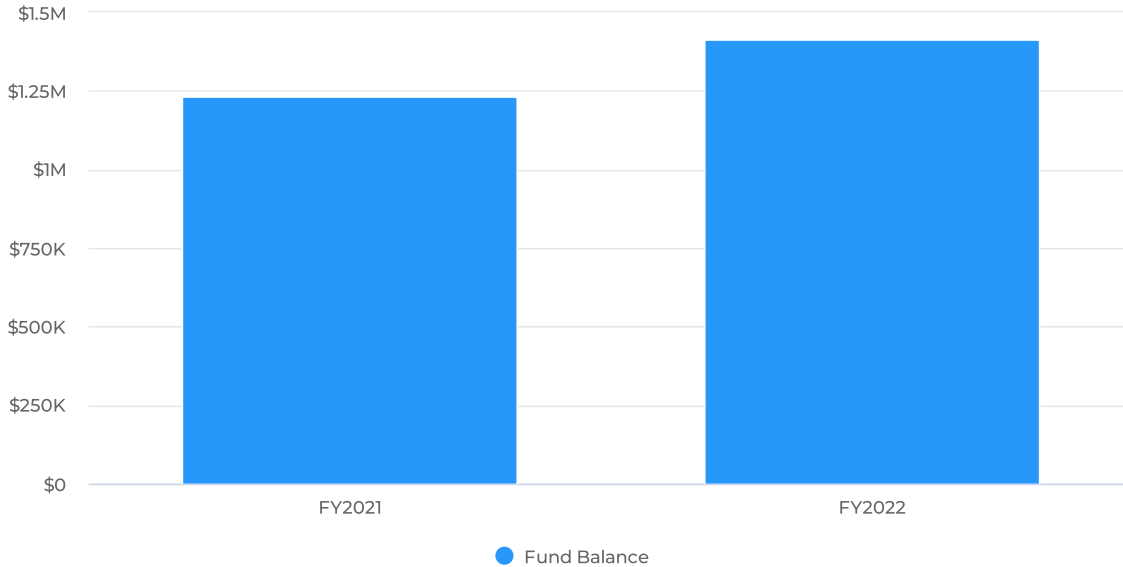


Convention & Tourism Fund

The Convention & Tourism Fund is a Special Revenue Fund that is supported by a five percent (5%) tax on hotel and motel room sales within the City. This tax was approved by a vote of the people in 2012. Per RSMO Section 94.832.1, the revenue from this source may be spent “solely for the purpose of funding tourism and infrastructure improvements.”

Fund Balance

Fund Balance Projections

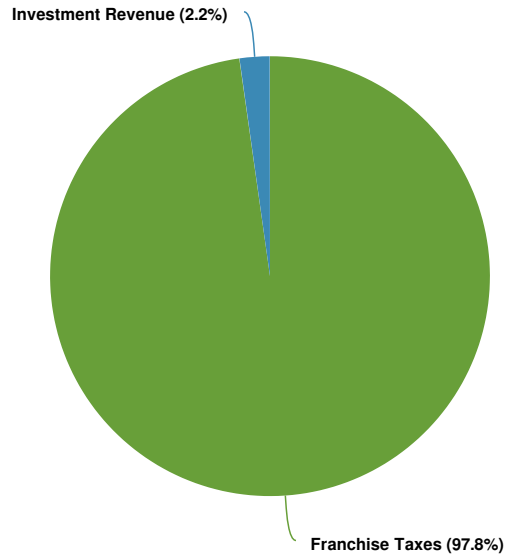


Convention & Tourism Fund Estimated Statement of Financial Position For Years Ending September 30, 2022 & 2023

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Unreserved Fund Balance (Available for Appropriation)	\$ 1,414,008	\$ 750,859
Revenues		
Estimated Fiscal Year Revenues	\$ 450,000	\$ 450,000
Total Revenues	\$ 450,000	\$ 450,000
Expenditures		
Projected Fiscal Year Expenditures	\$ 1,113,149	\$ 524,189
Total Expenditures	\$ 1,113,149	\$ 524,189
Estimated Revenues Over (Under) Expenditures	\$ (663,149)	\$ (74,189)
Ending Balance September 30		
Estimated Unreserved Fund Balance	\$ 750,859	\$ 676,670

Revenues by Source

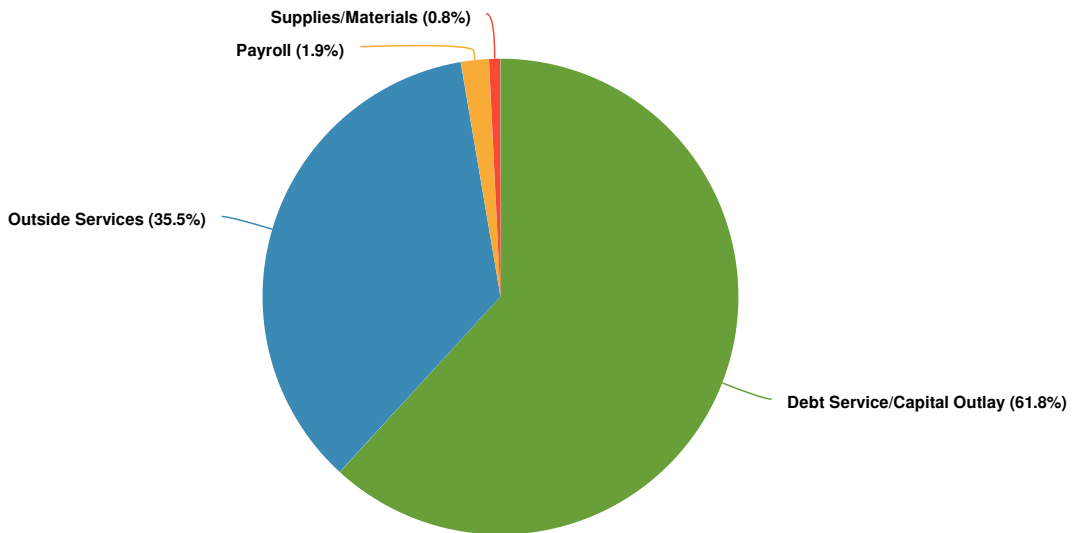
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Franchise Taxes	\$443,143	\$350,000	\$350,000	\$440,000
Investment Revenue	\$6,591	\$10,000	\$10,000	\$10,000
Total Revenue Source:	\$449,735	\$360,000	\$360,000	\$450,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Benefits	\$109	\$0	\$0	\$0	\$0
Outside Services	\$144,266	\$185,189	\$185,189	\$185,189	\$186,189
Supplies/Materials	\$3,789	\$4,000	\$4,000	\$4,000	\$4,000
Debt Service/Capital Outlay	\$118,909	\$913,960	\$913,960	\$913,960	\$324,000
Total Expense Objects:	\$267,073	\$1,113,149	\$1,113,149	\$1,113,149	\$524,189

GAMING REVENUES FUND

The Gaming Revenues Fund is a Special Revenue Fund supported by proceeds from riverboat gambling within the City limits, specifically Harrah’s Casino. This fund has two main sources of revenue:

- A 21% tax on gaming gross receipts that the casino pays to the State Gaming Commission monthly. Ten percent (10%) of the tax is forwarded to the City by the Gaming Commission, also monthly. In other words, the City receives 2.1% of gaming gross receipts.
- A two-dollar (\$2.00) admissions tax for each person entering the gaming floor. The casino forwards these proceeds to the Gaming Commission, and one dollar (\$1.00) per person is forwarded to the City by the Gaming Commission monthly.

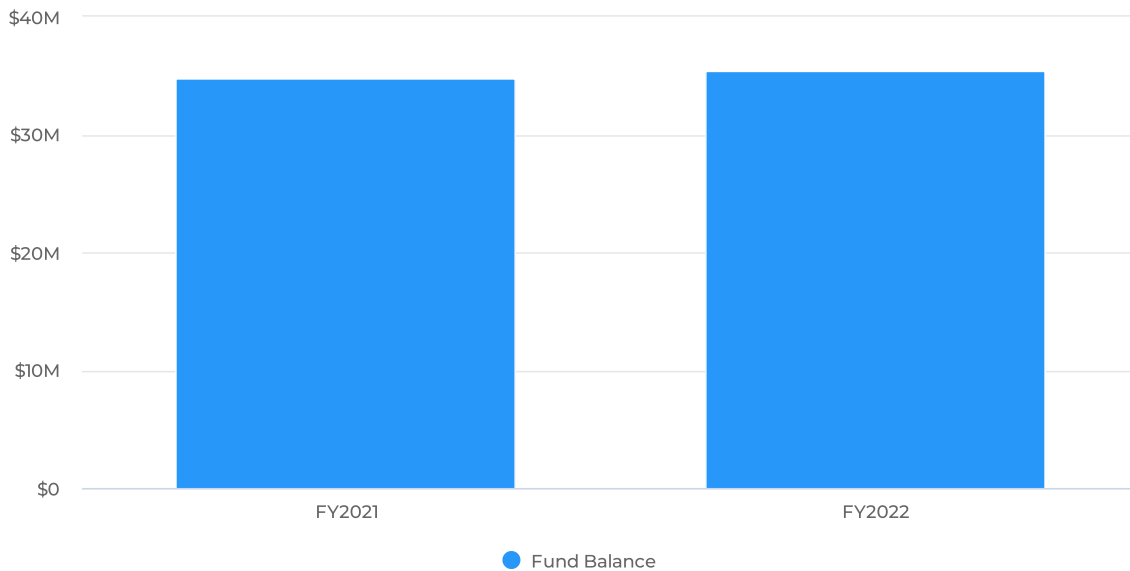


Gaming Fund

Generally, the City’s policy is that monies in this fund will be spent to fund capital projects or special, one-time operational expenses, and will not be spent on regular ongoing operating expenditures.

Fund Balance

Fund Balance Projections



**Gaming Revenues Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1	\$	
Total Fund Balance	35,355,072	\$ 37,474,201

Unreserved Fund Balance	\$	35,355,072	\$ 37,474,201
Revenues			
Estimated Fiscal Year Revenues	\$	6,383,776	\$ 11,048,127
Transfers In		4,175,000	<u>1,398,000</u>
	\$		
Total Revenues		10,558,776	\$ 12,446,127
Expenditures			
Projected Fiscal Year Expenditures	\$	6,508,967	\$ 22,521,254
Transfers Out		1,930,680	<u>10,909,630</u>
	\$		
Total Expenditures		8,439,647	\$ 33,430,884
Estimated Revenues Over (Under) Expenditures		\$ 2,119,129	\$ (20,984,757)
Ending Balance September 30			
	\$		
Estimated Unreserved Fund Balance		<u>37,474,201</u>	<u>\$ 16,489,444</u>

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Revenue Descriptions

Gaming Revenue: This is revenue from a 21% tax on gross revenues from gaming at Harrah's Casino and interest on same. The tax is paid by the Casino to the Gaming Commission, which forwards ten percent (10%) of the total to the City on a monthly basis. Based on FY 2022 receipts, this revenue is budgeted to increase by 12% in FY 2023. \$3,700,000, +\$383,845.

Casino Admissions: This is revenue from a tax of \$2.00 per person that enters the gaming floor at Harrah's Casino, and interest on same. The tax is paid by the Casino to the Gaming Commission, which forwards the City half the amount it collects, i.e. \$1.00 per person, on a monthly basis. Based on FY 2021 receipts, this revenue is budgeted to decrease by 19% in FY 2023. \$2,500,000, -\$560,654.

Grant Revenue: Construction of the Burlington Corridor Complete Street Project began in FY 2022. It is partially funded by a Planning Sustainable Places grant from the federal government through the Mid-America Regional Council (MARC). \$3,800,000, N/C.

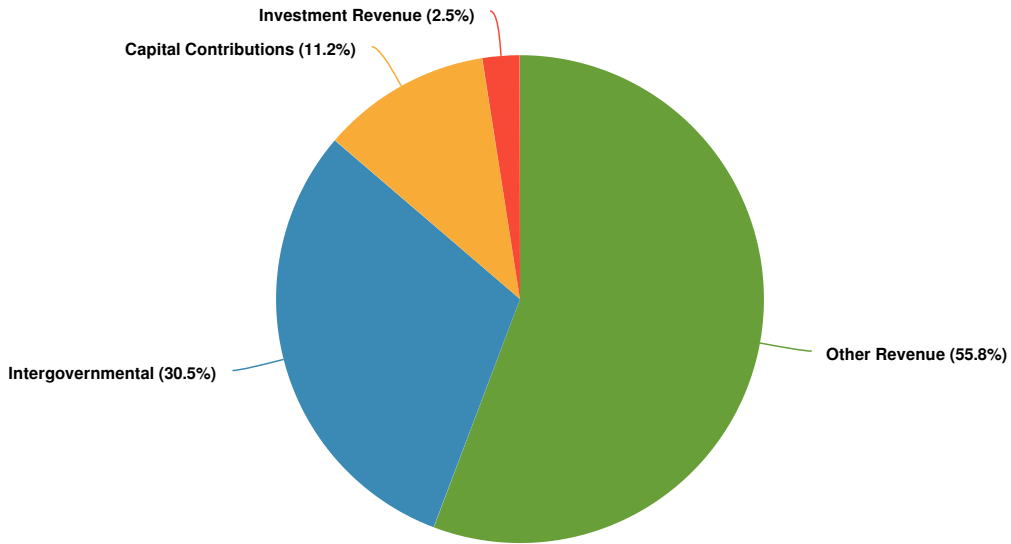
School District Repayment: The City is funding renovations to Macken Park Diamond #1 in FY 2020 with monies from the Gaming Fund. The North Kansas City School District will repay the City for part of the renovation costs over ten years. This is the third of ten payments. \$58,127, -\$649.

Interest Income: This is for interest earned on the City's pooled investments. The allocation is based on the percentage of each fund's average cash balance on the total average cash balances for the month. \$250,000, N/C.

Transfer from Northgate Capital Project Fund to the Gaming Fund: In 1999, the City undertook the redevelopment of a nine-block area known as the Northgate Village Apartments. The new development, also called Northgate, includes apartments, single family homes, senior housing and some retail. Tax Increment Financing (TIF) was used to finance the project. Rather than issue bonds to finance the work, the City used Gaming Fund monies to pay for the development costs of the project. The Northgate Fund serves as the special allocation fund for TIF revenues – payments in lieu of tax (PILOTs) and economic activity taxes (EATs) - being generated. Revenues into the special allocation fund are transferred annually to the Gaming Fund as repayment of the Gaming Fund's initial expenditure for the redevelopment of the area. In FY 2023, it is budgeted for the Northgate Capital Project Fund to transfer \$1,398,000 to the Gaming Fund including sale of a property that was recorded in FY 2022. \$1,398,000, -\$2,602,000.

Revenues by Source

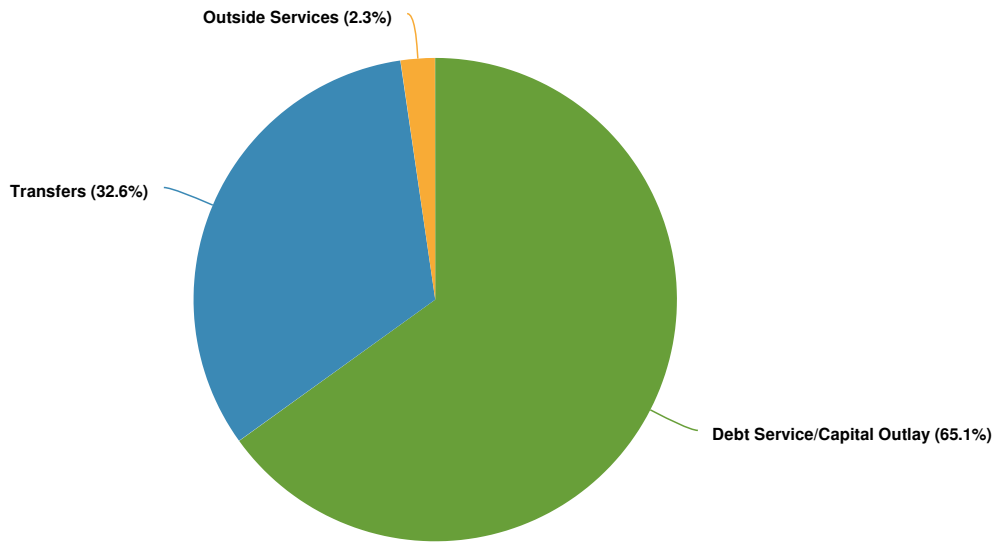
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Intergovernmental	\$0	\$3,800,000	\$3,800,000	\$0	\$3,800,000
Other Revenue	\$7,027,740	\$6,376,810	\$6,376,810	\$6,200,000	\$6,940,000
Investment Revenue	\$251,062	\$308,776	\$308,776	\$183,776	\$308,127
Capital Contributions	\$1,164,165	\$4,000,000	\$4,000,000	\$4,175,000	\$1,398,000
Total Revenue Source:	\$8,442,968	\$14,485,586	\$14,485,586	\$10,558,776	\$12,446,127

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Expense Objects				
Outside Services	\$82,107	\$457,489	\$486,914	\$167,489
Debt Service/Capital Outlay	\$1,978,794	\$22,619,877	\$24,160,815	\$6,341,478
Transfers	\$5,741,346	\$1,930,680	\$1,961,910	\$1,930,680
Total Expense Objects:	\$7,802,246	\$25,008,046	\$26,609,639	\$8,439,647

WATER FUND

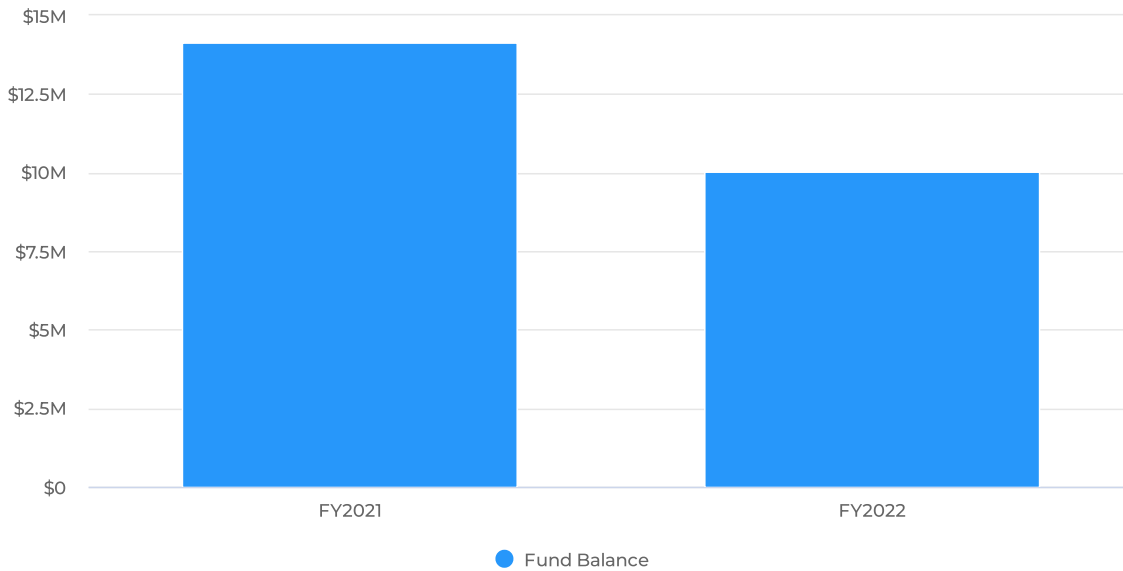


Water Fund

The Water Fund is an Enterprise Fund which supports the operations necessary to provide drinking water to the residents and businesses of North Kansas City. It is supported by charges paid by consumers for the purchase of potable water. Functions funded from the Water Fund include operation of the City water treatment plant and maintenance of the water distribution system. The salary of the Superintendent is split equally between the Water Division and Water Pollution Control Division.

Fund Balance

Fund Balance Projections



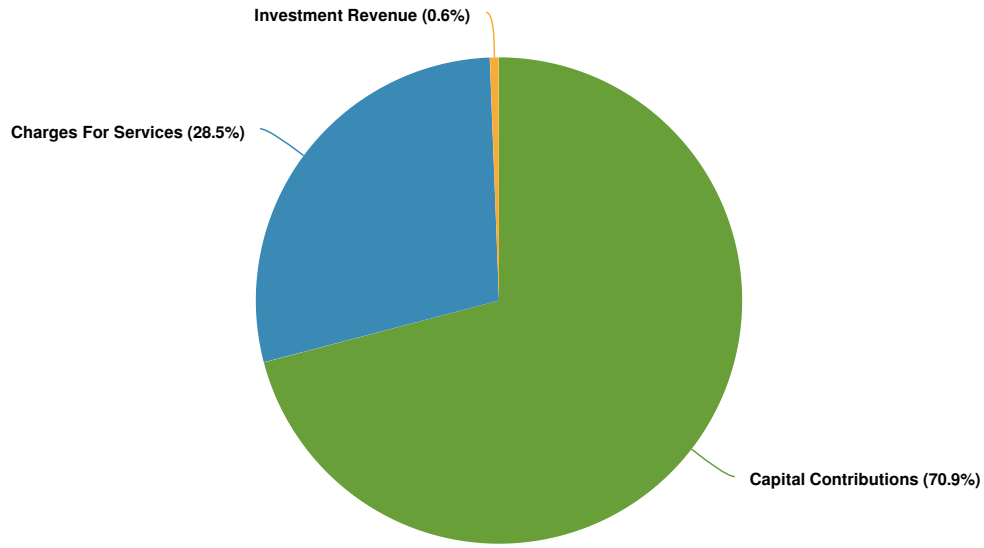
**Water Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Unreserved Fund Balance (Available for Appropriation)	\$ 8,259,724	\$ 4,371,244
Revenues		
Estimated Fiscal Year Revenues	\$ 2,456,058	\$ 2,910,936
Transfer In - Gaming Fund	400,000	7,100,000
Total Revenues	\$ 2,856,058	\$ 10,010,936
Expenses		
Projected Fiscal Year Expenses	\$ 6,744,538	\$ 11,226,190
Transfer Out - Gaming Fund	-	-
Total Expenses	\$ 6,744,538	\$ 11,226,190

Estimated Revenues Over (Under) Expenses	\$	(3,888,480)	\$ (1,215,254)
Ending Balance September 30			
Estimated Unreserved Fund Balance		<u>\$ 4,371,244</u>	<u>\$ 3,155,990</u>

Revenues by Source

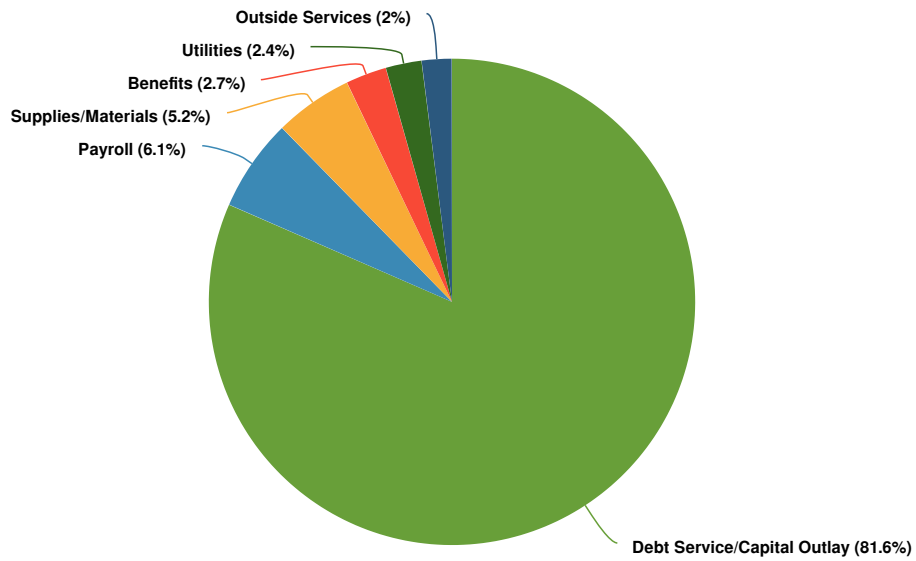
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Revenue Source				
Intergovernmental	\$1,202	\$0	\$0	\$0
Charges For Services	\$2,235,782	\$2,396,058	\$2,396,058	\$2,396,058
Other Revenue	\$30,039	\$0	\$0	\$0
Investment Revenue	\$73,037	\$60,000	\$60,000	\$60,000
Capital Contributions	\$2,497,394	\$400,000	\$400,000	\$400,000
Total Revenue Source:	\$4,837,454	\$2,856,058	\$2,856,058	\$2,856,058

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Payroll	\$606,089	\$601,540	\$601,540	\$601,540	\$689,945
Benefits	\$287,378	\$298,476	\$298,476	\$298,476	\$304,878
Outside Services	\$168,142	\$204,267	\$204,267	\$174,998	\$223,367
Utilities	\$251,738	\$262,500	\$262,500	\$255,624	\$268,500
Supplies/Materials	\$436,790	\$480,500	\$480,500	\$457,562	\$584,500
Debt Service/Capital Outlay	\$671,509	\$1,237,000	\$5,356,338	\$4,956,338	\$9,155,000
Transfers	\$264,165	\$0	\$0	\$0	\$0
Total Expense Objects:	\$2,685,811	\$3,084,283	\$7,203,621	\$6,744,538	\$11,226,190

WATER POLLUTION CONTROL (WPC) FUND

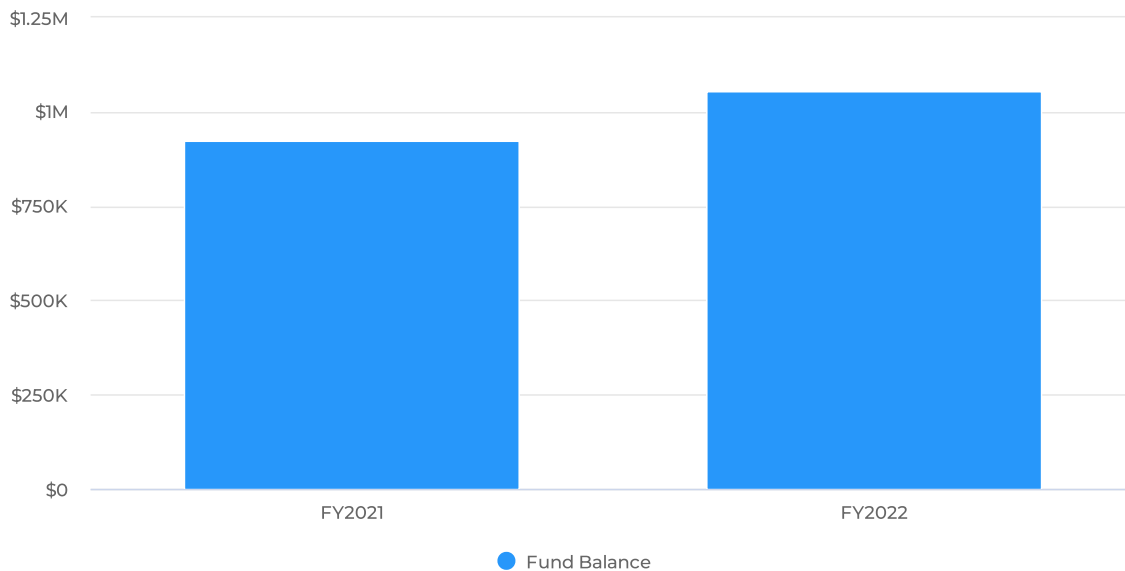


Water Pollution Control Fund

The Water Pollution Control Fund is an Enterprise Fund which is supported by fees charged to residents and businesses for provision of sewer service in the City. Sanitary sewage is transported to the City of Kansas City, Missouri, which provides sewer treatment services by contract with the City of North Kansas City. Other activities paid for by this fund include maintenance of the City's sanitary sewer and storm sewer systems. In addition, WPC lab employees oversee the City's pretreatment program, which includes sampling and testing sewer discharges from industrial users for compliance. The salary of the Superintendent is split equally between the Water Division and Water Pollution Control Division.

Fund Balance

Fund Balance Projections



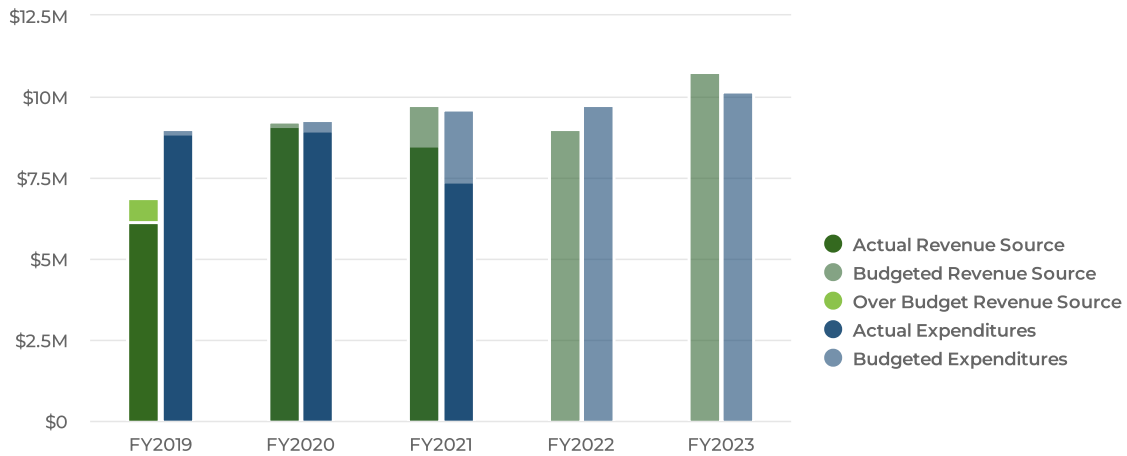
**City of North Kansas City
Water Pollution Control Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Fund Balance	\$ 1,961,238	\$ 1,427,280
Special Assessments Receivable	(906,519)	(774,785)
Unreserved Fund Balance (Available for Appropriation)	\$ 1,054,039	\$ 520,081
Revenues		
Estimated Fiscal Year Revenues	\$ 8,897,735	\$ 10,663,856
Special Assessments Receivable	131,734	131,734
Transfer In - Gaming Fund	-	-

	<u>\$</u>	<u>\$</u>
Total Revenues	9,029,469	10,795,590
Expenses		
Projected Fiscal Year Expenses	\$ 9,563,427	\$ 10,196,418
	<u>\$</u>	<u>\$</u>
Total Expenses	9,563,427	10,196,418
Estimated Revenues Over (Under) Expenses	\$ (533,958)	\$ 599,172
Ending Balance September 30		
Estimated Unreserved Fund Balance	<u>\$ 520,081</u>	<u>\$ 1,119,253</u>

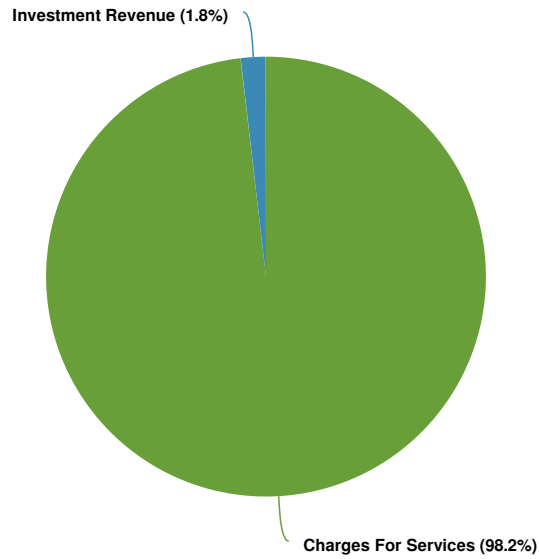
Summary

The City of North Kansas City is projecting \$10.8M of revenue in FY2023, which represents a 19.6% increase over the prior year. Budgeted expenditures are projected to increase by 4.3% or \$425.02K to \$10.2M in FY2023.



Revenues by Source

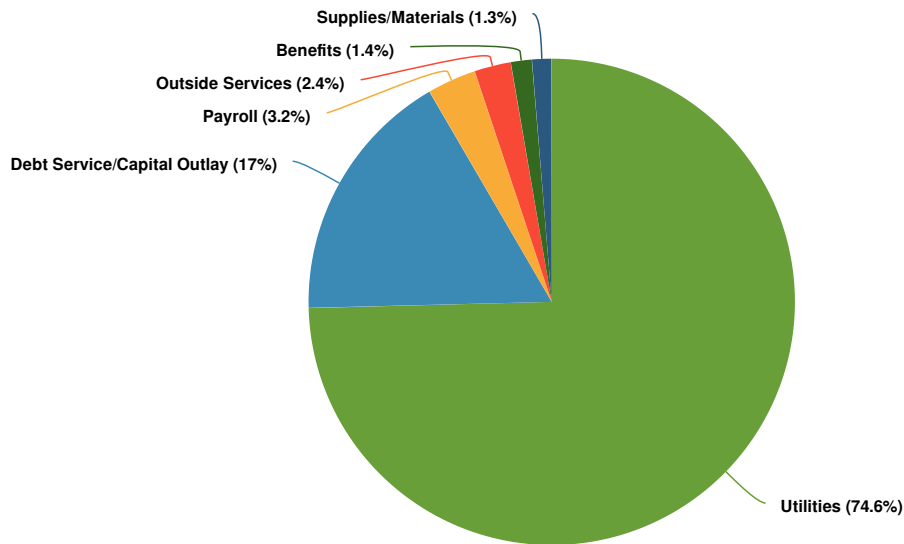
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Intergovernmental	\$248		\$0		\$0
Charges For Services	\$7,251,319	\$8,830,602	\$8,830,602	\$8,830,602	\$10,596,723
Other Revenue	\$5,437		\$0		\$0
Investment Revenue	\$72,255	\$198,867	\$198,867	\$198,867	\$198,867
Capital Contributions	\$1,181,000	\$0	\$0	\$0	\$0
Total Revenue Source:	\$8,510,259	\$9,029,469	\$9,029,469	\$9,029,469	\$10,795,590

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected
Expense Objects				
Payroll	\$282,171	\$341,480	\$341,480	\$341,480
Benefits	\$118,669	\$155,839	\$155,839	\$155,839
Outside Services	\$168,891	\$231,543	\$231,543	\$232,062
Utilities	\$5,697,839	\$7,634,700	\$7,634,700	\$7,447,866
Supplies/Materials	\$63,756	\$125,000	\$125,000	\$111,820
Debt Service/Capital Outlay	\$1,087,972	\$1,274,360	\$1,282,841	\$1,274,360
Total Expense Objects:	\$7,419,298	\$9,762,922	\$9,771,403	\$9,563,427

COMMUNITY CENTER FUND

The Community Center Fund is an Enterprise Fund that was created to account for the revenues and expenses of the North Kansas City Community Center, a wellness and recreational center owned and operated by the City of North Kansas City.



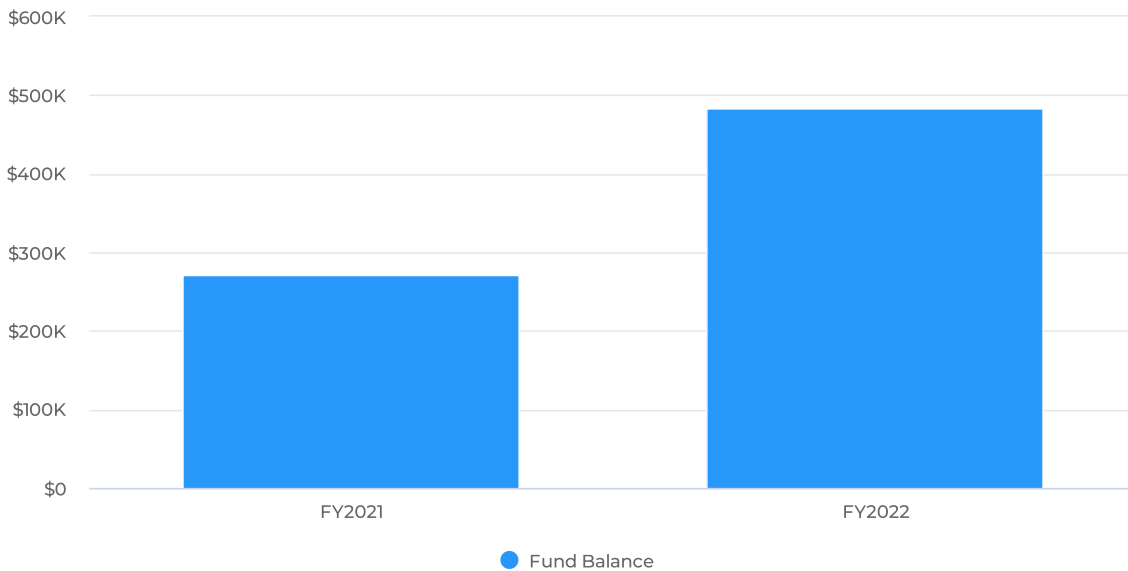
Community Center Fund

In November 2014, the City entered into an agreement with the YMCA of Greater Kansas City which became effective on January 1, 2015. Per the agreement, the YMCA is operating the facility as a branch of the YMCA for a period of ten years.

To the extent that the facility realizes annual operating deficits, the City shall fully fund those deficits through transfers from the Gaming Fund. To the extent that the facility realizes annual operating surpluses, the City and YMCA shall share equally in these surpluses, and such surpluses will be deposited into this fund.

Fund Balance

Fund Balance Projections



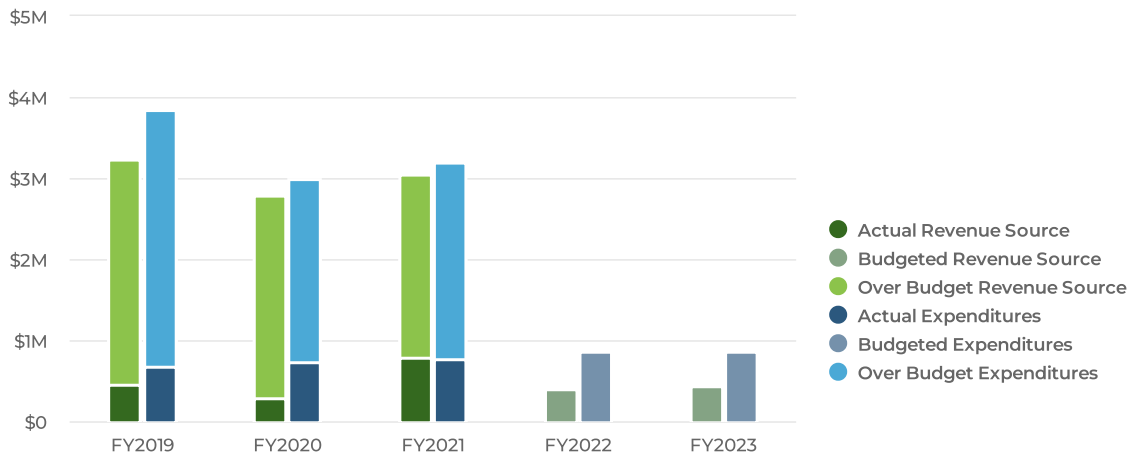
**Community Center Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Unreserved Cash Balance	\$ 484,387	\$ 72,610
Revenues		
Interest Revenue	\$ 3,600	\$ 3,600

Transfer In - General Fund	50,000	50,000
Transfer In - Gaming Fund	400,000	400,000
Capital Contributions From Gaming Fund	-	-
Total Revenues	\$ 453,600	\$ 453,600
Expenses		
Projected Fiscal Year Expenses	\$ 865,377	\$ 874,558
Total Expenses	\$ 865,377	\$ 874,558
Estimated Revenues Over (Under) Expenses	\$ (411,777)	\$ (420,958)
Ending Balance September 30		
Estimated Cash Balance	\$ 72,610	\$ (348,348)

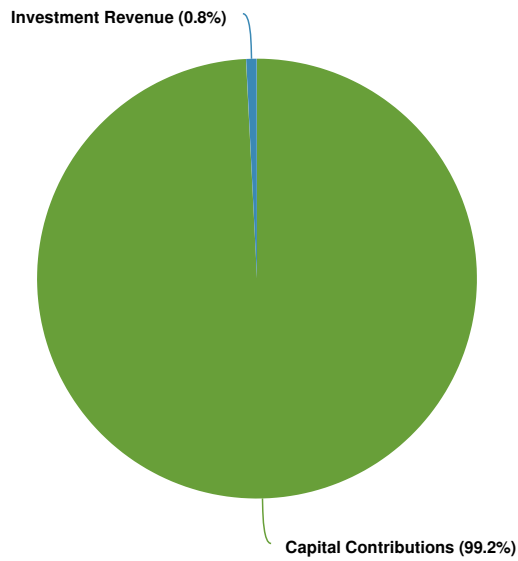
Summary

The City of North Kansas City is projecting \$453.6K of revenue in FY2023, which represents a 12.4% increase over the prior year. Budgeted expenditures are projected to increase by 1.1% or \$9.18K to \$874.56K in FY2023.



Revenues by Source

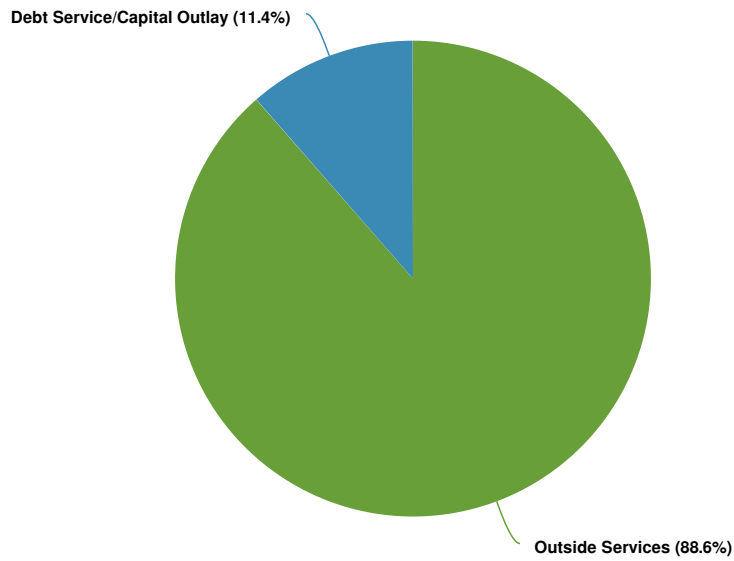
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Charges For Services	\$2,259,162	\$0	\$0	\$0	\$0
Investment Revenue	\$1,775	\$3,600	\$3,600	\$3,600	\$3,600
Capital Contributions	\$800,000	\$450,000	\$400,000	\$450,000	\$450,000
Total Revenue Source:	\$3,060,937	\$453,600	\$403,600	\$453,600	\$453,600

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$431,198	\$765,377	\$765,377	\$765,377	\$774,558
Supplies/Materials	\$2,285,046	\$0	\$0	\$0	\$0
Debt Service/Capital Outlay	\$489,123	\$100,000	\$100,000	\$100,000	\$100,000
Total Expense Objects:	\$3,205,367	\$865,377	\$865,377	\$865,377	\$874,558

COMMUNICATIONS FUND

The Communications Fund was originally created to account for the operations of the City's fiber optic, high-speed internet utility, liNKCity. The fund was originated through a transfer from the Gaming Fund, and was supported by user fees.

In September 2014, the City entered into an Operations and Maintenance Agreement with DataShack, LLC (now NOCIX, LLC). The agreement calls for NOCIX to operate and maintain the City's fiber optic network for a term of ten years, with the City retaining ownership of the network. NOCIX has formed an LLC named KC Fiber to operate the utility.

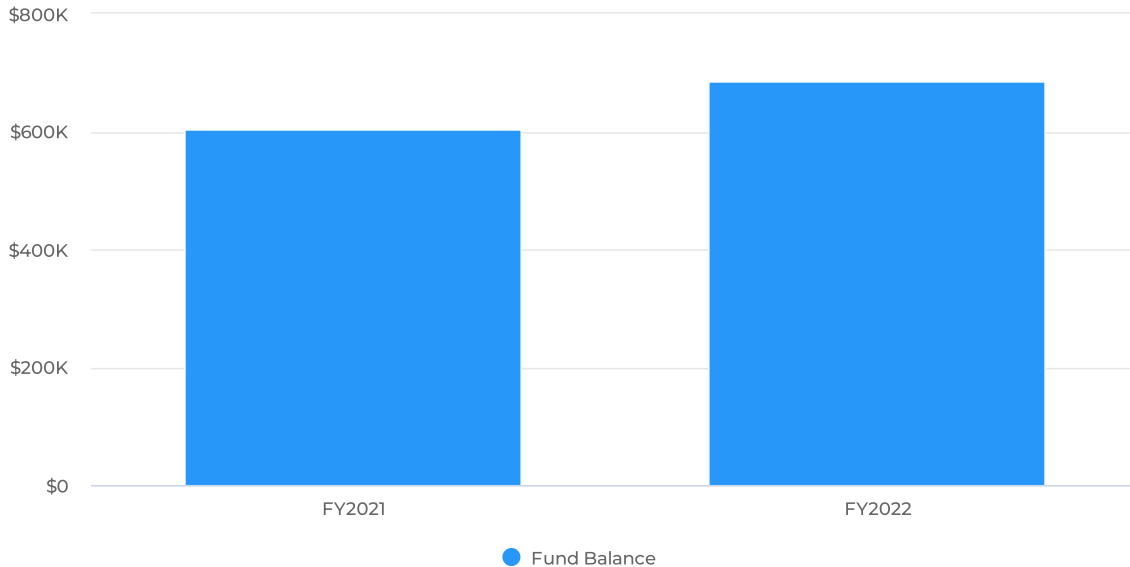
The agreement calls for the City to share equally with NOCIX in any annual operating deficits up to an annual limit of \$150,000 and to share equally in any annual operating surpluses. Any fund balance in this account is available to pay the City's share of any deficit or other expenses for which the City may be contractually liable. To the extent that fund balances in this fund are insufficient to cover expenses, funds are transferred into this fund from the Gaming Fund.



Communications Fund

Fund Balance

Fund Balance Projections



Communications Fund Estimated Statement of Financial Position For Years Ending September 30, 2022 & 2023

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Unreserved Fund Balance	\$ 686,021	\$ 595,689

Revenues

Interest Revenues	\$ 5,000	\$ 5,000
Transfer In - Gaming Fund	100,000	\$ 100,000
Total Revenues	\$ 105,000	\$ 105,000

Expenses

Expenses	\$ 195,332	\$ 200,736
Total Expenses	\$ 195,332	\$ 200,736

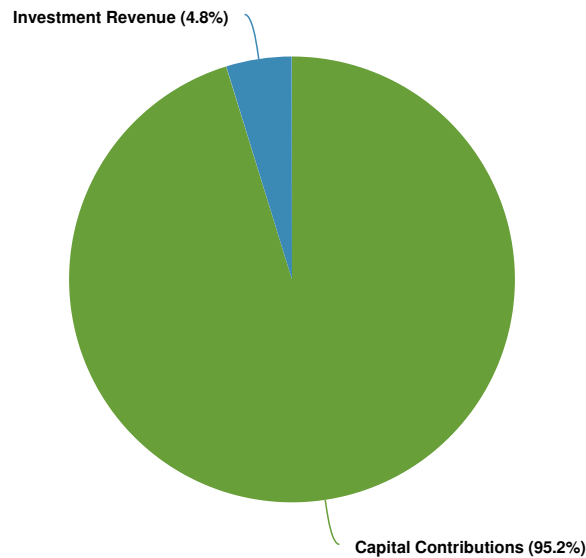
Revenues Over (Under) Expenses **\$ (90,332)** **\$ (95,736)**

Ending Balance September 30

Estimated Unreserved Fund Balance	\$ 595,689	\$ 499,953
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Revenues by Source

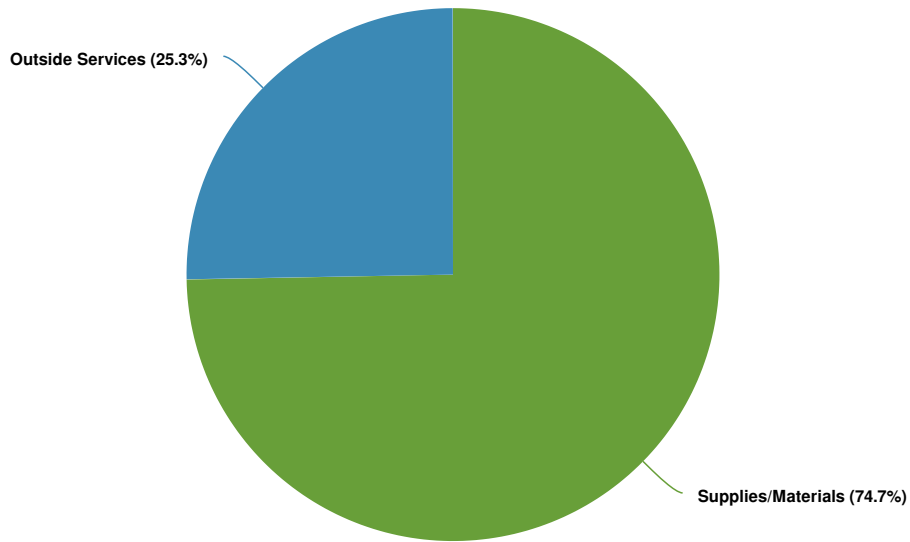
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Charges For Services	\$1,038,051	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$75,000	\$75,000	\$0	\$0
Investment Revenue	\$4,990	\$5,000	\$5,000	\$5,000	\$5,000
Capital Contributions	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue Source:	\$1,143,041	\$180,000	\$180,000	\$105,000	\$105,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$27,983	\$45,332	\$45,332	\$45,332	\$50,736
Supplies/Materials	\$1,033,485	\$150,000	\$150,000	\$150,000	\$150,000
Debt Service/Capital Outlay	\$460,380	\$0	\$0	\$0	\$0
Total Expense Objects:	\$1,521,847	\$195,332	\$195,332	\$195,332	\$200,736

NORTHGATE CAPITAL PROJECT FUND

In 1999, the City undertook the redevelopment of a nine-block area known as the Northgate Village Apartments. The new development, also called simply “Northgate,” includes apartments, single family homes, senior housing and some retail.

Tax Increment Financing (TIF) was used to finance the project. Rather than issue bonds to finance the work, the City used Gaming Fund revenues to pay for the development costs of the project. The Northgate Fund serves as the special allocation fund for TIF revenues - Payments-In-Lieu of Taxes (PILOTs) and Economic Activity Taxes (EATs) - which are generated by the new development. These are then transferred annually to the Gaming Fund as repayment for that Fund's initial expenditure.

Tax Increment Financing was implemented in phases, beginning in 2004 and ending in 2009. Revenues from PILOTs and EATs will accrue into this fund for 23 years from the year of implementation in each phase, ultimately until 2032 in the case of the last phases.

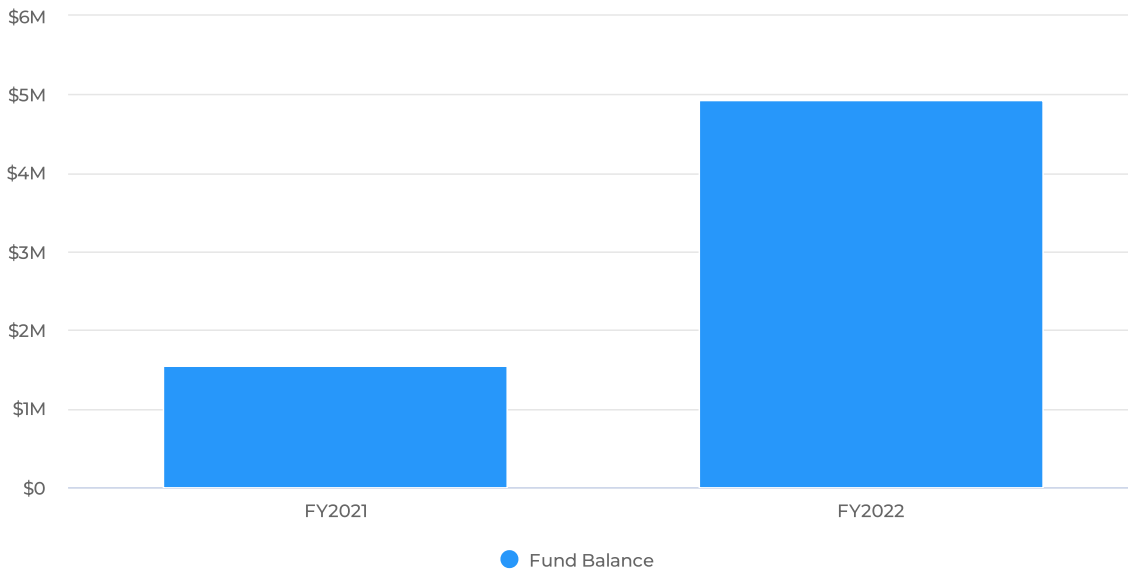
FY 2020 represented a significant shift in the plans for Northgate. The previous development agreements with the residential and retail developers were ended in 2019, and the City embarked on new strategies for developing the retail section of the development and the remaining multi-family and single-family residential units.



Northgate Project

Fund Balance

Fund Balance Projections

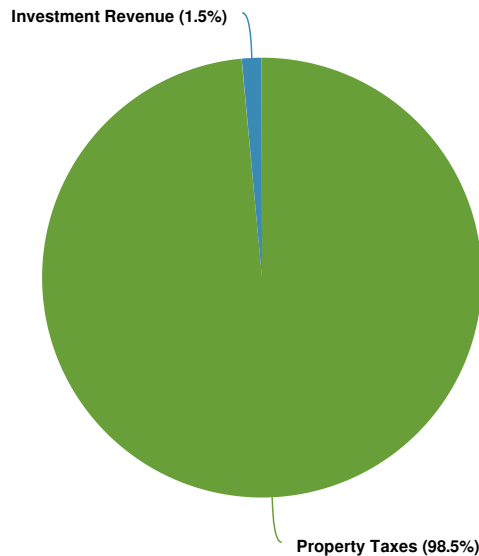


Northgate Capital Project Estimated Statement of Financial Position For Years Ending September 30, 2022 & 2023

	<u>Projected FY 2022</u>	<u>Adopted FY 2023</u>
Beginning Balance October 1		
Reserved Fund Balance	\$ 4,930,735	\$ 2,329,701
Revenues		
Proceed from Sales of Property	\$ -	\$ -
PILOT's & Economic Activity Taxes (EAT's)	1,691,285	1,340,000
Interest	20,000	20,000
Total Revenues	\$ 1,711,285	\$ 1,360,000
Expenditures		
Expenditures	\$ 312,319	\$ 312,319
Transfer to Gaming Fund	4,000,000	1,398,000
Total Expenditures	\$ 4,312,319	\$ 1,710,319
Revenues Over (Under) Expenditures	\$ (2,601,034)	\$ (350,319)
Ending Balance September 30		
Estimated Reserved Fund Balance	\$ 2,329,701	\$ 1,979,382

Revenues by Source

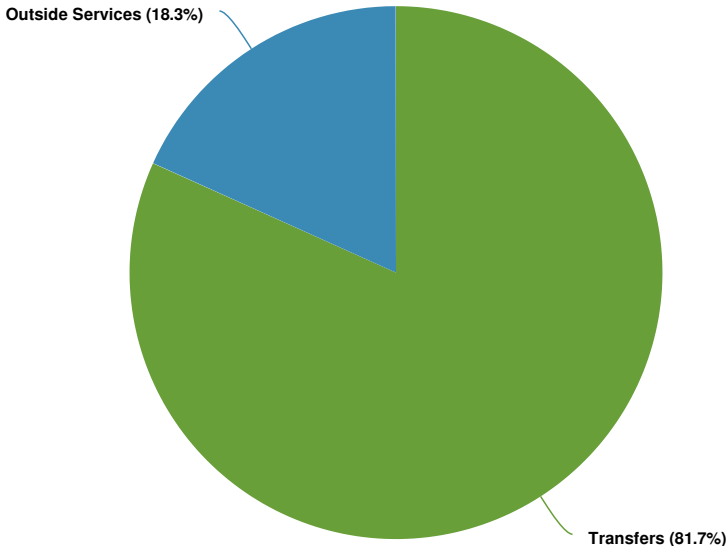
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$1,312,973	\$1,280,000	\$1,280,000	\$1,350,000	\$1,340,000
Investment Revenue	\$16,678	\$20,000	\$20,000	\$10,000	\$20,000
Capital Contributions	\$2,995,601	\$0	\$0	\$351,285	\$0
Total Revenue Source:	\$4,325,252	\$1,300,000	\$1,300,000	\$1,711,285	\$1,360,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$36,985	\$312,319	\$312,319	\$312,319	\$312,319
Transfers	\$900,000	\$4,000,000	\$4,000,000	\$4,000,000	\$1,398,000
Total Expense Objects:	\$936,985	\$4,312,319	\$4,312,319	\$4,312,319	\$1,710,319



One North TIF Fund

The One North Tax Increment Financing (TIF) district was activated in calendar year 2020. The district receives funding through three primary sources: payments in lieu of taxes (property tax increment), economic activity taxes (increment from city and county sales taxes), and hotel/motel taxes. The City receives these funds and reimburses the district according to the TIF plan adopted by the City Council. The One North Fund will track revenue and reimbursable expenses for the district.

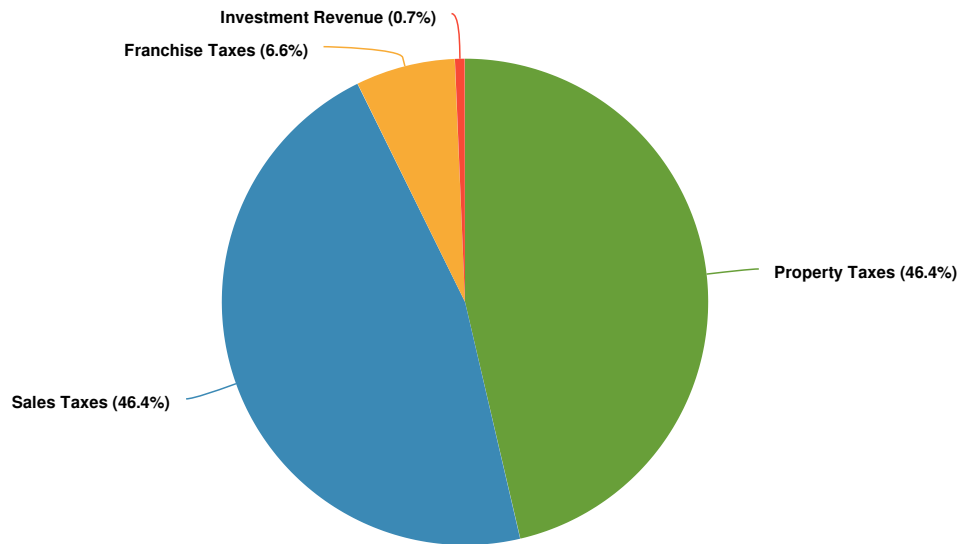
Fund Balance

One North TIF
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Reserved Fund Balance	\$ -	\$ 5,000
Revenues		
PILOT's & Economic Activity Taxes (EAT's)	750,000	750,000
Interest	5,000	5,000
Total Revenues	\$ 755,000	\$ 755,000
Expenditures		
Expenditures	\$ 750,000	\$ 750,000
Total Expenditures	\$ 750,000	\$ 750,000
Revenues Over (Under) Expenditures	\$ 5,000	\$ 5,000
Ending Balance September 30		
Estimated Reserved Fund Balance	\$ 5,000	\$ 10,000

Revenues by Source

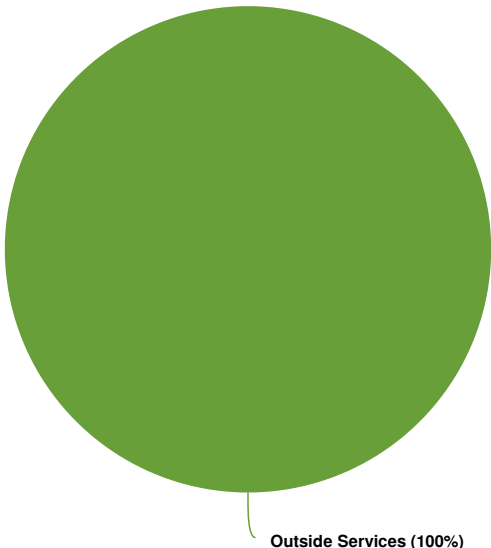
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Property Taxes	\$280,409	\$350,000	\$350,000	\$350,000	\$350,000
Franchise Taxes	\$112,330	\$50,000	\$50,000	\$50,000	\$50,000
Sales Taxes	\$0	\$350,000	\$350,000	\$350,000	\$350,000
Investment Revenue	\$117	\$5,000	\$5,000	\$5,000	\$5,000
Total Revenue Source:	\$392,856	\$755,000	\$755,000	\$755,000	\$755,000

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$398,655	\$750,000	\$750,000	\$750,000	\$750,000
Total Expense Objects:	\$398,655	\$750,000	\$750,000	\$750,000	\$750,000

RETIREE HEALTH INSURANCE RESERVE FUND

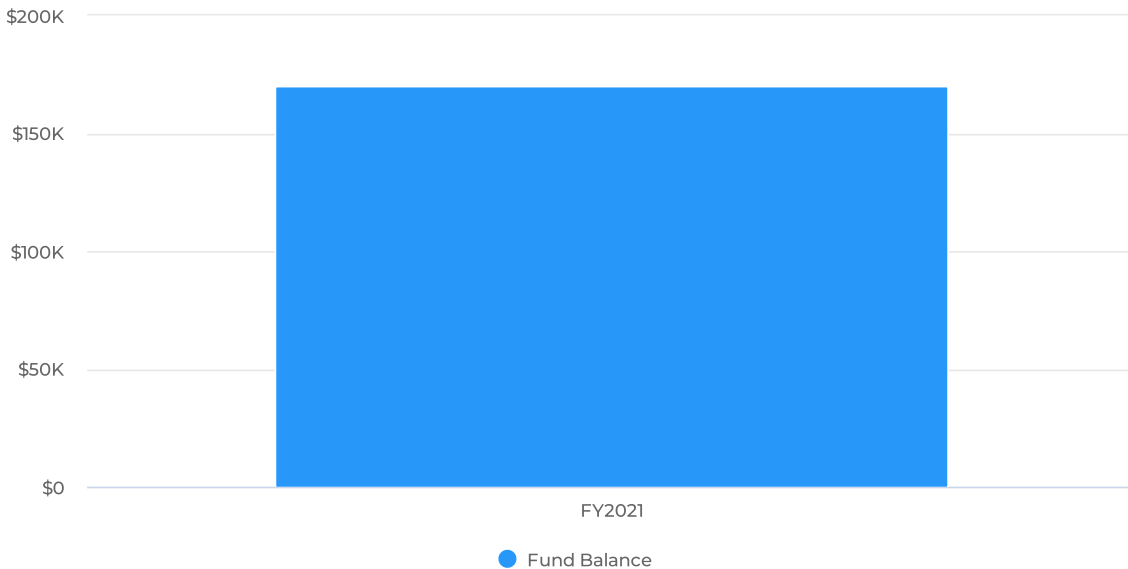


Retiree Health Insurance Reserve Fund

In 2011, in an effort to reduce City personnel costs, the City Council approved a retirement/resignation incentive program. As a part of the adoption of this program, the City's subsidy of a portion of retiree health insurance premiums was eliminated. A number of retirees were "grandfathered" and have received the subsidy for up to five years, until they have reached age 65. The expenditures will end in FY 2021 as the last eligible retiree reaches age 65. This fund was established with Gaming Fund revenues to cover the cost of subsidizing those retirees.

Fund Balance

Fund Balance Projections



**Retiree Health Insurance Reserve Fund
Estimated Statement of Financial Position
For Years Ending September 30, 2022 & 2023**

	Projected FY 2022	Adopted FY 2023
Beginning Balance October 1		
Reserved Fund Balance (Available for Appropriation)	\$ 157,969	\$ -
Revenues		
Interest	-	-
Total Revenues	\$ -	\$ -
Expenditures		
Health Insurance	\$ 145,650	\$ -
Administrative Fees	12,319	-
Total Expenditures	\$ 157,969	\$ -
Revenues Over (Under) Expenditures	\$ (157,969)	\$ -

Ending Balance September 30

Estimated Reserved Fund Balance

\$ - \$ -

Revenues by Source

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Investment Revenue	\$916	\$1,500	\$1,500	\$0	\$0
Total Revenue Source:	\$916	\$1,500	\$1,500	\$0	\$0

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Benefits	\$8,201	\$144,150	\$144,150	\$145,650	\$0
Outside Services	\$12,319	\$12,319	\$12,319	\$12,319	\$0
Total Expense Objects:	\$20,520	\$156,469	\$156,469	\$157,969	\$0



Restricted Funds



Restricted Funds Summary

Account Number	Name	Beginning	Projected 2020-2021		Ending Balance
		Balance FY 2021	Revenues/ Donations	Expenses	
10-3010	City Funded Police Training	\$ 2,629	\$ 1,930	\$ 3,141	\$ 1,418
10-3012	State Funded POST Training	1,850	-	1,850	-
10-3020	Judicial Education Reserve	3,956	1,000	5,935	(979)
10-3030	Animal Control Reserve	3,062	341	-	3,403
10-3040	Police Department Corporate Donations	7,041	-	-	7,041
10-3050	Fire National Starch Donation	1,191	-	-	1,191
10-3060	Crummett Beautification Fund	95,701	95,148	475	190,374

Funding Sources and Restrictions by Account:

City Funded Police Training:

Revenues are provided by a three dollar (\$3) per each guilty plea or guilty finding as authorized by section 2.36.275 of the municipal code. Two dollars (\$2) of the fee is deposited in this line and one dollar (\$1) is forwarded to the State for training across Missouri. Funds must be "used locally for training of law enforcement officers."

State Funded POST Training:

Revenue is a State contribution of the City's share of the one dollar (\$1) fee discussed in the previous line and must be used for the training of law enforcement officers.

Judicial Education Reserve:

A one dollar (\$1) fee collected in each municipal ordinance violation case filed before the municipal judge, where the defendant pleads guilty or is found guilty and the judge assessed such fees or costs. The judicial education established by section 2.36.265 of the municipal code shall be used only to pay for:

1. The continuing education and certification required of the municipal judge by law or supreme court rule; and
2. Judicial education and training for the court clerks of the municipal court.

Animal Control Reserve

Revenues are provided by public donations for the purpose of animal shelter operations and support of the police canine unit.

**City of North Kansas City
General Fund
Restricted Funding Sources**

Funding Sources and Restrictions by Account (continued):

Police Corporate Donations:

Revenues are provided by sporadic corporate donations for the purpose of purchasing items to be used for the well being of the City's police force.



Fire National Starch Donation:

Revenues are provided by sporadic corporate donations for the purpose of purchasing items to be used for the well being of the City's firefighters and paramedics.

Crummett Beautification Fund:

Donations from the Crummett Family Charitable Fund to be used for beautification projects within the city limits of North Kansas City.

COVID 19 GRANTS AND DISBURSEMENTS FUND



**Covid19 Grants
And
Disbursements**

In May of 2020, the City received \$417,769.15 from Clay County as part of the CARES Act passed on March 27, 2020. Expenses in this fund should be related directly to the City’s response to the COVID-19 pandemic and also must be previously unbudgeted. Staff created this fund to track and monitor expenses for monthly submittals to Clay County. Expenses include sanitizing supplies for City facilities, supplies and equipment to support remote work, and supplies and materials for providing City services to the public, as well as grants to small businesses and non-profit organizations impacted by the pandemic. Any future grants or disbursements related to COVID-19 will be allocated to this fund.

Revenues by Source

Projected 2023 Revenues by Source

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Investment Revenue	\$122	\$0	\$0	\$0	\$0
Total Revenue Source:	\$122	\$0	\$0	\$0	\$0

Expenditures by Expense Type

Budgeted Expenditures by Expense Type

Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$197,350	\$0	\$0	\$0	\$0
Supplies/Materials	\$897	\$0	\$0	\$0	\$0
Total Expense Objects:	\$198,247	\$0	\$0	\$0	\$0

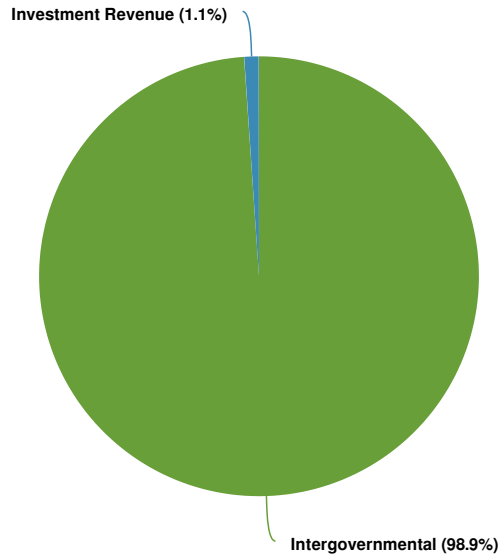


American Rescue Plan Fund

This fund will track eligible uses covered through the American Rescue Plan Act of 2021. The City is anticipating receiving \$922,361.85 in federal funds through two equal disbursements to address the COVID-19 pandemic and recovery efforts associated with the pandemic. As a non-entitlement unit, the City will be receiving these funds from the State of Missouri.

Revenues by Source

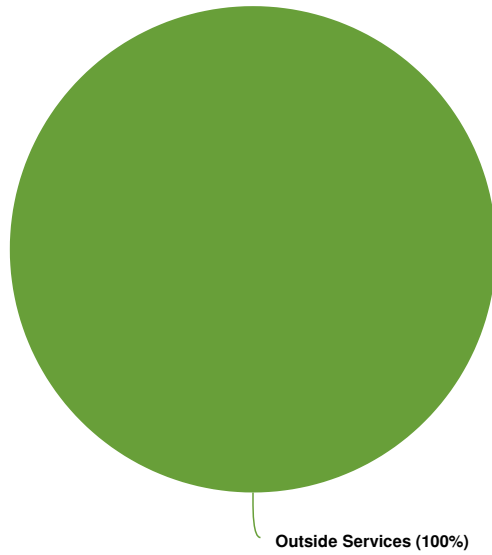
Projected 2023 Revenues by Source



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Revenue Source					
Intergovernmental	\$461,181	\$461,181	\$466,181	\$461,181	\$461,181
Investment Revenue	-\$372	\$5,000	\$0	\$5,000	\$5,000
Total Revenue Source:	\$460,809	\$466,181	\$466,181	\$466,181	\$466,181

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Name	FY2021 Actual	FY2022 Adopted	FY2022 Amended Budget	FY2022 Projected	FY2023 Budgeted
Expense Objects					
Outside Services	\$0	\$930,000	\$936,000	\$25,000	\$930,000
Total Expense Objects:	\$0	\$930,000	\$936,000	\$25,000	\$930,000

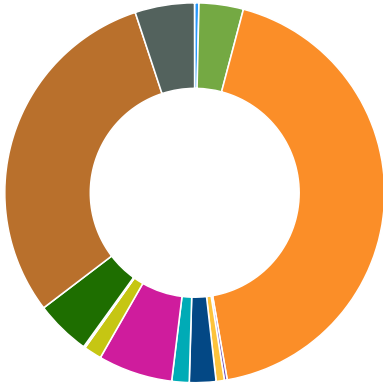
CAPITAL IMPROVEMENTS

FY 2023 Capital Summary

Total Capital Requested \$42,999,971

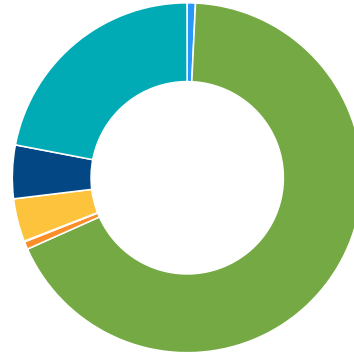
131 Capital Improvement Projects

Total Funding Requested by Department



Administration (0%)	\$157,489.00
Buildings & Grounds (4%)	\$1,621,800.00
Community Development (43%)	\$18,547,065.00
Convention & Tourism (0%)	\$100,000.00
Expenditures (1%)	\$300,000.00
Fire (2%)	\$975,900.00
Interdepartmental (1%)	\$637,000.00
Parks & Recreation (6%)	\$2,717,717.00
Police (2%)	\$661,000.00
Public Works (0%)	\$20,000.00
Public Works Admin (0%)	\$40,000.00
Transportation (5%)	\$2,021,000.00
Water (30%)	\$13,025,000.00
Water Pollution Control (5%)	\$2,176,000.00
TOTAL	\$42,999,971.00

Total Funding Requested by Source



Convention and Tourism (1%)	\$324,000.00
Gaming (68%)	\$28,960,771.00
General (1%)	\$307,400.00
Library (0%)	\$27,000.00
Transportation (4%)	\$1,706,000.00
Wastewater (5%)	\$2,116,100.00
Water (22%)	\$9,420,000.00
TOTAL	\$42,861,271.00

Buildings & Grounds Requests

Itemized Requests for 2023

"Goldie" 1997 Chevrolet Truck Replacement **\$60,000**

"Goldie", a 1997 Chevrolet Pickup truck, is at the end of its useful life. It is slated to be replaced with an electric pickup truck.

B & G - Building Security for 1811 Iron and 1206 Howell **\$31,500**

We are requesting security technology for both of the Municipal Services buildings: an alarm system, cameras, and key fob access to 1206 Howell St. Street Barn; Security cameras and key fob access to 1811 Iron St. Buildings and Grounds...

B&G - A/C replacement Police Department stairwell. **\$20,000**

The old roof top A/C unit does not meet the new R-22 regulations. This unit controls the air-conditioning in the stairwell between the first and second floors. This will be part of our complete A/C master changeout plan.

B&G - Enclose garage office in 1811 Iron Street Building and Grounds building **\$15,000**

This office is used by municipal services staff to fill out mechanical log books and complete safety exercises on the computer. The garage office area is open to the garage bay area with no walls, ceiling, heat, or air conditioning. In the summer...

B&G - Fire Station No. 1 - Training Room Roof Repair **\$5,800**

At firestation # 1 the training room is a curved standing metal seamed roof. The metal seams that connect the roof panels are raised up from heat and cold contractions causing the seam to take on water when raining. The seams will be...

B&G - Garage door motor replacement at 1811 Iron B & G building **\$7,500**

This is to replace garage door motors at the 1811 Iron shop. The motors are 20-years-old and starting to fail. There are 12 doors in the building. I recommend changing 3 per year over the next 3 years.

B&G - Library - lavatory sink faucets replacements **\$17,000**

Library restroom faucets need to be replaced. The fixtures are old and corroded.

B&G - Library - window glazing replacement **\$10,000**

The library's metal clad windows are getting moister in between the glass, causing the windows to cloud. These original building windows are failing, causing poor energy efficiency, mold potential, and unsightliness.

B&G - Plumbing Replacement City Hall Mechanical Room **\$30,000**

Replaces mixing valves and corroded plumbing joints in the city hall mechanical room. \$30,000

Bobcat Milling Attachment **\$17,000**

The milling attachment is used to remove asphalt when repairing and replacing surfaces, and is attached to the skid loader. The attachment is used for quick repairs to roadways, parking lots and grinding off roadway striping. Public...

City Hall Face Lift Program **\$65,000**

The City Hall "Face Lift" is a multi-year approach to cleaning, neatening, refurbishing and upgrading the appearance of City Hall. Items include the most basic and simple tasks from simple clean-up and repairs such as painting,...

City Wide Facilities Study **\$300,000**

Study to look at condition and capital needs for all City-owned buildings.

Community Development Remodel **\$600,000**

The existing space configuration of the Community Development office does not allow for good customer service. There is limited space for reviewing plans, and the counter set-up does not work for the submission of large plan sets. This expenditure...



Replace Landscaping Truck**\$55,000**

Replace the current F350 flatbed truck used for landscaping maintenance. This truck is used to maintain the flower beds all across the City.

Town Square Renovation**\$388,000**

Town Square is the only city-owned space in downtown North Kansas City, but it is under-utilized and in need of rehabilitation. The City Council discussed possible projects for Town Square at its work session on June 1, 2021.

Total: \$1,621,800

Fire Requests

Itemized Requests for 2023

Ambulance Replacement	\$360,000
Ambulance replacement due this year for keeping 10 year rotation current	
Apparatus WI-FI Upgrade	\$5,000
Upgrade apparatus WI-FI equip.	
Battery Operated Tools and Equipment	\$27,000
Switching from gas powered chainsaws, hot saws, and PPV fans to battery operated	
EMS Airway Trainer	\$15,000
This is a replacement for a current EMS Airway Trainer. This device is used in training EMS personnel in proper airway management skills.	
EMS Batteries	\$7,500
replacement batteries for the Zoll monitors and Stryker cots. Life expectancy is four to five years. The current batteries were purchased in 2016-2018.	
Fire Department Centennial Commemorative Badges	\$10,000
This request is to purchase Commemorative Badges to celebrate the 100 Year Anniversary of the North Kansas City Fire Department.	
Fire Department Mattresses	\$15,000
Fire Department employees spend 24 hours shifts at the Fire Station. Getting good sleep is vital to their ability to respond. Most of our mattresses are slept on every day and have been in the stations for 10 years now. New mattresses and box...	
Fire Marshal Vehicle	\$50,000
This replaces the current Fire Marshal's Vehicle which will be ten years old and will have well over 100,000 miles. The SUV will be replaced with a pick-up truck to coincide with cancer protocols.	
Furniture, Fixtures and Equipment	\$102,700
1. furniture in the dayrooms at both stations has been in use for over 10 years and is in need of replacement. \$8,000. 2. Landing pole mats for fire poles \$1,200. 3. Stove for Station #2 \$6,500. 4. Pressure Washer station#1...	
Hoses	\$7,000
In accordance with NFPA 1962 care, use, inspection and service testing guidelines for fire hoses, suggested replacement of hoses is every ten years. This is a projected cost over five years of any replacing hoses needed.	
MSA Full Airpack Assemblies/Masks	\$9,000
After evaluating airpack equipment, It has been found that we are dangerously near not having equipment if an airpack were to fail or break completely. With the time it takes to get parts it was asked if we could provide 3 more fully equipped...	
Personal Protective Equipment	\$14,000
Personal Protective Equipment for New Hires.	
Rear Driveway Pad Station 2	\$80,000
Rear Driveway pad at Station 2 is in serious decay and needs replaced.	

Replacement Ballistic Helmets and Vests (RTF)	\$16,000
Our current ballistic vests have reached the end of their manufacturers' life cycle. They are used in Hostile Event Integrated Response (formerly active shooter)	
Replacement Computers for Blue Card - Command Training Center	\$15,000
This project is to purchase 8 replacement laptop computers that will be used exclusively for delivering the Blue Card Command Training to fire department personnel.	
Sparky Outfit	\$3,200
Our Sparky outfit is over 15 years old and needs replacing.	
Station 1 South Concrete Pad Replaced	\$190,000
The concrete pad on the south side of the building has deteriorated and needs to be replaced. Emergency vehicles drive over this pad when responding to calls.	
Stop the Bleed Training Kits	\$2,500
This project would fund the purchase of two - Stop the Bleed training kits. The department trains the community in how to properly stop uncontrollable bleeding when someone is injured. This training is part of our Community Risk Reduction...	
Training Facility	\$20,000
This project would be for the exploratory phase of a training facility in the Paseo Industrial District near the Water Pollution Control/Animal Control facility. The Fire Department does not have a suitable apparatus and fire training...	
Ventilators	\$20,000
These ventilators are used for emergency transfers out of North Kansas City Hospital. The current ventilators are near the end of their life expectancy, which ranges from 7-10 years. The current ventilators were acquired in 2014.	
Wellness Fitness Equipment	\$7,000
Yearly upgrade to Wellness Equipment	
Total: \$975,900	

Water Requests

Itemized Requests for 2023

Burlington Water Main Replacement

\$3,500,000

Though the planning and design process of the Burlington Cycle Track it was identified that the City watermain under the corridor was beyond its useful life and relocation/replacement of the main should be prioritized. The existing 10-inch...

Fire Hydrants and Appurtenances

\$30,000

New fire hydrants need to be added to the system to meet fire code for adequate fire protection. The proposed budget is also for replacing aging fire hydrants that can no longer be repaired or rebuilt.

Lead & Copper Inventory and Plan

\$100,000

In order to comply with the EPA's new Lead and Copper Rule Revision(LCRR), water utilities are required to complete a comprehensive service material inventory and make it publicly available by the LCRR compliance deadline October 16, 2024. Any...

Lime Feed System Replacement - Water Treatment Plant

\$3,600,000

The North Kansas City Water Treatment Plant (WTP) uses lime solids to remove hardness, turbidity, and total organic carbon (TOC) in the raw water prior to filtration in the treatment process. In conventional treatment, sedimentation is an...

Maintenance Shop Rehabilitation

\$230,000

Replace the office structure and construct an approximately 14' x 70' shelter for equipment/parts/materials. Remove the office and build a new structure in it's place. Construct a new shelter for fire hydrants, valves,...

Riding Lawn Mower Replacement

\$20,000

Request to replace the Water Department's riding lawnmower.

Transfer - Lime Feed System

\$3,600,000

This indicates a transfer of funds from the Gaming Fund to the Water Fund to pay for the Lime Feed System.

Water - Dodge Ram Truck Replacement

\$60,000

Request replacement of the 2001 Dodge Ram truck. The price includes decals, emergency lighting, and tool boxes. In 2025, it will be 24 years old. It is used by the Chief Water Operator to collect water samples and for administrative travel. The...

Water - Ford Ranger Truck Replacement

\$60,000

Requesting to replace the 2007 Ford Ranger pickup truck. The price includes city decals, emergency lighting, and tool boxes. In 2025, it will be 15 years old. Though currently in good mechanical shape, it is at the end of it's economic...

Water - Meter Truck

\$65,000

This would replace the vehicle that is now being utilized to transport the sewer camera. As the camera is semi-permanently attached to another truck, a new truck is required. This vehicle is slated to be replaced with an electric...

Water - Water Testing Laboratory Equipment

\$25,000

Portable water sampler w/backup battery, spectrophotometer, colorimeter, pH meter, Total Dissolved Solids meter. Other laboratory equipment as needed. Meters will provide water quality analysis for raw and finished water. The water...

Water Main - 23rd Avenue

\$400,000

The existing west 23rd Avenue watermain has surpassed its useful service life. The existing 8-inch ductile iron pipe is showing tuberculation (scaling) on the internal pipe walls causing water flow to be restricted. Replacement of the main is...



Water Main Replacement Program **\$400,000**

North Kansas City's water distribution infrastructure is aging beyond its useful life. The planned replacement of service mains translates to fewer anticipated water main breaks, fewer service disruptions, and increased dependability.

Water Master Plan Update & Wellhead Protection Plan **\$250,000**

Comprehensive review and corresponding plan pertaining to the city's water distribution system. Creates a guide for future improvement of facilities and practices.

Water Meter Replacements **\$10,000**

Water meter replacements per the FY 2021 replacement schedule.

Water Plant Maintenance & Repairs **\$40,000**

Contingency funding for any needed maintenance or repairs to water plant equipment.

Water Pump Station Maintenance **\$25,000**

Contingency funding for maintenance, repair and replacement of water pump stations.

Water Repairs **\$400,000**

Planned replacement and emergency repair of water lines, including repair of streets excavated in conjunction with the work. Replace main line water valves in as-needed locations and valve exercising program.

Water Valve Replacements **\$160,000**

Replace main line water valves in as-needed locations within the City of North Kansas City. Funding for valve exercising and replacement program.

Water Well Cleaning and Maintenance **\$50,000**

The city's water wells lose capacity due to sand and gravel infiltration over time. This money is utilized to perform maintenance and repairs to keep the wells in working order.

Total: \$13,025,000

Police Requests

Itemized Requests for 2023

Additional Street Network Camera

\$12,000

Purchase and installation of one new street camera. Included in this cost estimate is funding for associated network equipment and infrastructure to power and transmit signal.

Civil Unrest Equipment

\$13,000

DESCRIPTION: Purchase of gas mask, riot shields and polycarbonate 36 inch baton. JUSTIFICATION: The Kansas City Metro is following recommendations from the Department of Justice in training techniques for civil unrest. Field force...

Crime Scene Mapping tool

\$75,000

This is a purchase to replace our current crime scene mapping instrument. Our current instrument was purchased in 2015 and the data collector has become obsolete and there is no replacement, making the instrument inoperable. The...

Dispatch Consolettes

\$40,000

DESCRIPTION: Purchase of three (3) AES encryption capable consolettes is needed to complete the police department radio upgrade. JUSTIFICATION: The Metropolitan Area Regional Radio System (MARRS) Management Council are moving to AES...

Police Vehicles

\$180,000

To continue the replacement schedule that was established in 2011 for certain vehicles in the police fleet. For FY 22-23, the police department plans on replacing the Sergeant's patrol truck and 3 SUV Police Interceptors. An extra...

Police Video Replacement

\$325,000

This will combine the in-car camera video systems and the body worn video systems into one budget item and one total acquisition. This will help facilitate identifying different options and manufacturers of integrated camera systems...

Replacement Personal Body Armor

\$16,000

The Department's Body Armor is currently on a 5 year replacement cycle due to the manufacturer's warranty. A grant through the USDOJ has been applied for which would assist in the recoupment of approximately 50% of the total cost...

Total: \$661,000

Interdepartmental Requests

Itemized Requests for 2023

Asset and Inventory Control System	\$50,000
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Purchase and install an asset / inventory control system to track and manage city assets.

General Liability Insurance	\$25,000
------------------------------------	-----------------

The general liability insurance of the City is allocated based on the total budgeted cost in each fund. This is an amount equal to the Gaming Fund's proportional allocation of the annual general liability insurance. It insures events,...

I.T. Supplies	\$25,000
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Covers unanticipated costs and as-needed replacements relating to software, hardware and other IT related expenditures incurred over the FY.

iPads for Elected Officials	\$10,000
------------------------------------	-----------------

Elected officials received new iPads in 2016, with that tranche being passed down to new members since the purchase. These devices are starting to slow down with each software update and the battery life of the devices is steadily decreasing....

Network Infrastructure	\$150,000
-------------------------------	------------------

The current stock of network hardware which includes the core network, routers, edge devices, wireless infrastructure and security appliances will be over 10 years old and at EOL in 2023. They will need to be replaced to ensure reliability and...

PC Replacements	\$100,000
------------------------	------------------

PCs are replaced after 5 years. The current stock was purchased in 2017 and will need to be replaced in 2023. The Servers are replaced depending on their age and workload based on the following schedule: 2022 - Current video archivers and 1...

Replace Copiers	\$57,000
------------------------	-----------------

The BizHub copiers were installed in 2013 and are reaching EOL. The replacement is staggered over the next 3 budget cycles based on workload and priority.

Replace Public Safety Call Recorder	\$50,000
--	-----------------

The 911 emergency call recorder, used to archive emergency calls and radio traffic, has reached the end of its useful life and is now unreliable. Furthermore, the operating system is no longer supported and the hardware is unable to be replaced.

Replacement Access Control Hardware	\$150,000
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The current access control system consisting of badge readers, electronic door locks and control systems was installed when the PD was remodeled in 2005. The current hardware is past EOL and repairs are becoming frequent. Since most of the...

Server Replacements	\$20,000
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Replace physical hosts for virtual cluster system.

Total: \$637,000

Water Pollution Control Requests

Itemized Requests for 2023

Bedford & 19th Avenue Sewer Lift Station Generators	\$600,000
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The Bedford and 19th Avenue sanitary sewer lift stations pumps raw sewage for all of North Kansas City. Because the flat terrain of the City corresponds to extremely low sewer pipe slopes, lift stations are needed to "raise" the...

Bedford Pump Station Headworks	\$50,000
---------------------------------------	-----------------

Deterioration of the concrete and metal building frames in the Bedford lift station is at a critical point. Decades of deterioration from sanitary sewer gases will be repaired and deteriorated door frames will be replaced and enlarged for more...

Building Maintenance and Repairs	\$18,000
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The WPC Facility is very old and unexpected repairs are common. Annual funding requested for unexpected repairs.

Ford SD Reg. Cab #11	\$60,000
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Replace existing 2006 Ford F150 Pickup truck. The current vehicle is 15 years old and should be replaced per the vehicle replacement schedule. Cost includes installing vehicle signage and emergency lights. This vehicle is slated to be...

Inflow and Infiltration - Flow Monitoring	\$75,000
--	-----------------

Monitoring the flow inside the sanitary sewer system helps determine whether pipes are undersized in a specific location, what pipes need replacing and where leaks might cause problems, among other things. Monitoring these flows on a continual...

Laboratory Renovations	\$200,000
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The WPC laboratory was partially renovated over 27 years ago, and a major renovation is warranted to include, but not limited to: replacement of light fixtures, replacement of ceiling tiles, installation of new vinyl flooring, and installation of...

Pretreatment Program Audit & Modernization	\$75,000
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The City of North Kansas City does not own or operate a Sanitary Sewer Publicly Owned Treatment Works (POTW) facility, but instead has entered into an agreement with the City of Kansas City, MO (KCMO) to provide final sanitary wastewater...

Pump Station Repairs	\$150,000
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This funds repairs to the pump stations when the cost exceeds \$5,000. The stations are well maintained, but the electrical components and pumps have undergone frequent repairs in recent years.

Sanitary Sewer Master Plan	\$250,000
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Requesting the hiring of a consultant to develop a comprehensive evaluation and management plan for the NKC sanitary sewer system. The goals of this plan will include analysis of the performance capability of the existing infrastructure,...

Storm and Sanitary Sewer Repairs	\$400,000
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Emergency and necessary repair of sewer lines, including repair of streets excavated in conjunction with the work.

Water Meter Replacements (WPC Fund Cost Share)	\$22,000
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Water meter replacements as per the projected FY 2021 replacement schedule. Water meters are scheduled for 9-year replacement. This amount covers the cost of those replacements. Cost shared with Water budget.

WPC - Atlantic-Erie Stormwater Pumping Station Grates	\$150,000
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These grates are used to filter out large debris and protect the stormwater pumps from being damaged. These grates were installed in the 1960's, and are now rusted and in disrepair. Over the last two years, both sets of...

WPC - Dredge Hillside Levee Creek Culvert	\$11,000
This culvert, which carries Ozark Street over the Hillside Levee to the Sunny Hills apartment complex, is due for its bi-yearly dredging. Over time, sediment accumulates in the culverts and reduces its hydraulic capacity. This cleaning maintains...	
WPC - MEGGER and Motor Testing on Levee Station Storm motors	\$11,000
The Levee District requires motor and Meggar testing on each of the levee pump stations. This fiscal year is when the motors at Rock Creek, Howell Street, and Linn-Jasper are to be done.	
WPC - Replace 19th Avenue Sewage Lift Station Exterior Fencing - One North	\$50,000
The exterior fencing of the sewage lift station is old, rusty, and in poor condition, as well as being unsightly. The proposed One North apartment complex development will be constructed adjacent to the lift station. This will necessitate a new...	
WPC - Test and certify stormwater and wastewater building hoists and cranes	\$25,000
Building hoists and cranes are required to be tested and certified every five years. The hoists and cranes are located in the stormwater and wastewater pumping stations. They will be inspected during the Corps of Engineers levee inspections.	
WPC Building - Front Gate Security System Upgrade	\$7,000
Request to upgrade the current front gate controls to include an indoor system for opening and closing the gate from inside the lab. This would allow the WPC staff to keep the front gate closed at all times and control who enters the area from...	
WPC Lab - Steamer/Scrubber Glassware Washer Replacement	\$11,000
Replace Steamatic laboratory glass washer. This is a commercial grade washer for sterilizing lab testing equipment such as CBOD bottles. It uses re-agent grade pure water to minimize water residue and clean glassware to laboratory standards...	
WPC Lab - Gravity Convection Oven	\$3,000
Request to replace Gravity Convection Oven. The gravity convection oven is used for the determination of water content. The loss of weight that happens due to drying results in the measurement of the moisture content of the...	
WPC Lab - Sample Incubator	\$5,000
Requesting funds to replace the incubator. The incubator is used to store CBOD (Carbonaceous Biochemical Oxygen Demand) bottles throughout the incubation process for a minimum of 5 days per analysis cycle. The current unit is at least...	
WPC Lab - SIU Sewer Sample Cooler	\$3,000
Purchase a new SIU cooler. The icemaker is over 10 years old and has had many service calls for the compressor and other mechanical failures. The ice is used in the wastewater samplers to keep samples cooled.	
Total: \$2,176,000	

Expenditures Requests

Itemized Requests for 2023

Fiber Network Transfer	\$100,000
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Transfers dollars to the fiber network to balance their fund budget.

Misc. Contingency Funds	\$200,000
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Miscellaneous contingency funds.

Total: \$300,000

Administration Requests

Itemized Requests for 2023

Administrative Costs	\$17,489
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A review of the fees paid to the General Fund for services and costs for administrative staff time, payroll service fees, water billing/collection and auditing services was conducted in FY 2019. This resulted in an increase to the amount being...

Home Dock Cities Membership	\$15,000
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Covers membership for Missouri Home Dock Cities Association.

Professional Services Contingency	\$50,000
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This is an amount for professional services not associated with a particular project or for research related to a proposed project.

Single Audit Costs	\$25,000
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No description given.

Unanticipated Legal Fees	\$50,000
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This is an amount for legal costs not associated with a particular project or for research related to a potential project not currently being contemplated.

Total: \$157,489

Public Works Requests

Itemized Requests for 2023

Electric Fleet Vehicle Chargers	\$20,000
--	-----------------

These chargers, one at Buildings and Grounds, and three at Water, will be utilized to provide fuel for electric fleet vehicles. The council approved a four-vehicle EV transition plan for the upcoming FY.

Total: \$20,000

Transportation Requests

Itemized Requests for 2023

Annual Tree Planting Program **\$100,000**

This program will plant an estimated 80 trees of varying cultivars throughout the City of North Kansas City every year.

Curbs, Sidewalks and Drainage Improvements **\$430,000**

Improvements to curbs, sidewalks and drainage.

Northgate Alley Repairs **\$250,000**

FY 22 expenditure for budgetary reference and context.

Streetscape Beautification Grant Program **\$16,000**

This is a green initiative matching grant opportunity to encourage the businesses of NKC to beautify the city rights of way adjacent to their businesses. The grant is focused on creating or improving "green" spaces such as planting trees...

Transfer - Metroflex Service **\$375,000**

This covers the city's cost for Metroflex service.

Transportation - Replace the 621 wheel loader and snow blower **\$425,000**

The case loader and snow blower are used for snow removal of the center lanes of Armour and Swift Streets. These items, from 1998 and 1970, respectively, broke down several times last winter and have become unreliable. Replacement parts...

Transportation - Utility Trucks (2) **\$175,000**

This would purchase two medium-sized, one-and-a-half-ton dump trucks. Also included in this request are dump beds and snow removal equipment. These will replace two older trucks in the fleet that are coming to the end of their life...

Transportation System Assessment **\$250,000**

A comprehensive audit of sidewalk conditions, ADA sidewalks and related items. An American with Disabilities Act (ADA) Transition Plan for pedestrian facilities in the Public Right-of-Way will be a published document outlining...

Total: \$2,021,000

Parks & Recreation Requests

Itemized Requests for 2023

Parks & Recreation Transfer - General Support **\$144,717**

Transfer of funds to Parks and Recreation for general operational support.

Parks Transfer - Macken Park Bathroom Renovation **\$73,000**

FY 22 expenditure for budgetary reference and context. With the renovation of Diamond 1, the ballpark bathrooms are rusted, outdated, and not ADA-compliant. This project will keep the existing structure, but will refresh and update the inside...

Parks Transfer - River Forest Park **\$2,500,000**

Transfer OUT from Gaming to Parks for River Forest Park construction.

Total: \$2,717,717



Community Development Requests

Itemized Requests for 2023

18th and Swift Temporary Parking **\$10,000**

The City has a development agreement with 18th & Swift LLC to develop the current City parking lot at 18th & Swift for multi-family housing. Temporary parking is being paid for by the city to provide temporary parking for the...

ARRA Landscaping Maintenance **\$28,000**

Landscaping and maintenance costs for the Armour Road Redevelopment Area.

ARRA Professional Services **\$100,000**

Professional services for the Armour Road Redevelopment Area.

Burlington Improvements - Phase I **\$12,110,536**

Phase one will construct improvements along the eastern side of Burlington Street from 10th to 32nd Avenue. These improvements include: updated sidewalks, a new cycle track, streetscape updates, and traffic signal improvements.

Burlington Improvements - Phase II **\$185,625**

In 2016, the City Council adopted the Burlington Corridor Complete Street Plan, which was partially funded by a Planning Sustainable Places grant from MARC. This plan, building on the 2009 Burlington Corridor Study, recommends a...

Burlington Improvements - Phase III **\$830,500**

Phase III will construct improvements on the west side of the Burlington Corridor. These improvements include improved pedestrian facilities and streetscape improvements.

Demolition and Boarding **\$50,000**

Ongoing budget for boarding, abatement, or demolition of unsafe structures.

Gateway Signage **\$224,000**

This project is to design and install a pylon sign including foundation and electricity design and construction by Armour/210 & I-35/I-29 at the northeast corner of the QT site. This Gateway Sign will provide a visual entrance to the community...

Hillside Litigation **\$30,000**

The City is in the middle of litigation involving the desired acquisition of property in the vicinity of the City's water reservoir and counterclaims by the owner of the property. This amount is budgeted for continuing costs to litigate and...

Howell Shared Use Path - South **\$225,000**

Installation of shared use path along Howell and Iron Street, as recommended by the Bicycle Master Plan. Project includes replacement and expansion of existing sidewalk to create a 10 foot shared use path and includes ADA ramps, markings, and...

Howell Street Shared Use Path North **\$270,000**

Installation of shared use path on Howell Street, adjacent to Macken Park, as recommended by the Bicycle Master Plan. Project includes micropave surfacing to improve the pavement surface for all users, pavement markings,...

I-29 Shared Use Path **\$288,404**

An off-street shared use path connecting Diamond Parkway/ 16th Avenue to the eastern terminus of 14th Avenue underneath Interstate 29/35.



Iron Street Shared Use Path**\$270,000**

Installation of shared use path along Iron Street, as recommended by the Bicycle Master Plan. Project includes replacement and expansion of existing sidewalk to create a 10 foot shared use path and includes ADA ramps, markings, and signs. Shared...

Multi-County Barrier Removal Trail Project**\$25,000**

According to recommendations from the Bike Master Plan, 32nd Avenue is identified as a Shared Use Path, connecting the future Burlington Cycle Track to Macken Park. Recent development projects and the increase in the population of all ages in the...

Purina Mill Demolition**\$3,850,000**

This project will demolish the former Purina Mill. The mill is dilapidated and poses a potential safety and security risk if left untouched.

Riverfront Levee Trail**\$50,000**

Phase I: this trail will connect Heart of America Bridge and to downtown Kansas City, Missouri. The proposed trail will enhance a multi-modal transportation for the region along with the potential streetcar extension running parallel on the...

Total: \$18,547,065

Convention & Tourism Requests

Itemized Requests for 2023

Wayfinding Signage**\$100,000**

The City Council adopted a Signage Master Plan in May 2016 that established a design for new gateway signage and locations for new signage at major entrances into the city. An appendix to that study addressing wayfinding signage adopted...

Total: \$100,000

Public Works Admin Requests

Itemized Requests for 2023

Design/Engineering Contingency**\$40,000**

Design contingency for small projects that require engineering design.

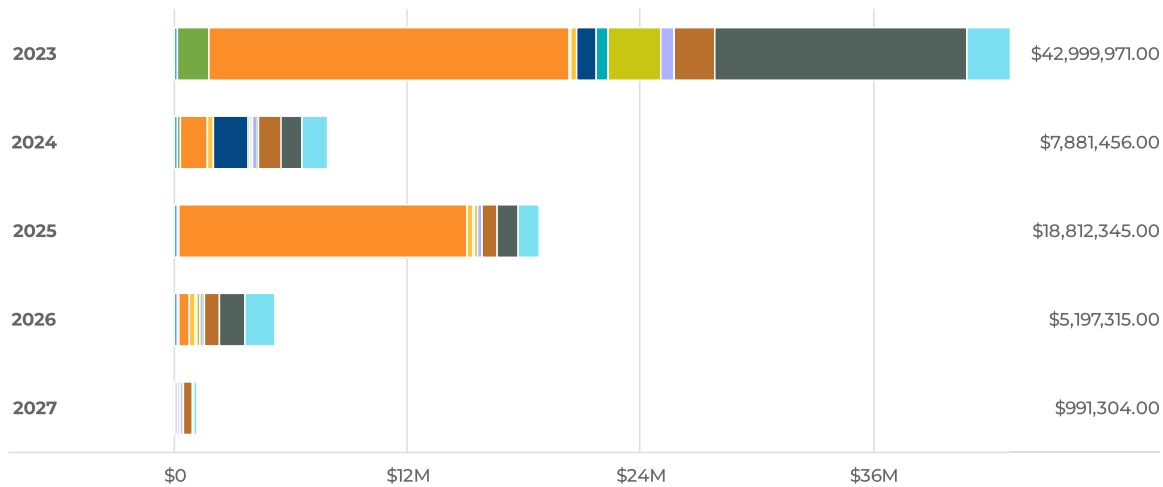
Total: \$40,000

FY 2023-2027 Capital Summary

Total Capital Requested \$75,882,391

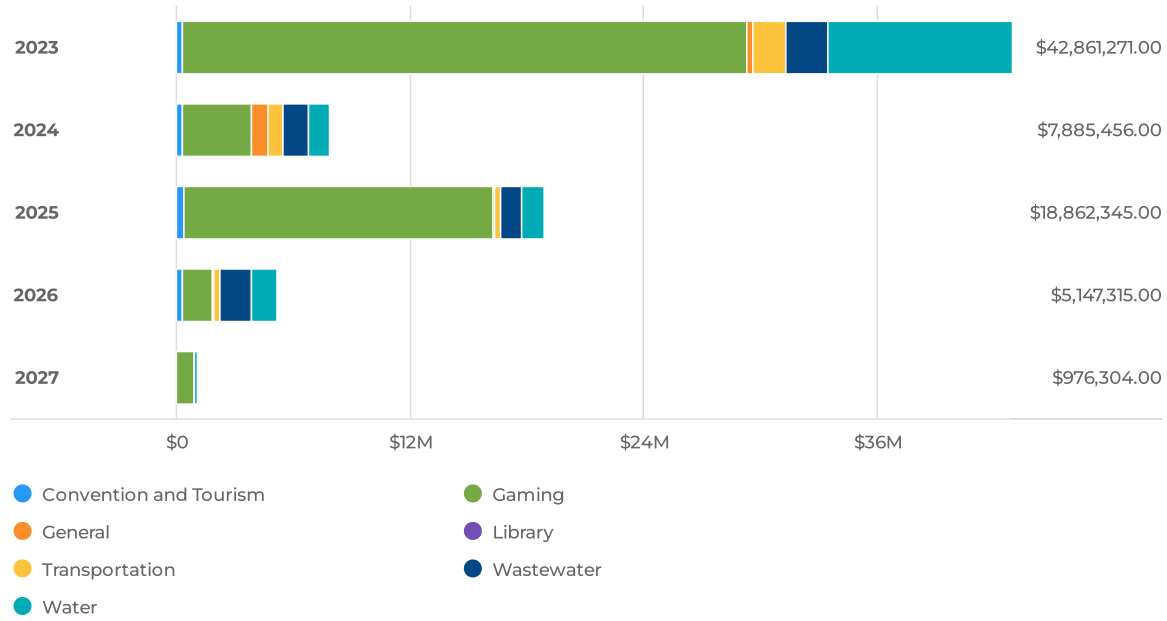
205 Capital Improvement Projects

Total Funding Requested by Department



- Administration
- Buildings & Grounds
- Community Development
- Convention & Tourism
- Expenditures
- Fire
- Interdepartmental
- Library
- Parks & Recreation
- Police
- Public Works
- Public Works Admin
- Transportation
- Water
- Water Pollution Control

Total Funding Requested by Source



Cost Savings & Revenues

There's no data for building chart

Request Title	Department	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Professional Services Contingency	Administration	50,000	50,000	50,000	50,000	50,000	250,000
Ventilators	Fire	20,000	-	-	-	-	20,000
Parks & Recreation Transfer - General Support	Parks & Recreation	144,717	144,717	144,717	144,717	-	578,868
Fiber Network Transfer	Expenditures	100,000	100,000	100,000	100,000	100,000	500,000
Library Transfer - Tuckpointing and Sealing	Library	-	20,000	-	-	-	20,000
Master Plan Update	Community Development	-	-	200,000	-	-	200,000
Police Video Replacement	Police	325,000	-	-	-	-	325,000
TruNarc Replacement	Police	-	25,000	-	-	-	25,000
Police Vehicles	Police	180,000	170,000	170,000	170,000	170,000	860,000
Additional Street Network Camera	Police	12,000	20,000	-	-	-	32,000
Server Replacements	Interdepartmental	20,000	-	-	-	-	20,000
Replacement Access Control Hardware	Interdepartmental	150,000	-	-	-	-	150,000
Network Infrastructure	Interdepartmental	150,000	-	-	-	-	150,000
PC Replacements	Interdepartmental	75,000	-	30,000	15,000	-	120,000
General Liability Insurance	Interdepartmental	25,000	25,000	25,000	25,000	-	100,000
Replace Copiers	Interdepartmental	57,000	21,000	-	-	-	78,000
Training Facility	Fire	20,000	750,000	-	-	-	770,000
Howell Street Shared Use Path North	Community Development	270,000	-	-	-	-	270,000
Howell Shared Use Path - South	Community Development	225,000	-	-	-	-	225,000
18th Avenue Bike Lanes	Community Development	-	33,000	330,000	-	-	363,000
Hospital Campus Path	Community Development	-	25,000	150,000	-	-	175,000
Ozark Street Bike Boulevard	Community Development	-	450,000	-	-	-	450,000
Burlington Improvements - Phase III	Community Development	830,500	-	10,392,849	-	-	11,223,349
Burlington Improvements - Phase II	Community Development	185,625	-	1,864,955	-	-	2,050,580
ARRA - Cycle Track Extension	Community Development	-	-	1,427,398	-	-	1,427,398
Multi-County Barrier Removal Trail Project	Community Development	25,000	246,000	-	-	-	271,000
Replacement Large Toro Mower	Buildings & Grounds	-	65,000	-	-	-	65,000
Clark Ferguson Bicycle Lanes	Community Development	-	150,000	-	-	-	150,000
City Hall Face Lift Program	Buildings & Grounds	65,000	40,000	40,000	50,000	-	195,000
River Forest Park (transfer to Parks)	Parks & Recreation	2,500,000	-	-	-	-	2,500,000
Unanticipated Legal Fees	Administration	50,000	50,000	50,000	50,000	50,000	250,000
Furniture, Fixtures and Equipment	Fire	62,700	-	-	-	-	62,700
Total Gaming		\$ 29,023,471	\$ 3,509,956	\$ 15,945,845	\$ 1,557,315	\$ 923,304	\$ 50,959,891
General							
iPads for Elected Officials	Interdepartmental	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Pumper Replacement	Fire	-	825,000	-	-	-	825,000
Station 1 Carpet	Fire	40,000	-	-	-	-	40,000
MSA Full Airpack Assemblies/Masks	Fire	9,000	-	-	-	-	9,000
Sparky Outfit	Fire	3,200	-	-	-	-	3,200
Wellness Fitness Equipment	Fire	7,000	6,000	-	-	-	13,000
Apparatus WI-FI Upgrade	Fire	5,000	-	-	-	-	5,000
Stop the Bleed Training Kits	Fire	2,500	-	-	-	-	2,500
B&G - Garage door motor replacement at 1811 Iron B & G building	Buildings & Grounds	7,500	7,500	7,500	-	-	22,500
B&G - Enclose garage office in 1811 Iron Street Building and Grounds building	Buildings & Grounds	15,000	-	-	-	-	15,000
B&G - Plumbing Replacement City Hall Mechanical Room	Buildings & Grounds	30,000	-	-	-	-	30,000
Civil Unrest Equipment	Police	13,000	-	-	-	-	13,000
EMS Batteries	Fire	7,500	-	-	-	-	7,500
Server Room UPS Battery	Interdepartmental	-	-	-	13,000	-	13,000
Medical and Oxygen Bags	Fire	-	10,000	-	-	-	10,000

Request Title	Department	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Replacement Personal Body Armor	Police	16,000	17,000	17,000	17,000	-	67,000
Furniture, Fixtures and Equipment	Fire	-	-	-	-	-	-
Hoses	Fire	7,000	-	-	-	7,000	14,000
Replace Landscaping Truck	Buildings & Grounds	55,000	-	-	-	-	55,000
Bobcat Milling Attachment	Buildings & Grounds	17,000	-	-	-	-	17,000
Total General		\$ 244,700	\$ 865,500	\$ 24,500	\$ 30,000	\$ 7,000	\$ 1,171,700
Library							
B&G - Library - lavatory sink faucets replacements	Buildings & Grounds	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ 17,000
B&G - Library - window glazing replacement	Buildings & Grounds	10,000	10,000	-	-	-	20,000
Total Library		\$ 27,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 37,000
Transportation							
"Goldie" 1997 Chevrolet Truck Replacement	Buildings & Grounds	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Transportation System Assessment	Transportation	250,000	-	-	-	-	250,000
ADA Ramp Replacement	Transportation	150,000	-	-	-	-	150,000
Northgate Alley Repairs	Transportation	250,000	-	-	-	-	250,000
Transportation - Mini Trash Compactor Vehicle	Transportation	-	132,000	-	-	-	132,000
Transportation - Replace the 621 wheel loader and snow blower	Transportation	425,000	-	-	-	-	425,000
Transportation - Utility Trucks (2)	Transportation	175,000	-	-	-	-	175,000
Replace Vermeer Chipper	Transportation	-	-	-	40,000	-	40,000
Transportation - Elliott Aerial Lift Replacement	Transportation	-	265,000	-	-	-	265,000
Leaf Vacuum Machine	Transportation	-	63,000	-	-	-	63,000
Annual Tree Planting Program	Transportation	100,000	30,000	30,000	30,000	-	190,000
Streetscape Beautification Grant Program	Transportation	16,000	16,000	16,000	16,000	-	64,000
Curbs, Sidewalks and Drainage Improvements	Transportation	280,000	280,000	280,000	280,000	-	1,120,000
Total Transportation		\$ 1,706,000	\$ 786,000	\$ 326,000	\$ 366,000	\$ -	\$ 3,184,000
Wastewater							
Bedford & 19th Avenue Sewer Lift Station Generators	Water Pollution Control	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Inflow and Infiltration - Flow Monitoring	Water Pollution Control	75,000	-	-	-	-	75,000
WPC - Atlantic-Erie Stormwater Pumping Station Grates	Water Pollution Control	150,000	-	-	-	-	150,000
Laboratory Renovations	Water Pollution Control	200,000	-	-	-	-	200,000
Bedford Pump Station Headworks	Water Pollution Control	50,000	-	-	-	-	50,000
Pretreatment Program Audit & Modernization	Water Pollution Control	75,000	-	-	-	-	75,000
WPC Building - Front Gate Security System Upgrade	Water Pollution Control	7,000	-	-	-	-	7,000
WPC Lab - Sample Incubator	Water Pollution Control	5,000	-	-	-	-	5,000
WPC Lab - SIU Sewer Sample Cooler	Water Pollution Control	3,000	-	-	-	-	3,000
WPC Lab - Gravity Convection Oven	Water Pollution Control	3,000	-	-	-	-	3,000
WPC - Test and certify stormwater and wastewater building hoists and cranes	Water Pollution Control	25,000	-	-	-	-	25,000
WPC - MEGGER and Motor Testing on Levee Station Storm motors	Water Pollution Control	11,000	11,000	11,000	11,000	11,000	55,000
WPC Lab - Steamer/Scrubber Glassware Washer Replacement	Water Pollution Control	1,100	-	-	-	-	1,100
WPC - Dredge Hillside Levee Creek Culvert	Water Pollution Control	11,000	-	12,000	-	-	23,000
WPC - Bedford Sanitary Sewer Station - Pump Replacement	Water Pollution Control	-	500,000	500,000	500,000	-	1,500,000
Ford SD Reg. Cab #11	Water Pollution Control	60,000	-	-	-	-	60,000
Sanitary Sewer Master Plan	Water Pollution Control	250,000	-	-	-	-	250,000
Crane Testing and Maintenance	Water Pollution Control	-	15,000	-	-	-	15,000
Pump Station Repairs	Water Pollution Control	150,000	150,000	150,000	150,000	-	600,000
Sewer Vacuum Truck	Water Pollution Control	-	-	-	500,000	-	500,000
Tuck Point 26th Avenue Pump Station	Water Pollution Control	-	15,000	-	-	-	15,000

Request Title	Department	FY2023	FY2024	FY2025	FY2026	FY2027	Total
19th Avenue Lift Station Building Rehabilitation	Water Pollution Control	-	100,000	-	-	-	100,000
Burlington Street Pump Station Grates	Water Pollution Control	-	60,000	-	-	-	60,000
Water Meter Replacements (WPC Fund Cost Share)	Water Pollution Control	22,000	15,000	15,000	15,000	-	67,000
Storm and Sanitary Sewer Repairs	Water Pollution Control	400,000	400,000	400,000	400,000	-	1,600,000
Building Maintenance and Repairs	Water Pollution Control	18,000	18,000	18,000	18,000	-	72,000
Total Wastewater		\$ 2,116,100	\$ 1,284,000	\$ 1,106,000	\$ 1,594,000	\$ 11,000	\$ 6,111,100
Water							
Lime Feed System Replacement - Water Treatment Plant	Water	\$ 3,600,000	\$ -	\$ -	\$ -	\$ -	\$ 3,600,000
Lead & Copper Inventory and Plan	Water	100,000	-	-	-	-	100,000
Burlington Water Main Replacement	Water	3,500,000	-	-	-	-	3,500,000
Water Main - 23rd Avenue	Water	400,000	-	-	-	-	400,000
Water - Meter Truck	Water	60,000	-	-	-	-	60,000
Water - Water Testing Laboratory Equipment	Water	25,000	-	-	-	-	25,000
Water Master Plan Update & Wellhead Protection Plan	Water	250,000	-	-	-	-	250,000
Fire Hydrants and Appurtenances	Water	30,000	30,000	35,000	35,000	35,000	165,000
Reservoir Cleaning	Water	-	10,000	-	-	-	10,000
Water Valve Replacements	Water	160,000	160,000	160,000	160,000	-	640,000
Maintenance Shop Rehabilitation	Water	230,000	-	-	-	-	230,000
Water - Single Axle Dump Truck	Water	-	-	-	200,000	-	200,000
Water - Ford Ranger Truck Replacement	Water	60,000	-	-	-	-	60,000
Water - Dodge Ram Truck Replacement	Water	60,000	-	-	-	-	60,000
Riding Lawn Mower Replacement	Water	20,000	-	-	-	-	20,000
Water Well Cleaning and Maintenance	Water	50,000	50,000	50,000	50,000	-	200,000
Water Plant Maintenance & Repairs	Water	40,000	40,000	20,000	10,000	-	110,000
Water Meter Replacements	Water	10,000	15,000	20,000	20,000	-	65,000
Water Pump Station Maintenance	Water	25,000	25,000	25,000	25,000	-	100,000
Water Main Replacement Program	Water	400,000	400,000	400,000	400,000	-	1,600,000
Water Repairs	Water	400,000	400,000	400,000	400,000	-	1,600,000
Total Water		\$ 9,420,000	\$ 1,130,000	\$ 1,110,000	\$ 1,300,000	\$ 35,000	\$ 12,995,000
		\$40,121,271.00	\$7,885,456.00	\$18,862,345.00	\$5,147,315.00	\$976,304.00	\$72,992,691.00